

Austria	Sch. 15	Indonesia	Rs 2500	Portugal	Esc 85
Belgium	Bel 0.65	Iraq	L 100	S. Arabia	Rls 65
Bulgaria	Bfr 35	Japan	Y550	Singapore	SS 4.10
Canada	C\$2.50	Jordan	Fls 500	Spain	Pts 95
Croatia	DM 6.00	Kuwait	Fls 500	Sri Lanka	Ru 20
Cuba	Cu 1.00	Lithuania	L 1.00	Sweden	Sk 6.50
Egypt	£1.00	Malta	Fls 250	Switzerland	Swf 2
Finland	Fls 50	Morocco	Fls 250	Tunisia	MT 0.50
France	Fr 5.50	Monaco	Fls 300	Turkey	L 100
Germany	DM 2.00	Morocco	Fls 0.00	U.S.A.	U.S. 0.00
Greece	Dr 0.80	Morocco	Fls 0.00	U.K.	£ 0.00
Hong Kong	Hks 12	Morocco	Fls 0.00	U.S.S.R.	Rs 0.00
India	Rs 15	Morocco	Fls 0.00	U.S.S.R.	Rs 0.00
Philippines	Phs 20	Morocco	Fls 0.00	U.S.S.R.	Rs 0.00
U.S.A.	U.S. 5.00	Morocco	Fls 0.00	U.S.S.R.	Rs 0.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,179

Wednesday November 23 1983

D 8523 B

Real test looms for
British labour
laws, Page 18

NEWS SUMMARY

GENERAL

Syrians behind bombing says U.S.

U.S. Defence Secretary Caspar Weinberger claimed that Syria was behind the October 23 bomb attack that killed 239 U.S. marines in their Beirut headquarters.

He said the U.S. had "a very good idea" of the general group responsible. "They are basically Iranians, with the sponsorship, knowledge and authority of the Syrian Government," he said in Washington.

King Hussein of Jordan bitterly attacked Syria and Libya and said that attempts to destabilise his country would meet "merciless punishment," Page 4.

EEC foreign ministers discussed a British plan for the phased withdrawal of all foreign forces from Lebanon, as a possible prelude to its endorsement by a Community summit in Athens next month. PLO rebels poised for assault, Page 4.

Italy's Cabinet will today discuss Italy's role in the peacekeeping force.

No EEC sanctions

EEC governments ruled out the use of sanctions against the newly declared Turkish republic of Cyprus, leaving open the question of whether it would be able to carry on trade with European countries, Page 3.

Exocet victim

Iraq has sunk a Greek-operated vessel outside Iranian port Bushehr in the first confirmed and successful use of an Exocet missile in the Gulf war, Page 20.

Geneva talks

U.S. and Soviet negotiators meet in Geneva today in what could be the last session in the current talks to limit nuclear weapons in Europe. Nato officials hope the talks will continue, but their governments are said to be baffled by Soviet behaviour in the past ten days, Page 20.

Counterfeit arrests

Italian police arrested eight alleged counterfeiters in Rome after West German police detained the suspected courier of false \$100 bills in Hanover.

Jaruzelski switch

Polish leader General Wojciech Jaruzelski stood down as defence minister, but was named head of a new national defence committee that will control the forces, Page 2.

Soviet air battle

Seven people were killed in a gun battle on a Soviet aircraft after eight young people attempted to hijack it to Turkey.

Brisbane jail riot

More than 100 prisoners were barricaded in Brisbane's top-security prison after inmates on hunger strike started fires and went on the run.

Tombstone charge

A Singapore man went on trial for possession of a subversive document - a tombstone on the grave of his brother, who was executed for keeping firearms, that referred to his heroic death.

Barbecue blast

Propane gas explosions at a barbecue restaurant in Kakegawa, central Japan, killed 14 and injured 27.

Briefly...

Gela, Sicily: Hundreds of unemployed damaged the town hall and held the mayor hostage, protesting against the boarding-up of unlicensed dwellings.

BUSINESS

Brazil's recession 'getting worse'

U.S. PERSHING 2 ballistic nuclear missiles are due to arrive in West Germany early today after the Bundestag voted 286-226 last night to approve their deployment in a major victory for Chancellor Helmut Kohl and Nato policy.

Despite furious attempts by the environmentalists Greens to stage a filibuster yesterday the second day of the Bundestag debate, the centre-right Government won a comfortable majority for the bitterly opposed deployment of the Pershing and cruise missiles.

The Bonn Government confirmed yesterday that the first U.S. medium-range missiles would arrive "early in the morning" but only on condition that the Government won approval for its motion in a vote which Green tactics pushed late into the night.

The 20 West Berlin members, who cannot vote on German legislation because of the city's four-power status, were allowed to cast ballots for the non-binding government

resolution. Five deputies were not present for the vote, and one abstained.

Former Chancellor Willy Brandt, an avowed opponent of the U.S. missiles, was the deputy who failed to cast a ballot, AP reports. Observers said he walked out of the chamber waving his red "no" card, but was told he had missed the rollcall.

The extra-parliamentary protest movement, which mobilised nearly a million people against the missiles in October and briefly managed to block approaches to the parliament on Monday, had all but vanished from the Bundestag area yesterday as if numbed by fascination with the impending arrival of the first nine missiles.

In the chamber, a debate which was supposed to cap four years of endless soul-searching exceeding even that over the Eastern treaties of the early 1970s, degenerated into poisonous personal attacks in a weary and enervated atmosphere.

Herr Willy Brandt, the opposition

Social Democrat (SPD) party chairman, was called to order by the speaker for calling a minister a slanderer.

The Greens walked out for a while when their second effort to achieve a recess was blocked after a deputy and a group of party workers were arrested outside the building. The Government deputies were also called to order.

The Green group, who were mistaken by police for unauthorised demonstrators, were released. The Greens added two hours to the marathon session when 23 of their 28 members explained their reasons for voting against the Government almost en masse in the chamber.

The debate was a welter of stale repetition. Government spokesmen rehearsed the logic of Nato's 1979 strategy to deploy missiles now if the Soviet Union did not reduce its medium-range force and attacked.

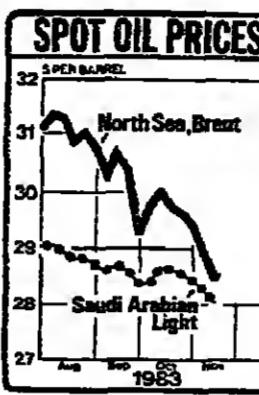
Continued on Page 20

Geneva talks, Page 20

FIRST PERSHING DUE TO ARRIVE TODAY

Bundestag votes 286-226 to accept missiles

BY JAMES BUCHAN IN BONN



Erosion of price worries oil groups

By Richard John in London

OIL INDUSTRY leaders are becoming seriously concerned by the steady erosion of prices on the spot market since the beginning of September.

Rates are below those of early April when the present price structure was established and before the Organisation of Petroleum Exporting Countries convened the market of its ability to assert control over production.

Industry leaders are clearly reluctant to say anything in public that could "psychologically destabilise" the market because of the all-important part played by expectations and perceptions.

But there are growing indications as to how tenable the price structure set in the spring, after a \$5 per barrel price cut, will be over the coming months.

The underlying weakness of the market is attributed mainly to the fact that Opec output from July to October ran well ahead of consumption as members breached their agreed limit of 17.5m barrels a day by 1m b/d or so.

Inventories are high and there has not been a revival in demand on the scale hoped for or sufficient to absorb over-production.

Overall, the slide in prices on the spot market, the best indicator of the supply and demand balance, is considered to be disturbing.

Yesterday, the buyer-seller range for Arabian Light, the Opec reference, slipped again slightly, giving a buyer-seller range of \$27.95 to \$28.10 compared with the official selling rate of \$29 per barrel.

Brent Blend, the North Sea reference, was at \$28.50 to \$28.60 compared with its official selling rate of \$30.00 and a high point of \$31.40 early in August.

Commodities, Page 40; energy review, Page 11

European bid to kill U.S. unitary tax

BY CLIVE WOLMAN IN LONDON

FOURTEEN of the largest EEC companies with subsidiaries in the U.S. have formed a lobby group to press the U.S. Administration into making illegal the unitary taxation of multinational companies by individual U.S. states.

Under unitary taxation, multinational companies are taxed on a portion of their worldwide profits without reference to the profits generated in a particular state. Twelve states, including California and Florida, are presently using this method of taxation.

The organisation is to hold a meeting in Washington on November 30, when the U.S. Treasury working group is also meeting to prepare a recommendation for the U.S. Administration.

Unitary taxation, say its critics,

defies the principle of international double taxation treaties which state that companies should not be taxed twice on the same profits by different jurisdictions.

The lobby group, called the Committee to Restore an International Stable Investment System (Crisis), first came together last week to file a statement with the U.S. Treasury Department's working group which is investigating the subject. But the announcement of its formation was delayed until last night.

The group is believed to be financed by a diverse number of EEC multinationals, although no spokesmen were available to confirm this last night.

The companies include Beecham,

Tetra and Lyle and Lloyds Bank International of the UK, Telefunken and Siemens of West Germany, Nestle of Switzerland, Philips and Royal Dutch Petroleum of Holland and Peugeot, Michelin and Renault of France. Mr Jener Ekelberry, the U.S. general representative for France's Compagnie Générale d'Électricité, is chairman of Crisis.

The organisation is to hold a meeting in Washington on November 30, when the U.S. Treasury working group is also meeting to prepare a recommendation for the U.S. Administration.

The Crisis meeting will be open to all U.S. subsidiaries of EEC multinationals, of which at least 1,000 are thought to be affected in the U.S. by the imposition of unitary taxation.

On December 12, a further meeting will be held in Brussels for the parent companies. The meetings are intended to work out the lobbying strategy, the group's structure and its budget.

Mr Hugh Paterson, a spokesman for Crisis, said last night: "This is the first example of such co-operation between the large EEC multinationals, although no spokesmen were available to confirm this last night.

Continued on Page 20

EEC orders study on electricity links

BY IAN HARGREAVES AND MAURICE SAMUELSON IN LONDON

A MAJOR study of the potential for transferring electric power between European countries has been ordered by the European Commission.

The Commission has asked for three points to be assessed - the status and capacity of existing interconnections, the potential for significant upgrading, and the extent to which EEC financial backing could stimulate additional interconnections.

Other links likely to be discussed are those between France and Italy, which relies heavily on oil to generate electricity, and between Ireland and Wales.

A 2,000-megawatt sub-channel link between Britain and France is already under construction, but this is seen as a load management exercise. The longer-term possibility of a higher-capacity link has attracted some attention in Britain.

Continued on Page 20

Latin American problems lift VW 9-month loss to DM 247m

BY JOHN DAVIES IN FRANKFURT

VOVSWAGEN, the West German motor vehicle maker, has suffered a DM 247m (\$31.3m) loss in the first nine months of this year, largely because of difficulties in Latin America.

The mounting losses for this year - despite an improvement in VW's other problem area, the U.S. - follow a DM 300m loss for the whole of last year.

The burdens have been compounded by the cost of introducing production of the new Golf model in Wolfsburg, although the company is happy with the new model's performance.

VW's nine-month loss is considerably worse than the DM 145m loss reported at the corresponding stage last year.

Partly because of the Golf costs, the parent company reported a DM 7m loss in the first nine months, compared with a profit of DM 22m

in the corresponding period last year.

Although the number of vehicles delivered to dealers fell, VW increased its sales revenue by 3.4 per cent to DM 20.62bn in the first nine months of this year.

Domestic sales revenue rose by DM 1.75bn to DM 10.97bn, but revenue abroad slipped DM 834m to DM 10.65bn. The share of VW's revenue abroad shrank declined from 67 per cent to 62 per cent.

VW said its deliveries to dealers fell by 2 per cent to 1.5m vehicles because dealers ran down their stocks.

Sales to customers overall were almost the same as last year, although the West German market improved while sales abroad fell.

VW said its Mexican subsidiary felt the full force of the severe drop in vehicle sales on the local market. In other parts of Latin America, ex-

port deals and price measures actually lifted sales.

In the U.S., increased imports of VW vehicles could not make up the decline in sales of locally-produced models. Sales on European export markets also suffered.

VW's worldwide production slipped 4.2 per cent to 1.585,000 vehicles, with output declining both at home

EUROPEAN NEWS

Companies need to invest but may not have the money, writes Kenneth Gooding

Europe's vehicle makers face cash shortage

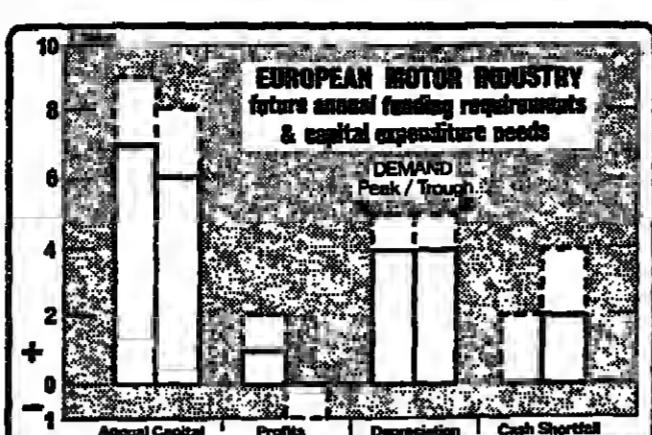
THE EUROPEAN motor industry will not be able to generate all the cash it needs for its annual capital investment programme, which will average £7.5bn for the next six years. The annual shortfall could be up to £4bn.

This forecast was made yesterday by Prof Krish Bhaskar, Professor of Accountancy and Finance at the University of East Anglia, whose analysis of motor industry finance has been well-regarded for many years.

He suggested: "in order to prevent the Japanese from further infiltrating the European market, European governments will either have to make good the shortfall in capital expenditure or protect their markets through trade restrictions."

Prof Bhaskar, at a conference in London organised by DRI Europe, estimated that the European manufacturers during periods of peak demand would spend £7bn to £9bn a year, falling to £6bn to £8bn during troughs in demand. The cash shortfall would be up to £2bn in times of high sales and from £3bn to £4bn during periods of poor sales.

The European industry has been spending around £7bn annually for the past few years but it was "simply not engaging in product rejuvenation or automation at anything like the level necessary to emulate the Japanese. If the industry does not increase its capital expendi-



• Prof Krish Bhaskar (left) "Profitability of European manufacturers has been little short of disastrous."

ture, then the European companies will simply lose their market share because their products do not compete on technical and other product characteristics.

Moreover, the Japanese cost advantage may increase through an even greater use of automation."

Prof Bhaskar said his research team at the University of East Anglia had analysed the European manufacturers' declared product intentions and estimated that between them they would spend £21bn on new products

between 1984 and 1989. A further £12bn would be required for routine replacement of plant and equipment. Automation and robotics would cost upwards of £23bn.

He pointed out that for the past four years the Europeans had suffered financial losses. "The U.S. manufacturers lost money in 1981 and 1982 but recovered by 1983 (they are now extremely profitable again). The European industry started to make losses overall from 1980 and losses continued into 1983." In addition, he said,

"there are no signs of total recovery. This is a worrying trend."

Prof Bhaskar maintained: "Profitability of the European manufacturers has been little short of disastrous. No investor would wish to back the industry based on its performance over the last six years." He said the Japanese were consistently the most profitable vehicle manufacturers in the world.

Prof Bhaskar's preliminary calculations indicate that Toyota, the largest Japanese group, and Nissan, the second

largest, consistently make a return after tax of 4 to 7 per cent on consolidated sales. Such profitability has only been equalled by General Motors and Ford (number one and two in the U.S.) in the halcyon days of the early 1970s."

He admitted that assessing profitability was extremely difficult but Ford appeared to be quite significantly the most profitable manufacturer in Europe. Ford of Britain last year showed a 5.8 per cent return on sales and Ford of West Germany's return was 2.8 per cent. However, if Daimler-Benz's accounts were reconsidered using British accountancy conventions, then its results would be close to Ford's in Europe.

In those markets where there are restrictions on Japanese vehicle sales, a future economic boom would allow the Europeans' profit margins to increase. Conversely, the next recession in Western Europe could produce large losses among the vehicle groups because the capital structure of the industry is highly geared.

For the industry as a whole long term debt is about £10bn and short term debt about £5bn.

But Prof Bhaskar insisted: "The principle question is not one of profitability but whether the industry can fund its future capital expenditure requirements."

FAO returns to respectability with Western countries

BY JAMES BUXTON IN ROME

IN the past few weeks the loping countries, on how to improve their agriculture.

It has representatives in almost every developing country, directs armies of specialists and consultants, and publishes mountains of information both for governments and farmers. It is perhaps best known for its strongly-worded warnings about impending global food shortages and recently sounded the alarm about the frightening food situation in 22 Southern and Central African countries.

But the FAO has become an obvious target at a time when many countries are trying to hold down their aid spending, and in some cases even questioning whether aid is worth giving at all.

Critics have accused it of being a vast bureaucracy which fixes prices for the world's food, and whose pronouncements at least until recently were laced with third world anti-Western rhetoric. The FAO has been accused of being far too indulgent to the governments of some developing countries which others blame for the failure of their food production to keep pace with population.

Part of the problem is that the FAO is not, and was never designed to be, a major aid-giving organisation financing spectacular development projects. Of its budget some 45 per cent goes on "Technical and economic programme" — i.e. work in the field. Much of the rest is accounted for by administration of one sort or another in fulfilment of FAO's function as a repository and distributor of knowledge.

Western resentment against the FAO boiled over at the 1981 biennial conference. A vitriolic press campaign against the FAO got underway, particularly in West Germany, and in the English language newspaper in Italy, the Daily American. With a wealth of not always accurate detail the FAO

Stronger Jaruzelski gives up defence job

By Christopher Bobinski
in Warsaw

POLAND'S MILITARY leader, General Wojciech Jaruzelski, yesterday resigned as Defence Minister. However, the restructuring of the National Defence Committee which he also heads, means he will retain many of his former powers and will have his position strengthened.

General Florian Siwicki,

the son of a pre-war officer and a close associate of Gen Jaruzelski, takes over the defence portfolio.

Mr Janusz Obodowski, a Deputy Premier and chief of the Planning Commission with overall responsibility for the economy, has been replaced by Mr Zbigniew Messner, an economist and party first secretary in Katowice.

Mr Messner has become First Deputy Prime Minister and takes over responsibility for the economic reform programme.

Mr Mieczyslaw Gorywoda, party secretary in charge of the new chief of the Planning Commission, while Mr Obodowski remains Deputy Premier in charge of foreign trade.

Parliament yesterday also approved until the end of the year the amnesty for the Solidarnosc underground which expired at the end of October. The move brought a hardline revolt among Communist party deputies, three of whom voted against the extension while 15 abstained.

At an earlier meeting of the Communist grouping in Parliament, Mr Kazimierz Barcikowski, member of the leadership, was forced to argue that the extension was a sign of strength rather than weakness as hardline speakers had charged.

Phone link to Hungary bond issue

BUDAPEST — Hungary is putting the finishing touches to a bond issue that will offer an unusual coupon—6 per cent along with a firm promise that subscribers will have a telephone installed within three years.

The wait for a telephone in Hungary can be as long as 20 years.

"Our telephone network has to be one of the worst in the world and the normal waiting list can extend into the next century," admits Mr János Radnóczy, a department chief at the State Development Bank who is among the organisers of the bond.

By tying an individual's purchase of a bond directly to a service he needs, Hungary hopes to significantly broaden the appeal of its youthful bond market and channel funds into enterprises, such as the telephone system, which need it particularly urgently.

Budapest surprised the financial world last year by becoming the first Eastern bloc state to set up a bond market. Earlier this month, it took a step further by extending to private individuals the opportunity to buy bonds, a privilege previously reserved for enterprises and co-operatives.

The idea of linking a service to a bond purchase, if given final approval next month by the Finance Ministry, may provide a model for other large-scale infrastructure improvements which the public wants and is willing to help develop.

Another year of austerity faces Portugal

By Diana Smith in Lisbon

AUSTERITY will persist in Portugal next year, according to Dr Ernesto Lopes, the Finance Minister. Economic policy will concentrate on containing the balance of payments deficit on the current account and the budget deficit, he told Parliament at the start of the week-long debate on the 1984 budget.

With planned spending of Esc 960bn (£4.8bn) next year, the Government proposes a real decrease of 10.5 per cent in public sector investment and of about 8 per cent in subsidies and capital allocations to the sector. These are the heaviest cuts in the eight years since widespread nationalisations swept hundreds of companies into the public net.

The only ministry to enjoy a substantial increase in funds is Labour and Social Security. Its allocation will be 80 per cent above this year's

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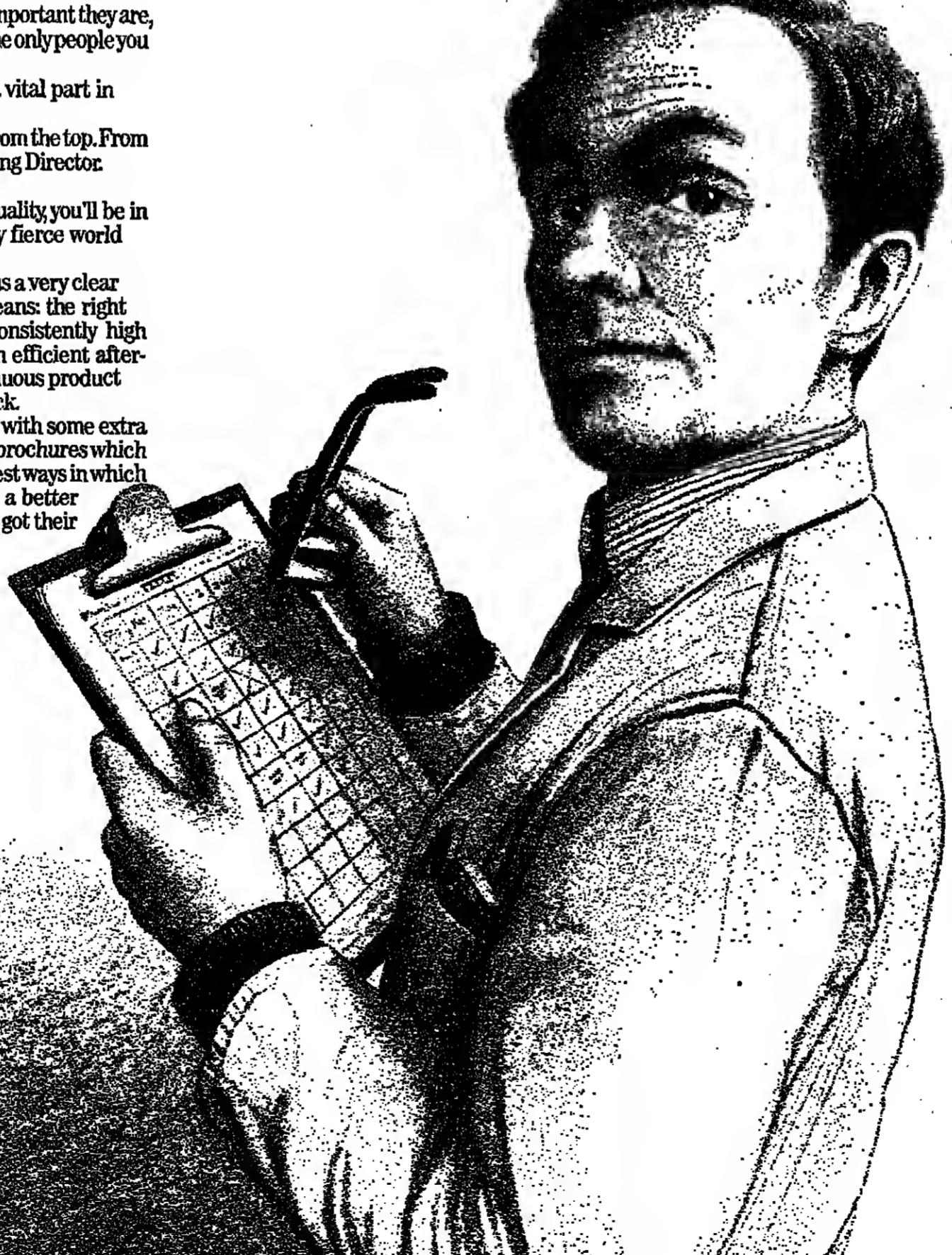
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EUROPEAN NEWS

Yugoslavia to seek 2-3 years standby credit from IMF

BY DAVID BUCHAN AND ALEKSANDAR LEBL IN BELGRADE

YUGOSLAVIA has made clear it will be one of the first to call on the resources of the newly-formed International Monetary Fund in order to surmount the 1984-85 peak in debt repayment.

Mr Zvone Dragan, Vice-Premier in charge of economic relations, said Yugoslavia wanted a new 2-3 years standby credit. Negotiations will start on December 5 when an IMF team arrives here.

Yugoslavia also wants a wider support package in 1984 involving Western governments and commercial banks. It is asking for refinancing of about \$3bn, compared to more than \$8bn this year. It wants to match borrowing to repayments so that its hard currency indebtedness does not rise above the present \$18.8bn level. Belgrade also has some \$400m in unspent Western government commodity credits from this year.

At last week's meeting in Geneva, Yugoslav official creditors, Western governments indicated willingness to reschedule principal payments due to them in 1984. Yugoslavia plans to approach its commercial creditors with a similar standby arrangement when maturities of medium and long-term foreign debt hit a peak next month. About half the \$3bn principal due next

Union calls 24-hour French dock strike

By David Marsh in Paris

FRANCE DOCKERS will stage a 24-hour strike today and stoppages will take place on Thursday at the troubled Porsy plant near Paris of the Peugeot-Talbot car group. This is part of action by the Communists' CGT trade union against job cuts and wage restraint.

The dock strike, the latest in a series of stoppages this year to back wage claims by dockers grouped under the umbrella of the CGT, will affect 14,000 workers and is planned to paralyse large French ports.

The CGT yesterday also called for two-hour stoppages at the Porsy plant to protest at Peugeot's plan to reduce its workforce by 7,540 involving 2,905 job losses at Porsy. This plan was restated on Monday by Peugeot management, who also announced that 1,200 (5100m) will be invested at the plant over the next two years to modernise and automate production.

A further IMF programme would give the government valuable psychological support. Mr Dragan was noting that industrial and domestic goods shortages had led many to re-structure its stabilisation programme.

A standby arrangement longer than one year would get the country through 1985, when maturities of medium and long-term foreign debt hit a peak next month. About half the \$3bn principal due next

year is owed to commercial banks. Belgrade officials say only a relatively small amount of fresh loans are needed to cover any unrescheduled maturities.

However, even if its request for 1984 rescheduling is met, Yugoslavia's debt servicing will still take 45 per cent of total hard-currency earnings, including net remittances from workers abroad. Nevertheless, the figure is lower than this year's 55 per cent debt service ratio.

Exports to the industrialised world have increased by 27 per cent in real value and volume this year. The current account deficit is expected to drop from \$1.4bn last year to some \$400m this year, with a forecast surplus of about \$200m in 1984 which is designed to replenish central bank reserves rather than repay foreign debt.

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next month. About half the \$3bn principal due next

BIS begins detailed work on SDR 3bn loan for Fund

BY JOHN WICKS IN LAUSANNE

THE BANK for International Settlements (BIS) has begun detailed work on an SDR 3bn (\$2.1bn) credit for the International Monetary Fund now that the US has approved its \$8.4bn (25.7bn) share of the IMF's resources.

Dr Fritz Leutwiler, President of the BIS, disclosed at a press conference held yesterday that the credit, to be accompanied by a similar SDR 3bn loan from Saudi Arabia, would be provided by 18 central banks. It would probably mature in 2½ to 3½ years time.

A formal decision on the loan

was likely when the central bank governors met at the BIS in Basle on December 12, he told a press conference. Both the BIS and Saudi Arabia had previously set US approval of its increased share as a condition for the loan.

Dr Leutwiler, who is also president of the Swiss National Bank, said Switzerland's share in the BIS loan would probably amount to about SDR 180m.

Real economic growth in Switzerland is expected to be about 2 per cent compared with zero this year, Dr Leutwiler said yesterday. Reuters

reported.

The Government faces additional hostility in negotiations with the corporate sector over plans to hold down industrial price rises for next year. The Finance Ministry is aiming for price rise limits in the region of 4.4-5 per cent, against the 3 per cent inflation target.

The employers' federation is complaining that, in spite of promises to relax controls, 70 per cent of industrial prices are still under government regulation, which it claims is cutting into profit margins and hampering investment.

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OVERSEAS NEWS

PLO rebels poised to resume assault

BY PATRICK COCKBURN IN BEIRUT AND LOUIS FARES IN DA MASCUS

THE ASSAULT on Palestinians loyal to the leadership of Mr Yassir Arafat, the beleaguered chairman of the Palestine Liberation Organisation, will resume in three or four days. Mr Ahmed Jibril, a leading PLO rebel, said yesterday.

Although he did not say so, the breathing space afforded Mr Arafat by Mr Jibril may be to allow intensive diplomatic efforts to extract Mr Arafat from his enclave.

The attack on the surrounded Palestinians will be postponed only if Mr Arafat gives in to the rebel demands and leaves the city or surrenders. He

shows no sign of doing either.

However, Prince Saud al Faisal arrived in Damascus yesterday and went into closed session at the Foreign Ministry with Mr Abdul Halim Khaddam, the Foreign Minister.

Prince Saud's visit followed

strong criticisms by Crown Prince Abdullah bin Abdul Aziz of Saudi Arabia of PLO

rebel.

Mr Arafat had appealed to the Crown Prince and other moderate states to intervene to stop the fighting, the Crown Prince said.

"Our Arab and Islamic

nations did not offer sacrifices (for the Palestinian cause) so generously to let a colonel or a brigadier stage a coup against the trusted authority of the PLO."

Prince Saud's trip to Damascus coincided with a visit by a delegation by non-aligned countries which included the foreign ministers of India, Yugoslavia, Somalia and Cuba.

This prompted questions not only about President Assad's health — he is variously rumoured to be suffering from heart trouble and/or appendicitis — but also about the Palestinian question. An aide to

President Assad said the President's health was good and in constant improvement.

On the question of the Palestinians, a spokesman said: "Syria's position towards the Palestinian question is fixed and well known to all parties and to all mediators. Syria is against the inter-Palestinian fighting."

Asked whether Syria was co-operating with the new mediation efforts, the spokesman said: "Syria has been co-operative in the past with former mediators and the Gulf Co-operation Council... it remains ready to co-operate with every sincere effort along the same lines."

King Hussein rounds on Syria and Libya

BY ROGER MATTHEWS IN AMMAN

KING HUSSEIN of Jordan launched a bitter attack on Syria and Libya yesterday, and warned that attempts to destabilise his country would meet "merciless punishment."

He accused the two regimes of mounting a "dangerous and criminal conspiracy" and said the Syrian-backed Palestinian rebellion in Northern Lebanon was no different from the massacre of Palestinians in the refugee camps at Sabra and Chatila in Beirut last autumn.

The King's speech to military officers in Amman reflects the Jordanian Government's conviction that it is now the key target for Arab extremists.

Several hundred people are understood to have been detained for questioning in Amman and border security with Syria tightened, following a spate of unsuccessful bomb attacks in the capital.

The largest device — 90 lbs of explosive attached to two gas cylinders — would have caused serious damage in the British embassy, had a faulty trigger mechanism not prevented it

from exploding.

Although Jordan has accused the Palestinian dissident, Abu Nidal, of responsibility, the officials believe the attacks in Amman and on Jordanian diplomats abroad were inspired by

Israeli soldiers still held

BY DAVID LENNON IN TEL AVIV

ISRAEL is deeply concerned over the fate of six of its soldiers captured last September who are held in Tripoli as prisoners of the PLO forces of Mr Yassir Arafat.

Israel still holds nearly 5,000 Palestinian guerrillas taken prisoner during last year's invasion of Lebanon, but earlier negotiations on a prisoners' swap came to nothing.

Israel has previously gone to extraordinary lengths to rescue its citizens held by hostile forces, the most spectacular being the daring raid on Entebbe

Because of the deteriorating

King Hussein yesterday deplored "the despicable terrorist acts and cheap blackmail resorted to by certain regimes known for their treacherous affiliations and enmity to the Palestinian people."

He added: "The stability and prosperity of Jordan will not be affected by the evil deeds of an immoral few, who have sold their souls to the enemy."

Jordanian officials also believe they have reason to fear that pro-Iranian terrorist groups are being diverted from Lebanon to join the campaign against the Hashemite Kingdom.

Iran is the staunchest supporter of Iraq in the Gulf war with Iran and still provides one of its main supply routes.

Syria has backed Iran in the fighting and has contributed to the war of economic attrition against Iraq by shutting its oil export pipeline to the Mediterranean.

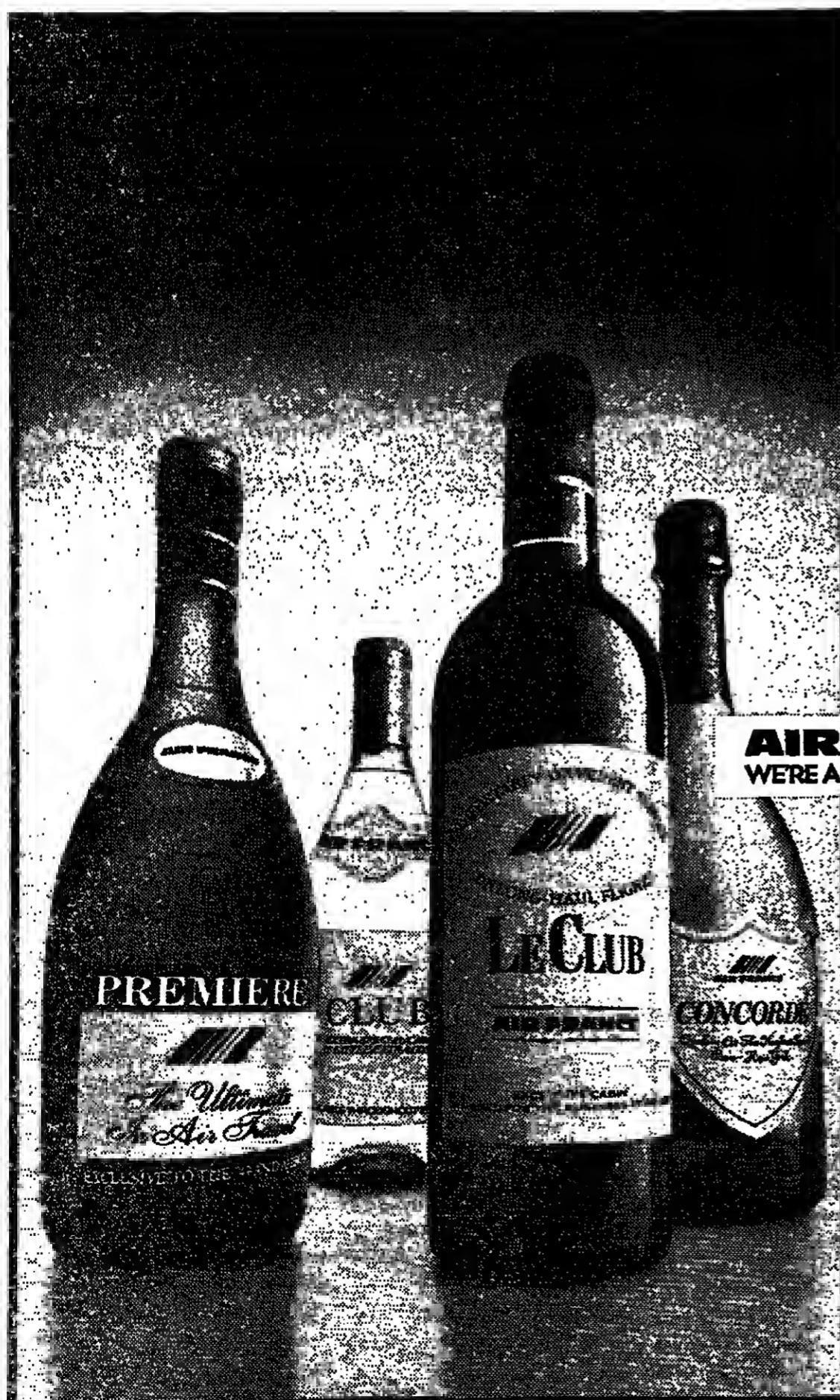
Jordan is, meanwhile, continuing its intense diplomatic efforts to ensure the survival of Mr Yassir Arafat, the PLO chairman, if he is driven out of Tripoli by the Palestinian rebels.

However, King Hussein is known to be sharply critical of the response he is receiving from other moderate Arab regimes which he feels are doing too little to frustrate Syria's ambitions.

Arab forces held a total of 11 Israeli prisoners. In addition to the six held by the Arafat group, two are held by the Popular Front for the Liberation of Palestine's General Command led by Mr Ahmed Jibril and the other three are in Syrian hands.

As the territory still held by Mr Arafat shrinks, the Israeli worry about its prisoners increases.

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Manila bank chief for Bahrain talks

BY JUREK MARTIN IN TOKYO

SINO-JAPANESE

relations,

already

on a firmer

footing

at any time

in recent

history,

seem likely

to be

enhanced

by the eight-day

visit to Japan of Mr Hu

Yiabang, the Chinese Com

munist Party Secretary

General, which begins today.

Mr Hu's itinerary is differ

ent from that of two other

recent visitors to Japan,

President Reagan and West

German Chancellor Kohl,

in that it is designed to give him

the maximum exposure to

Japanese people and culture,

as well as embracing bilateral

talks with members of the

government.

There has been widespread

interest in the fact that Mr

Hu, clearly in the running to

successor Deng Xiaoping, has

chosen Japan for his first

visit to a "Western bloc".

Mr Hu is expected to elaborate

on China's assessment of

its relationship with Japan in

two speeches on Friday and

Saturday, the first to the Diet

and the second to a group of

young Japanese (Mr Hu's

party includes a leading

Member of the Communist

People's League).

Existing evidence suggests

that the People's Republic

with a pragmatism matching

Japan's, is perfectly happy

dealing with the existing con

servative Japanese govern

ment.

When the leader of the

Japanese Socialist Party, Mr

Masami Ishikawa, went to

Peking recently and made

some critical remarks on

Japanese foreign policy, Mr

Hu pointedly refused to

respond and said that China

had no intention of involving

itself in internal Japanese

affairs.

Japan will almost cer

tainly mark his visit by confirming

that it will extend further

lines of credit to the People's

Republic. These have totalled

\$160m (£127m) between

1978 and 1983.

Two-way Sino-Japanese

trade has been running in the

\$2m to \$16bn annual range

for the past few years, with

China enjoying surpluses in

1981 and 1982.

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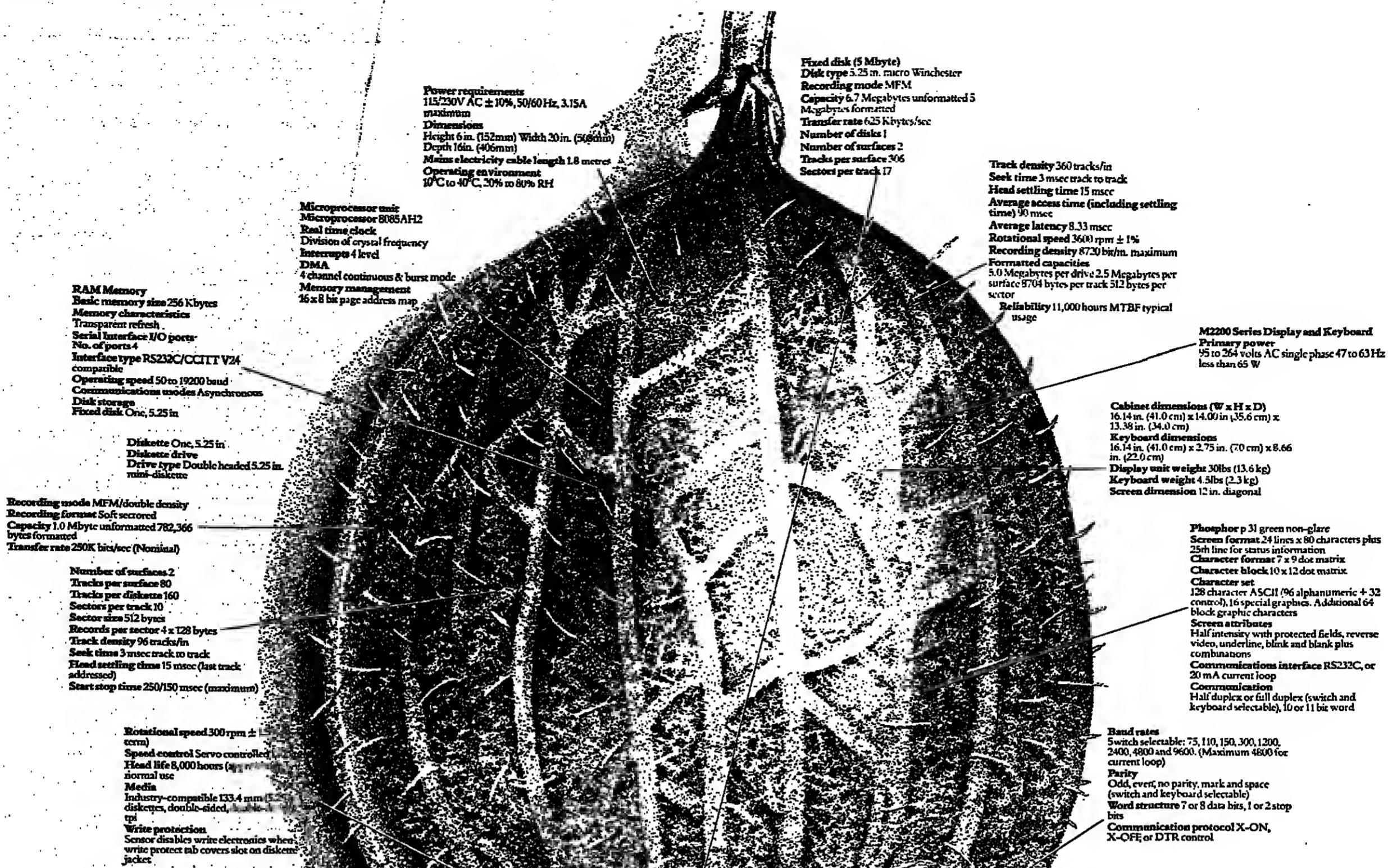
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AMERICAN NEWS

Kennedy - a day of nostalgia for a lost national dream

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

AMERICANS yesterday remembered President John F. Kennedy, on the twentieth anniversary of his assassination, in an emotional but subdued mood of national nostalgia.

The Kennedy clan gathered in Washington for a memorial service attended by President Ronald Reagan, who called the assassination "one of the most tragic episodes in our nation's history."

But most commemorations around the country - including a ceremony one block from the assassination site in Dallas - were modest and low-key.

For the past few days, tributes and appraisals of his presidency have been pouring forth from American radios, televisions and newspapers. Some have been idolatrous, others distinctly unfavourable.

While Kennedy's role as a near-mythical hero in the nation's collective consciousness is universally acknowledged, many have pointed out that his oratory was greater than his achievements.

In his favour, his admirers are recalling his successful challenge to the Soviet Union in the 1962 Cuban missile crisis, the negotiation of the Nuclear Test Ban Treaty of 1963, his support for West Germany over Berlin, his commitment to civil rights, the foundation of the Peace Corps and the launching of the Apollo space programme.

Against that are cited dishonesty in his personal life - exemplified by his notorious adultery - the Bay of Pigs fiasco and the initial involvement in Vietnam, which few remember, occurred in his presidency.

Everyone agrees, however, that a little bit of America died with him as a result of Lee Harvey Oswald's bullet.

The subsequent full-scale Vietnam war and the disgrace of the of-

IADB to boost borrowing by \$1.4bn

By Peter Montagnon in London

THE INTER-AMERICAN Development Bank is to boost its borrowing on world capital markets to about \$1.75bn next year after borrowing by the bank's Finance Manager.

In a poll conducted by Newsweek magazine this week, he emerged as by far the nation's favourite president.

Asked to name the president they would like to see in the White House today, out of all past presidents, 30 per cent said Kennedy.

Franklin D. Roosevelt came a distant second in the poll with 10 per cent. Abraham Lincoln scored 5 per cent and George Washington 1 per cent.

A pupil at a Dallas school, born long after Kennedy's death, won the anniversary essay contest with the judgment that what counted most was not the tangible progress Kennedy made, but his intangible appeal to the hopes and dreams of people."

Mr Peter Walker, the Energy Secretary, appealed in London last night to the spirit of the Kennedy brothers to inspire the new political generation.

Delivering the Kennedy Memorial lecture at the Oxford Union on the 20th anniversary of the assassination of President Kennedy, Mr Walker argued that the Kennedy legacy was still relevant today.

His language was that of social and international concern not fashionable with Mrs Thatcher and her associates.

Mr Walker argued that the Kennedy brothers recognised that "social improvements could only be obtained through economic growth - that governments had a special duty to minorities who did not possess the political clout to enable them to exert much influence on the system."

Grenada to close Libya's embassy

BY CANUTE JAMES IN KINGSTON, JAMAICA

THE DECISION of Sir Paul Scoon, Governor-General of Grenada, to ask Libya to close its embassy in the island underlines concern felt by the leaders of some of the neighbouring islands over 'Libyan' attempts to gain influence in the Caribbean.

Sir Paul made his request in the wake of last month's U.S. led invasion. The governments of Dominica and St Lucia are worried by recent Libyan efforts to attract young supporters of left-wing opposition parties, ostensibly by offering higher education.

The leaders claimed that the education was more political than they were led to believe, and that the Caribbean visitors were being given military training in special camps.

Recently Mr John Compton, Prime Minister of St Lucia, ordered the confiscation of the passports of 14 young St Lucians just before they were due to leave for Libya.

The opposition party, of which the 14 are members, argued that there was nothing sinister in the visit. Mr Compton, however, charged that they were to be trained in "terrorism and sabotage."

The Prime Minister said the in-

Sharp rise in U.S. corporate profits

By Stewart Fleming
In Washington

U.S. CORPORATE profitability continued to rise strongly in the third quarter, the Commerce Department reported yesterday.

"Instructions" had been issued through the Libyan embassy in Mexico to provide tickets to Libya for 100 persons from the Caribbean, 28 of whom were to come from St Lucia," Mr Compton said.

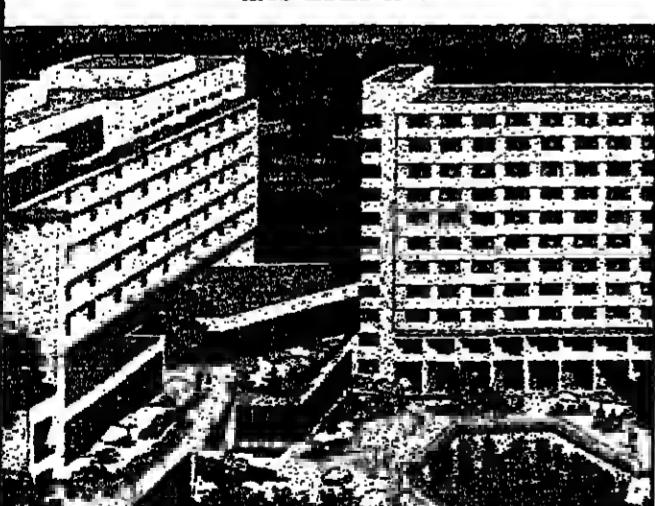
"The purposes for which these people were recruited has been confirmed by 15 Dominican returnees who were similarly hired to Libya on false promises of student scholarships, only to find themselves confined to terrorist training camps."

Miss Eugenia Charles, Prime Minister of Dominica, had said earlier that the 14 who had returned were part of a group of 28 young Dominicans who had gone to Libya to study medicine and science. They returned home after they were "...put into camps like little soldiers," the Prime Minister said.

Miss Charles has reason to have been worried. Her Government has been the subject of two coup plots - one domestic the other foreign - in the past three years.

The Prime Minister said the in-

In Amman



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Businesses in Mexico get \$100m loan

By William Chislett
in Mexico City

THE INTERNATIONAL Finance Corporation (IFC), the World Bank affiliate which lends to the private sector in developing countries, has agreed a \$100m credit for Mexican businesses.

The loan, \$34m provided by the IFC and the rest by Bank of America and Morgan Guaranty Trust Company, is the first new voluntary commercial loan to Mexico since international banks were told by the International Monetary Fund early this year to make available \$50m to Mexico to complement a debt crisis rescue package.

Officials from the IFC, which has committed over \$300m to Mexico, said the loan for imports was a sign that confidence was returning to the country.

Incoming President must tread carefully writes Jimmy Burns in Buenos Aires

Radicals prepare to take on Argentina's military



APRTER the euphoria of their election win last month Argentina's Radicals are looking ruffled by the prospect of government-like men who have covered distances across a wide open field only to get entangled in the bushes of an overgrown forest.

Nowhere is this more deeply felt than among the group of Alfonso's aides charged with the particularly thorny issue of military reform.

Argentines have developed an extremely top heavy command structure.

The armed forces have dominated the politics of Argentina for most of the country's history. In the last 50 years only two elected presidents have managed to survive their term in office without being thrown out by a military coup, and both of them happened to be generals.

In the seven years since the last military coup in 1976, Argentina has become one of the most militarised societies in the world.

"We must make sure that the armed forces leave government, but also that they never return," Sr. Alfonso proclaimed before the election.

The convincing majority won by the Radicals, coupled with the low prestige of the still deeply divided military, gives such rhetoric a degree of credibility. Within days of his election, Sr. Alfonso had assured enough to receive three of the highest-ranking officers, including General Mario Piotti, army general secretary.

But despite public shows of

confidence, Radicals are tackling the military problem with great caution, reflecting the difficulties of finding a solution which will not backfire on the democratic system which Sr. Alfonso is hoping to consolidate.

"We may have the votes, but the military's still got the arms. We are like Davids taking on Goliath," one Radical confessed last week.

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In the seven years since the last military coup in 1976, Argentina has become one of the most militarised societies in the world.

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The convincing majority won by the Radicals, coupled with the low prestige of the still deeply divided military, gives such rhetoric a degree of credibility. Within days of his election, Sr. Alfonso had assured enough to receive three of the highest-ranking officers, including General Mario Piotti, army general secretary.

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confidence, Radicals are tackling the military problem with great caution, reflecting the difficulties of finding a solution which will not backfire on the democratic system which Sr. Alfonso is hoping to consolidate.

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UK NEWS

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BRITISH NUCLEAR FUELS (BNFL) obtained a High Court injunction in London yesterday to prevent the environmental group Greenpeace from interfering with the pipelines which discharge effluent into the Irish Sea from its Sellafield (formerly Windscale) factory.

Greenpeace had earlier said it would block the pipes which extend for 1.5 miles out to sea. The three pipes discharge very low-level radioactive effluent from the reprocessing operations of Sellafield, which is on the Cumbrian coast in north-west England.

The pipes discharge at a depth of 15m to 18m, depending on tidal conditions, and through more than one outlet from each pipe. Mr Roy Pilling, BNFL director responsible for the Sellafield factory, said last night that, viewed as an engineer-

Greenpeace ordered to halt Sellafield action

BY DAVID FISHLOCK, SCIENCE EDITOR

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ing task, blocking the pipes "can't be all that easy."

Greenpeace - which alleges that BNFL is discharging "huge quantities" of radioactive waste through the pipes - sent down divers yesterday to try to find the end of the largest pipe.

Mr Pilling said any further action BNFL took to safeguard its plant operations would depend on Greenpeace's response to the court order.

Three simultaneous inquiries are taking place into the contamination of 200 yards of beach by radioactive solvent, which was washed from the reprocessing plant during the annual shutdown for maintenance.

On Monday, the Government announced an inquiry by inspectors from the Department of the Environment. In addition, inquiries are being made by the Nuclear Instal-

tions Inspectorate and by BNFL.

The company believes the contamination occurred through a combination of the discharge of rather more solvent than usual and calm weather in the Irish Sea, which prevented rapid dispersal.

The company is completing investments totalling about £30m in new effluent treatment systems designed to reduce radioactive discharges into the sea.

The main investment is in a plant called the site ion exchange effluent plant, expected to be on stream next autumn at a cost of about £30m.

A further £10m is being spent on reducing strontium discharges by a factor of about five. Such discharges have already been reduced by a factor of five since the mid-1970s, Mr Pilling said.

Hongkong Bank to restructure Gibbs

BY DAVID LASCELLES

HONGKONG and Shanghai Bank is planning a major restructure, complete with new name and fresh capital. of Anthony Gibbs, the troubled London merchant bank it bought three years ago.

The operation is designed to expand once and for all memories of Gibbs' loss-plagued past and give it the resources to go aggressively after new business. The Hongkong Bank is also moving Gibbs to larger headquarters in the City of London, and hunting for a new chief executive.

Most dramatic is the decision to change Gibbs' name, one of the oldest in the City, where it has done business since 1868. From December 12, the bank will be called Wardley, the name under which the Hongkong Bank's other merchant banking activities operate.

Although the change will be presented as a move to standardise names within the group, the Gibbs name had clearly become a liability rather than an asset.

The Hongkong Bank will also more than double Gibbs' capital with an infusion of £22m. Gibbs' existing capital is £15m, most of which represents resources the Hongkong bank has already invested in it.

A permanent new chief executive is being sought to replace Mr David MacDonald who resigned earlier this year over policy disagreements. At the moment the bank is being run by an acting chief executive from Hong Kong, Mr Ewan Lander.

Mr Tom Welsh, chairman, said yesterday that the bank had been restructured to concentrate on key areas, including capital markets, trade finance, medium term corporate lending and corporate finance.

The Hongkong Bank bought 49 per cent of Gibbs in 1973 and raised this stake to 100 per cent in 1980, in a deal valuing Gibbs at £17.5m. But foreign ownership earned Gibbs a much-publicised expulsion from the influential London Accepting Houses Committee.

Gibbs was badly hit by the banking crises of the 1970s, and remained a weak performer, reporting a £1m loss in 1981. Last year it transformed this into a £3.5m profit. While the Hongkong Bank doubts that this will be repeated this year, it believes the worst is past.

Shake-up for UK tourist industry

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

A SHAKE UP of Britain's £2.5bn a year tourism industry was announced last night. The British Tourist Authority (BTA), responsible for marketing Britain overseas, and the English Tourist Board (ETB) are effectively to be merged.

Mr Norman Lamont, Minister of State for Industry, said a private equity fund would be set up early next year. This would be financed by institutions in the City of London and provide capital investment for major tourism-related projects.

Although the two tourist boards are not being formally merged - that may follow at a later date - they will share common offices, facilities, and a new joint part-time chairman.

He is Mr Duncan Black, at present chairman of Cathay Pacific Airways and of the Hong Kong Tourist Association. Mr Black, 56, will become chairman of the BTA from next April, replacing Sir Henry Marking who has been part-time chairman for the past seven years.

Mr Black will also become chairman of the ETB in February 1985 when the present chairman, Mr Michael Montague, finishes his term of office.

Mr Lamont last night described Mr Black as "a long-time businessman" to merge these two organisa-

tions and to achieve the economies we want."

He added that there was considerable overlap between the two organisations which had proved wasteful.

Savings from merging the two boards' common facilities are estimated at up to £500,000, although Mr Lamont was yesterday unable to give any indication of how many of the several hundred jobs involved might be lost.

The shake-up follows an internal review at the Department of Trade and Industry which started in July of last year. As a result of this, the ETB will be told to concentrate its activities solely on promoting Britain overseas.

This will include more promotion of London as a tourist centre as well as ensuring that Wales and Scotland get their full share of overseas promotion.

Sir Henry Marking said last night: "To have one chairman of both boards is the right solution." It was a suggestion that he had made to Mr Lamont last August. Sir Henry expects to become more fully involved with his work at Carreras Rothmans, where he is chairman.

Mr Michael Montague welcomed Mr Lamont's statement as providing "a potentially much better integrated service for the travelling public."

Industry plea over Brazil credit

BY ANDREW TAYLOR

A FAILURE by Britain to participate in the \$3.5bn IMF, World Bank export credit package for Brazil would be disastrous for British companies trading in that country, the Brazilian Chamber of Commerce said last night.

The London-based organisation represents almost 500 British companies which either export to, or have subsidiaries in, Brazil. Members include Lloyds Bank International, ICI, GEC, Davy Corporation, Wiggins Teape and Costa Pat-

ons.

The chamber is concerned that the Government may be sticking to its decision not to support the export credit package. "If this is the case, it could seriously damage British trade with Brazil," Mr John McMeekin, secretary of the chamber of commerce said last night.

"If British companies are unable to arrange credit terms comparable

with those being offered by international competitors then orders will be lost and business will suffer."

The Export Credits Guarantee Department stopped taking on any new medium or long-term business involving Brazil, two months ago.

However, sacking is still being provided for short-term business.

British trade with Brazil has suffered during the financial crisis, although the decline in exports has not been as steep as might have been expected. British companies, however, account for only about 1 per cent of Brazilian imports.

It is important that the British Government should be involved if we are to improve our relationship with Brazil and to underline the importance we attach to South American markets," said a company spokesman.

Mr McMeekin of the Brazilian Chamber of Commerce added: "I

think the Government would be wrong to turn its back on a market which is the eighth largest economy in the world, has a population of 125m and which in the 10 years to 1980 achieved annual growth rates in Gross Domestic Product ranging from 4.8 per cent to 14 per cent."

Costa Patons has a wholly-owned subsidiary operating in Brazil manufacturing thread for the domestic market and the garment industry. At one stage the Brazilian operation was providing about 15 per cent of the British company's profits but this is thought to have fallen sharply in recent years.

In the first nine months of this year British exports to Brazil declined to £105m compared with £117m in the first nine months of 1982. Over the same period Brazilian exports to Britain rose from £351m to £432m.

Capper Neill, of course!

Capper Neill have been nominated by the Property Services Agency to supply and construct the bulk fuel installation system at Mount Pleasant Airfield in the Falklands. This will add a further £5 million to the list of major contracts currently being handled by Capper Neill.

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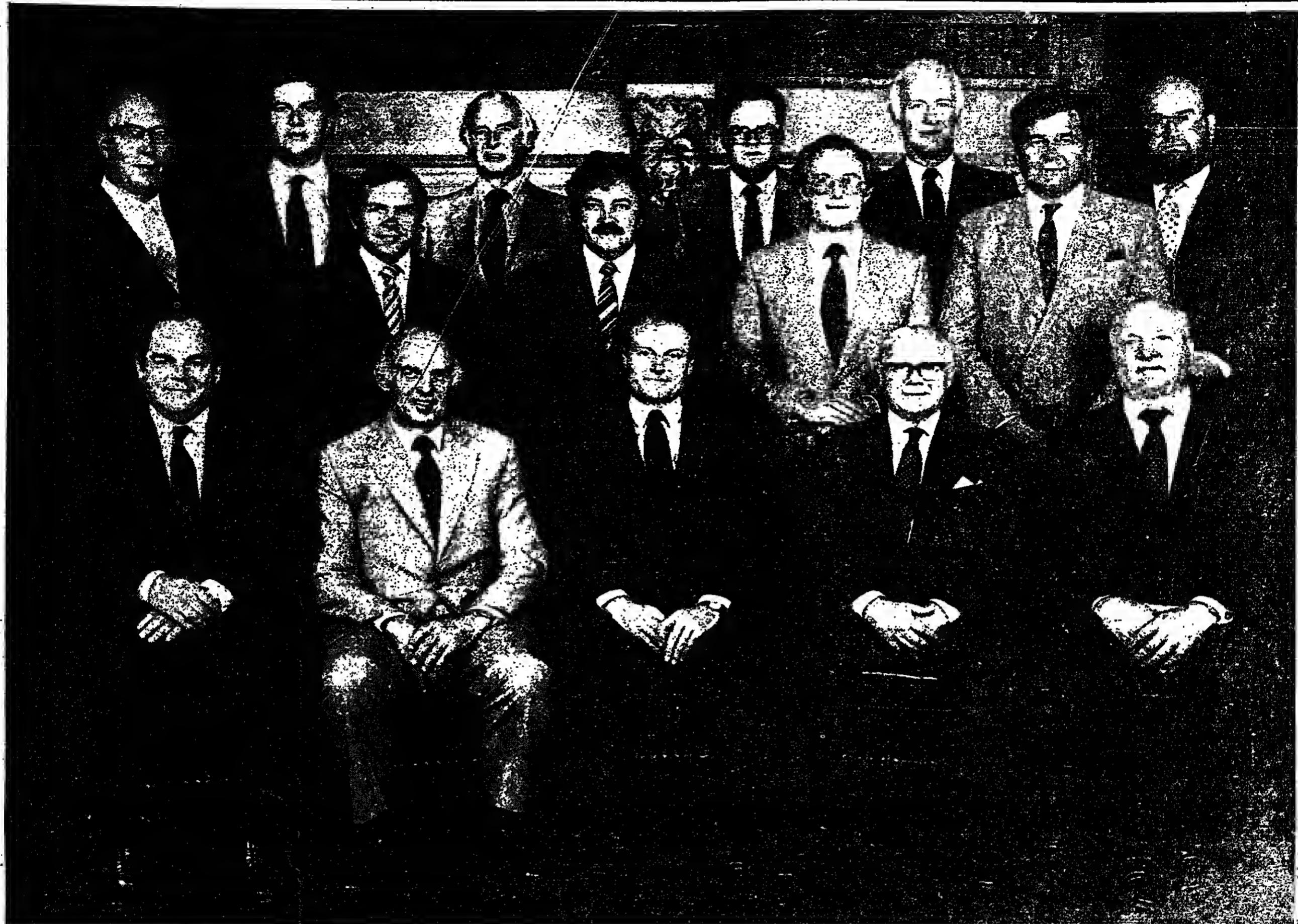


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John in 1st

THE ENTREPRENEURS



Photograph by David Montgomery

These are uncommon men, with this in common: they are all entrepreneurs who formed or bought their own companies, and Citicorp Development Capital (CDC) helped provide the venture capital they needed.

1. ROBERT BREARE, Chairman and Chief Executive, Intercommunications Ltd.

Newspaper publishing group created in 1982 through the management buy-out of a family business. 170 employees in 8 locations. Turnover £4.8 million.

2. FRANK COLE, non-executive Chairman, Franklin Medical.

3. GRAHAM JOHNSON, Managing Director, Franklin Medical. The company manufactures and distributes disposable plastic medical products for urology, ostomy and anaesthesia. 105 employees. Turnover £3 million.

4. MIKE MARTIN, Technical Director, Airborne Industries Ltd.

Management buy-out, 1981. The company is a specialist in the defence industry supplying inflatable products; parachutists training balloon systems, water tanks, camouflage nets and equipment covers. 100 employees. Turnover £1.6 million.

5. CLIVE GREGORY, Chief Executive, Halls Homes and Gardens.

Management buy-out, 1982. Halls pioneered High Street multiple distribution of DIY aluminium greenhouses. Also manufactures timber garden buildings and conservatories. 226 employees. Turnover £12 million.

6. JIM EVANS, Executive Chairman, Bytex Holdings Ltd.

The company designs, manufactures, installs and operates closed circuit pay-TV systems, mainly in hotels. 30 employees.

7. DAVID CARE, Managing Director, Inistem Computer Systems Ltd.

A management buy-out from Kratos Inc, its US parent. The company manufactures computer based data acquisition, monitoring and control equipment. 100 employees. Turnover £4 million.

8. VERNON ETHERINGTON, Managing Director, Combro Ltd.

An IBM hardware broker. The company has recently acquired Baker Electronics plc, a manufacturer of power distribution products. 70 employees. Turnover £5 million.

9. TONY DAVIES, Chief Executive, Information Technology Ltd.

The company was established to provide computer based systems for business administration and office automation with an emphasis on improving "white collar" productivity. 500 employees. Turnover £18 million.

10. LAMONT PARK, Chairman and Managing Director, Isis Industrial Services plc.

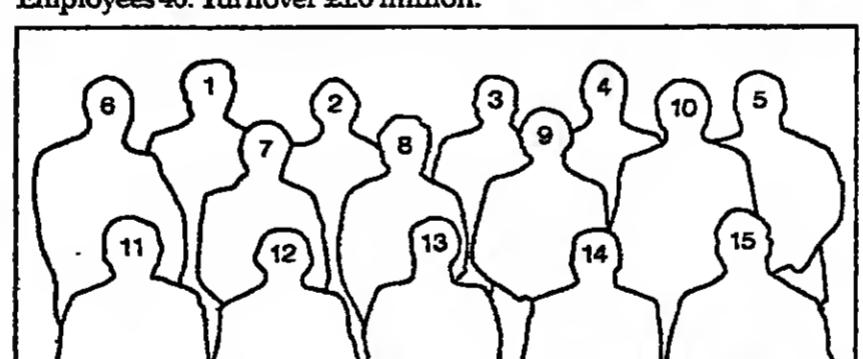
The business was formed to acquire a number of companies from United Dominion Trust Ltd in one of the major management

buy-outs of 1981. It is involved in construction; the design and fabrication of architectural metalwork; hire of construction equipment and fork lift trucks; distribution of compressed air equipment; property management and development. 900 employees. Turnover £68 million.

11. MIKE DENT, Managing Director, Mangers Holdings Ltd. A management buy-out from Grimshawe Holdings in 1981. The company manufactures and distributes a range of DIY products, including Mangers Sugar Soap and Protex. Employees 42. Turnover £3.5 million.

12. PETER STUBBS, Chairman and Chief Executive, Coated Papers Ltd.

A management buy-out from the Inveresk Group. A high quality paper coating business, specialising in stamp and security papers. Employees 40. Turnover £1.6 million.



13. KEITH NESS, Managing Director, Hornby Hobbies.

14. G. JACK STROWGER C.B.E., Chairman and Chief Executive, Hornby Hobbies. A management buy-out in 1980 from the Dunbee Combex Marx Group, then in receivership. The company manufactures model railways, and model racing cars under the Scalextric brand name. 590 employees. Turnover £11 million.

15. BRIAN TAYLOR, Chief Executive, Wardle-Storeys Ltd.

A management buy-out from NCC Energy plc in 1982, the company manufactures PVC products. More recently it acquired Storeys Industrial Products, a major competitor. 1250 employees. Turnover £40 million.

“Senior CDC executives give the impression they are professionals in a rather amateurish market. Their ‘modus operandi’ is based on the phenomenally successful venture capital offshoot of the mighty Citibank.”

Financial Weekly, April 15 1983

Are you an entrepreneur? Here are some things you should know about Citicorp Development Capital (CDC).

* Since starting up in the UK three years ago, we have invested in over 20 companies which now have a total annual turnover of over £180 million.

* We undertake two main types of venture capital financing: “Replacement Capital” to buy out existing shareholders and substitute a new capital structure. This includes management buy-outs; acquisitions and mergers; and making a public company private. “Expansion Capital” to finance the further development of a successful company, particularly during the early phases of accelerating growth.

* We are planning to invest over £100 million in venture capital in Europe in the coming years.

* We look only for a minority equity holding, because we believe that the operating management should be incentivised by substantial equity ownership.

* We are more interested in the future cash flow potential of a company, and attach less importance to the “borrowing base” often called “security”. Our aim is to invest in companies which will become successful.

* Unlike more traditional sources of finance, we are attracted to a business by the management’s abilities and its market potential, not purely by financial considerations.

* We are prepared to take a long term view of investments, and will help determine the exit route most suited to the requirements of the company: Stock Exchange or USM listing, selling on to another company, or a repeat buy-out of our equity by the management.

* CDC’s professional staff come from general management, technology, and manufacturing, as well as financial backgrounds. They are therefore able to understand the entrepreneur’s business and investment needs, and can contribute continuing assistance and expert advice on the company’s development.

* We have access to the international network of Citicorp, the world’s largest financial institution.

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CAPITAL MARKETS GROUP

TECHNOLOGY

BATTLE FOR THE LEAD IN COMPUTER MEMORIES TAKES A NEW TURN

Stakes grow in memory war

BY LOUISE KEHOE IN SAN MATEO, CALIFORNIA

RAMS (RANDOM ACCESS MEMORIES) have long been the ammunition for the trade battle between U.S. and Japanese semiconductor makers.

Now the stakes, and the rams, are getting bigger. Though 64K ram sales are not expected to peak until 1985, next generation, 256K rams are already the subject of much competitive rhetoric between the two countries' chip makers.

By 1988, sales of 256K rams are predicted to total \$2.5bn. That is roughly double the anticipated peak in 64K ram sales.

The 256K ram is as yet no more than a curiosity to most electronic equipment makers.

Some parts have been sampled and a couple of companies—Western Electric in the U.S. and Fujitsu in Japan—are producing enough 256K rams for use in production.

It is already clear, however, that the 256K chips will take over from 64K rams as standard parts much earlier than most industry analysts had expected.

In part, this acceleration of the development process has been brought about by the industry's wide recognition of the past two years. With profits on standard devices, in particular the 64K ram—decimated by price competition.

Semiconductor manufacturers cranked up their work on the next generation of memory chips in search of a profit winner.

Another pressing factor is the need for memory chips that suit microprocessors; 64K rams began like it is a mainframe-dominated market. Like previous generations of memory chips they were designed primarily for mainframe computers because the big computer makers bought most of the memory chips.

Now, the ram market has changed. Microcomputer makers buy half of all the rams produced. Changing demand has created a need for new varieties of chips that work more efficiently in microcomputer systems.

Fast

The rams must be fast, to keep up with microprocessors, and they should ideally be redesigned. Because "read" should "work" than their big mainframe brothers it is better to structure the array of memory cells in a ram to match the habits of the microprocessor. Instead of 64K by one array, it is better to make 16K

by four or 8K by 16 arrays. Some of the later entrants in the 64K ram market—notably Innos, the UK semiconductor manufacturer—have created 64K rams that match the needs of the microprocessor. Most, however, are concentrating their design efforts on 256K rams.

As 256K rams products emerge, it is clear that variety will be the name of the game. There will be a lot of different kinds of 256K rams all designed for different types of applications. This will segment the market, and could open opportunities for smaller or newer suppliers.

The character of the 256K ram market will differ markedly from that of previous ram generations. The ram will lose its crown as the leading indicator of semiconductor trade and technology.

The emphasis in U.S. v Japanese competition is expected to switch to microprocessors and the peripheral logic chips that work along them. The ram market will no longer provide a conveniently simple platform for discussion of international semiconductor trade and technology.

This does not mean, however,

that leading chip makers can afford to disregard ram development. Most memory does not represent a large percentage of National Semiconductor's revenues, but it is a critical portion, according to national president Charles E. Sporck. "The ram is the ideal product for process development work, no other product runs to such high volumes," he explains.

AMD, for example, has no desire to enter the commodity market for rams. Nonetheless, the company will aim for a two to three per cent market share, according to Ben Ankrum, director of strategic marketing. That should be enough for the company to acquire experience with advanced production technology that can be applied to other products, he explains.

As the 256K ram emerges from development and into production, it is becoming clear that the line-up of competitors in this multi-billion dollar market will be novel.

There are currently six companies selling 256K rams. Five are Japanese—Fujitsu, Hitachi, NEC, Oki, Toshiba. The sixth is Western Electric, previously the in-house supplier of semiconductor parts to AT & T. Since the AT & T divestiture,

National Semiconductor's Santa Clara plant, ram is "the ideal product".

Glyn Glyn

Western Electric has entered the merchant semiconductor market and has the technical and financial resources to become a major player.

Before the end of this year, Mitsubishi, Mostek, Motorola and Texas Instruments are expected to join in the fray.

Each manufacturer has taken a different approach to the challenge of cramming 256,000 memory cells onto a single chip.

Most designs incorporate redundancy. This is a method of increasing production yields by

incorporating extra memory cells on the chip which can be brought into action to replace "bad" cells. Although redundancy increases yield, the extra cells take up valuable space and there are additional costs in testing and programming the memories. Eventually, there is a trade-off between this added cost and yield improvements.

Another important factor is the size of the chips. Smaller chips are more difficult to make

but reduce production costs because more chips can be fitted on to a wafer. Current designs vary in size from 50,000 square mils to 75,000 square mils. If 256K rams follow the development path of previous generations of rams, then the larger chips will eventually be scaled down.

Most 256K designs use NMOS (N-channel metal oxide semiconductor) process technology as used in 64K rams but Intel is expected to make its 256K rams in CMOS (complementary metal oxide semiconductor) to reduce power consumption and make chips that are well suited to portable applications.

DM Data Inc, an industry analysis group based in Scottsdale, Arizona, has identified 17 semiconductor companies that are either offering or plan to offer 256K rams. "Whoever will have the winning design?" "The shakeout will begin in late 1984," say the researchers. "Although several Japanese companies are ahead in offering samples, the first designs on the market are not always the final leaders," they point out.

The companies to watch are those gambling on starting with a non-redundant design—NEC and Mostek technology. If the gamble pays off, then those companies will have a one or two year lead over their competitors who must go back and redesign their chips, later suggests DM Data.

In the U.S. most industry watchers believe that Japanese manufacturers will dominate the 256K ram market.

"The Japanese have 60-65 per cent of the 64K ram market, and will hold on to the same portion of the 256K ram market," predicts National's Charles Sporck.

There is, however, a new wave of optimism emerging in silicon valley.

As the industry heads off into a recession into a boom market, U.S. suppliers have come to recognise that they may be better off concentrating their limited production capacity upon making microprocessors and peripherals rather than memory chips. "In 1984 the market for microprocessors and peripherals will equal the MOS memory market" in dollar value," points out W. J. Sanders III, president of AMD.

By 1986, he predicts, micros and peripherals will represent a \$4bn. market. And he is delighted to point out that the U.S. dominates that sector of the semiconductor business.

"There is no significant microprocessor innovation that is not American," he declares.

U.S. semiconductor industry figures have also been boosted by IBM's recent announcement that it has designed a 512K ram. Although nobody seriously expects IBM to put the "half-meg" ram into volume production, the research report demonstrates the determination of U.S. manufacturers to stay ahead of their competitors.

NEW BIOTECHNOLOGY GUIDE
Gene machine manual

A GUIDE just published details the bewildering array of American biotechnology R and D projects and the latest techniques being used by the top firms. Its publishers claim it is the most comprehensive yet.

Introducing the report, published by Technical Insights, the authors note that their researches were only made possible because the leading biotechnology companies, whose work forms the basis of the report, had to disclose information when they went public in the U.S. Between them these 27 firms account for 25 per cent of America's R and D in biochemical engineering.

Cetus is by far the biggest R and D spender, recording \$3.5m spent last year and covers the waterfront of current work from medical to purely biochemical.

It has begun clinical trials of interferon, the drug which is being used to treat certain kinds of cancer in man, but could well be beaten to mass-production. The report claims that Biogen is providing the basic R and D which will allow an offshoot of the Shering pharmaceuticals giant to build a \$100m plant to make interferon in Ireland.

Genentech has spent a shade less than Cetus, with total R and D at close to \$3.5m from the start of 1982 and it spans a wider range of biotech applications.

Genentech is working on enzymes, growth hormones, a foot and mouth vaccine and interferon. Its insulin was the first

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Software
Package for
personnel
people

FOR PERSONNEL officers, from Missing Link Software, comes "The Personnel Assistant", a software package which, it is claimed, is "particularly useful for coping with personnel work routines and/or speeding up the process of dealing with the wide range of inquiries busy departments have to deal with."

It includes a dictionary which automatically enters data such as job titles on successive records and global or individual updating, sort, search and printout facilities.

It is suitable for companies with 200 employees to 10,000, runs on computers from the larger Commodores to the IBM PC and costs from £7,995 to £10,995, training and consultancy included.

Datacomms
Low cost
local
network

MIDDELECTRON will, in January, supply one of the cheapest local area networks costing from \$550 to connect four microcomputers or peripherals.

V-Net, as it is called, comprises a "black box" controller and a standard RS232 module which allows four-way connection: modular design means that up to eight of these modules can be linked to give a "star-shaped" system with 32 connections.

The larger 32-terminal system would cost just over \$4,000 to build using V-Net. It can be linked to other types of local network such as Ethernet and Cambridge Ring, or to the telecommunications system from Middelectron on 677332-6511.

Chemicals
Growth in
adhesives
predicted

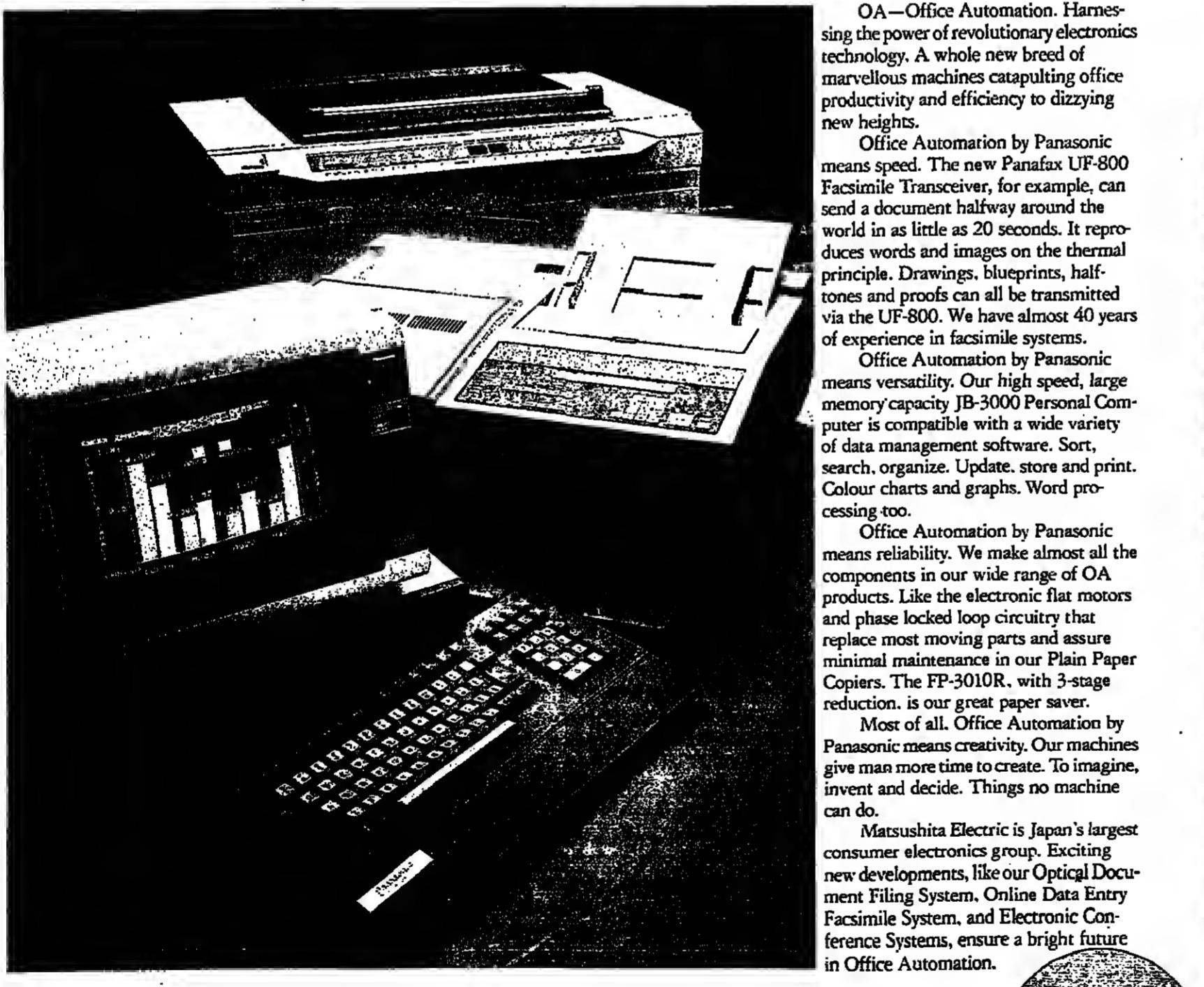
U.S. consumption of adhesives and sealants will expand by 60 per cent in the years to 1985, according to Predicasts, a Cleveland, Ohio based consultancy.

From 50m pounds at present consumption will rise to 150m pounds in 1985, a demand increase coupled with a trend towards more expensive, high performance products.

The result will be a four-fold jump in the market's dollar value, from \$6.5m in 1982 to \$20m in 1985, Predicasts say.

The paper and packaging industries will remain the largest user market with home and auto markets the fastest growing.

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ENERGY REVIEW

How Greece is catching the sun

By Costis Stambolis

JOHN STATHATOS, journalist and writer, lives at Kythira, some 300 km south west of Athens, and is one of 200 or so Greek householders who heat their homes with photovoltaic solar units. He says that it would have cost him twice as much to be connected to the grid of the Public Power Corporation (PPC), Sunshine, a commodity with which Greeks is well blessed, is of course free.

As yet, photovoltaics have made only a limited penetration into the domestic heating market in Greece though it is expected to expand fast. Greece has already developed the largest solar water heating market in Europe. It claims no less than 250,000 sq kms of flat plate collectors already installed, mapping some 100,000 domestic units and hundreds of large hotel installations.

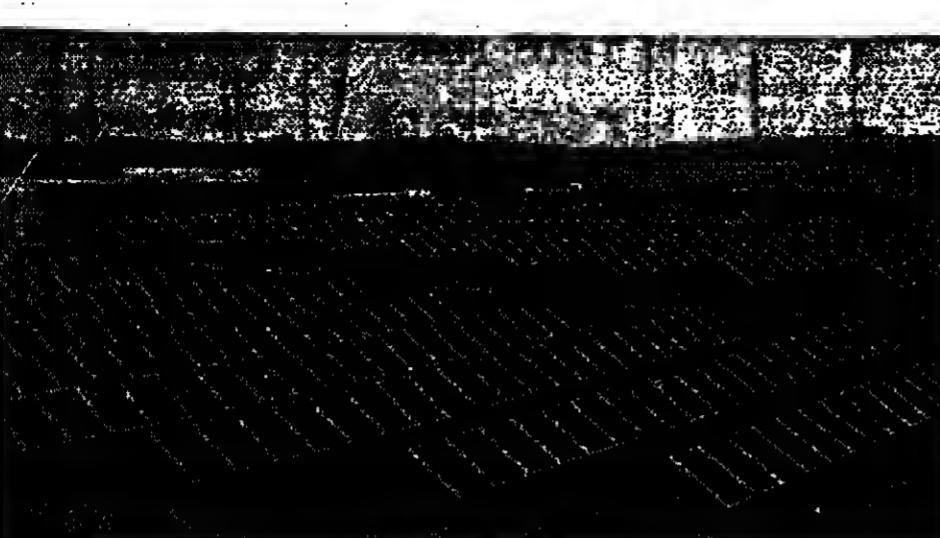
Greek policy under Mr Evangelos Kouloumbis, Minister of Energy, is concentrating hard on the development of renewable sources, including wind and geothermal power, as well as indigenous lignite and hydroelectricity. The aim is to reduce dependence on imported oil.

Currently 27 per cent of Greece's oil requirements are imported and this fuel, in turn, accounts for nearly 70 per cent of primary energy needs. The Government wants to reduce the proportion to a more acceptable 35 per cent by 1987. By then, it is hoped, 40 per cent will be provided by solid fuels (local and imported), and 8 per cent by hydroelectricity and renewable sources.

A key role in the development of renewable energy sources is expected to be played by the PPC, which monopolises electricity production, distribution and sales in Greece. Out of Dr 6.5bn (£71.5m) funding for renewables for 1983-87, PPC is going to manage Dr 4.2bn.

Already, PPC operates two large photovoltaic plants, one in the island of Kythnos, in the Aegean Sea, which has an installed capacity of 100 kw and a smaller one with a rated capacity of 50 kw located in Agia Roumeli, on the south coast of Crete. Both plants were heavily funded by the EEC and by the German and French governments as part of a Community photovoltaic demonstration programme.

Although the price of photovoltaic kwh remains high—more than Dr 20 per kw from the two stations—the PPC governor, Professor Dimitris Papamantellos, admits that



The Kythnos solar energy plant

photovoltaic applications may eventually prove to be economically viable.

This is because of the cost of distributing electricity to thousands of small communities, located in difficult mountainous terrain, in small and isolated coastal areas and the like.

PPC charges its customers a flat rate of Dr 6.6 per kwh, irrespective of their location, but it may cost the corporation anything between Dr 20 and Dr 40 per kwh to produce electricity for an island home.

In Greece there are still about 1,500 small communities, of up to 500 people each, which because of their remote location, remain without electricity.

According to Mr Papamantellos, photovoltaic, wind energy and geothermal energy will be tapped to bring electricity to the major of these communities and to help phase out uneconomic small diesel power generators elsewhere.

Although PPC's renewables budget is less than 2 per cent of its total budget for the next five years, Mr Papamantellos is optimistic that these resources will be allocated by the Ministry of Energy as new plants come on stream and prove both their technology and economics.

However, the Government is coming under strong criticism from scientists and engineers who support its anti-nuclear policy for failing to back development of renewables more fully.

Professor Rigas Rigoopoulos, head of the Patras University Solar Laboratory, says that

Athens is only paying lip service to renewables as it has failed to fund appropriate research programmes and development projects in both universities and industries.

According to Mr Rigoopoulos, funding for renewable projects has concentrated on few large "show" projects which have also attracted funding from abroad. His views appear to be those of a wide cross-section of Greece's research bodies.

Total funding of renewables research to date is less than Dr 50m, the lowest in Europe. According to Mr Rigoopoulos and his team in Patras, the emphasis should be on funding several small scale demonstration projects in different parts of the country and linking them with university research teams who will evaluate them.

Mr Rigoopoulos, who co-ordinated a government-sponsored study on renewables technology and policy options for Greece, says that wind energy alone, at its full potential, could generate by 1990.

ELECTRICITY GENERATION		1982	1992
		Actual	Forecast
Total (Gigawatt hours)	26,426	38,000	
Lignite	57.2%	82.2%	
Hydro & other	25.5%	2.2%	
	17.3	15.6	

* including geothermal, wind and solar.

Athens is only paying lip service to renewables as it has failed to fund appropriate research programmes and development projects in both universities and industries.



Greece

TURKEY

AEgean Sea

KYTHIRA

RHODES

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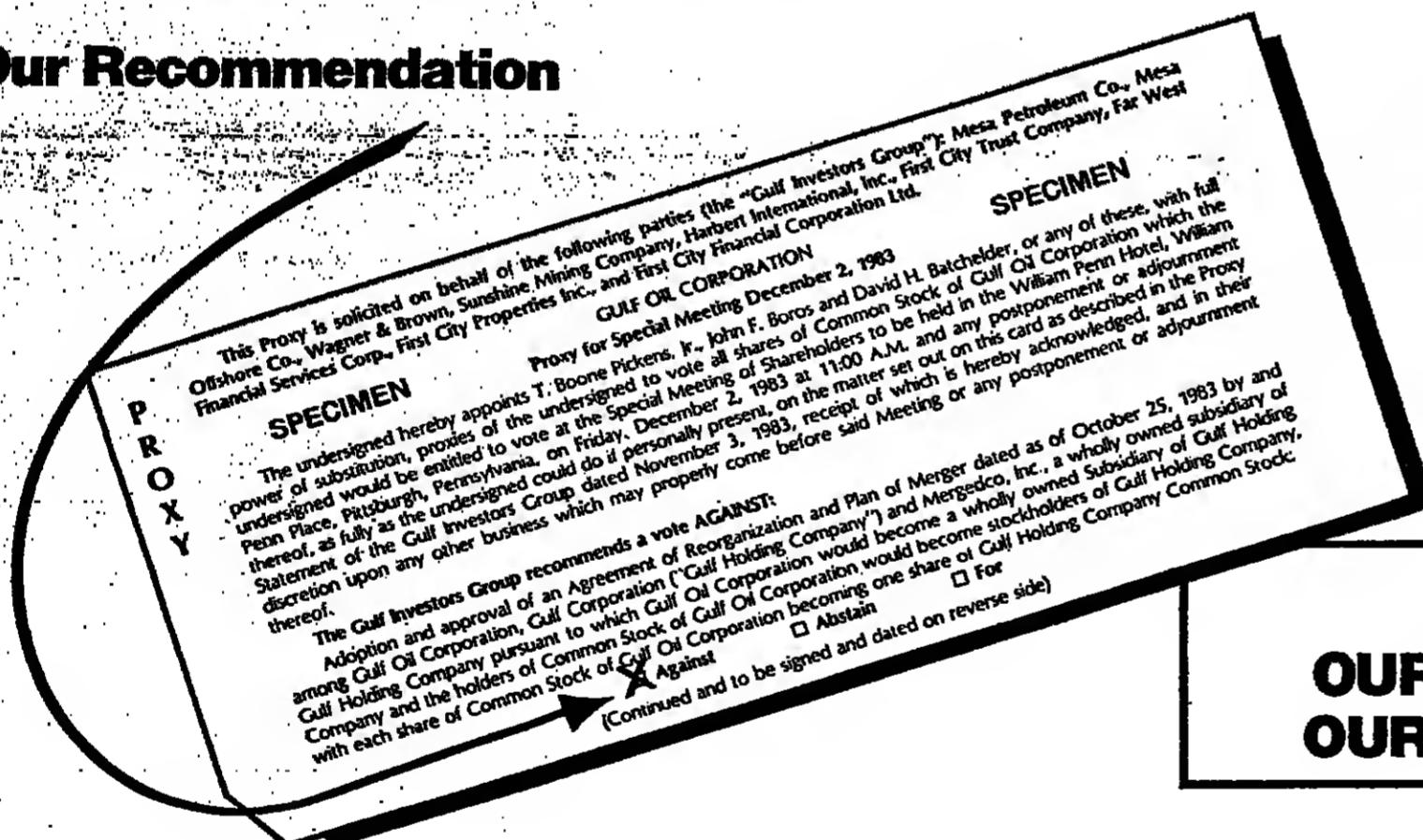
If you haven't yet decided on how to vote on the reincorporation proposal—**CALL YOUR BROKER** and ask him what he thinks will happen to the price of Gulf stock if management's proposal passes. There can be no certainty as to future stock prices but remember, if Gulf stock declines by \$5 per share, your investment will lose \$500 in value for each 100 shares you own. Just think, if you own 1,000 shares you would lose \$5,000.

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An Important Note to Former Gulf Shareholders

Only Gulf shareholders who owned Gulf stock of record on October 21 are entitled to vote at this Special Meeting on December 2. Since October 14, however, over 10% of all Gulf shares have traded. It would be unfortunate, indeed, if the future of Gulf were determined by former shareholders who no longer had a continuing financial interest in the Company's affairs. We request that if you are a former shareholder with voting rights, that you please respect the possible investment objectives of those that have purchased your shares by abstaining on the reincorporation proposal. If you have previously voted in favor of the proposal, you may now abstain by sending in a later dated Blue proxy, marked "Abstain". An abstention will have the same effect as a vote against management's reincorporation proposal. If you need an additional proxy, please call our proxy solicitor for immediate assistance.

Thank you once again.
On behalf of the Gulf Investors Group

T. Boone Pickens, Jr.
T. Boone Pickens, Jr.

ATTENTION: "STREET-NAME" HOLDERS

If your shares are held in the name of a brokerage firm or bank nominee, only they can execute a proxy on your behalf. Since time is short, please mail your proxy today in the envelope that has been provided to you. If you are concerned that your vote may not be in time for the December 2 meeting, please call our proxy solicitor for immediate assistance:

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UK NEWS

Companies scramble for RAF order

By Michael Donne, Aerospace Correspondent

AT LEAST 15 companies from 10 countries are competing to win an order to replace the Royal Air Force's fleet of Jet Provost trainer aircraft. The order is likely to be for more than 150 aircraft, worth over £200m with spares and support costs.

The basic requirements were outlined in a document called *Air Staff Target*, to which companies intending to compete had to respond by last weekend. A more specific requirement will be published, probably early in 1984, for final submission of detailed designs and costings.

At least 18 types of aircraft have been submitted, although some are still at the design stage. Companies known to have responded include British Aerospace, Aerospatiale of France, Caproni and Siai-Marchetti of Italy, CASA of Spain, Rhein-Flugzeugbau of West Germany and Fairchild in the UK.

The RAF is believed to favour a turbo-propeller design, rather than a jet, because of the lower costs. It is expected to insist that, if a foreign aircraft is selected, it will be built under licence in the UK.

Coal Board challenges investment in reactor

BY A SPECIAL CORRESPONDENT

A CLAIM by the Central Electricity Generating Board (CEGB) that the world price of coal would rise rapidly over the next 30 years was disputed by the National Coal Board (NCB) yesterday.

Mr Michael Parker, director of central planning for the NCB, said the board did not believe that world supplies of low-cost coal would be reduced over that period. There were still huge reserves in various parts of the world which could be exploited cheaply.

He was giving evidence at the public inquiry into the CEGB's pro-

posed Sizewell B nuclear reactor in Suffolk, east England, which if approved would be Britain's first pressurised water reactor. The CEGB is the NCB's biggest customer, buying from it about 75m tonnes of coal each year.

Mr Parker said the future international price of coal and not, as the CEGB suggested, the availability and cost of NCB coal was a central issue which would affect the economics of Sizewell B.

He said that the NCB did not consider that an investment in Sizewell

B, based on the CEGB's forecasts of future coal prices, was a sound proposition. The CEGB has told the inquiry it believed that, as the world emerged from recession, the price of coal would rise above the level of inflation experienced in the UK.

The NCB director said several countries, including Australia and South Africa, had enormous reserves of coal which could meet world demand over the next 30 years. It was improbable that there would be a significant shortage of low-cost coal.

New stock to attract offshore funds

BY ROBIN PAULEY

THE GOVERNMENT'S decision to clamp down on the tax privileges of offshore roll-up funds, which have been used as a substitute for a domestic account, could mean the flow back to Britain of about £1.5bn, mainly from the Channel Islands.

This creates the sort of market ideally suited to a low-coupon short government stock. As there was none in existence, the Bank of England has taken the opportunity to introduce one. The £500m Exchequer 1986, paying only 2½ per cent interest, was announced by a

Bank on Monday with a minimum tender price of £84.50.

The offshore roll-up funds were designed to convert investment income into capital gains, which are taxed more lightly. The deeply discounted tap had the same effect, providing very little interest but a substantial guaranteed capital gain.

The Bank of England said the stock will be specified under the 1979 Capital Gains Tax Act as a gilt-edged security exempt from tax on capital gains if held for more than a year.

The Government announced it was closing the offshore roll-up funds tax loophole in September. As a concession, investors will not be required to cash in their investments to establish their gains before January 1.

As there are no exchange controls, it is not possible to say exactly how much has been attracted into the offshore funds. But if £1.5bn is a fair estimate, there is clearly more scope for the Bank to adapt its funding programme in the near future to attract more of the same

Computer disaster service launched

By David Fishlock, Science Editor

ALLIED BREWERIES, which claims to have one of the biggest private computer networks in Britain with terminals extending from Plymouth to Aberdeen, is selling a commercial service in "disaster recovery" to other large-scale IBM users.

The disaster recovery centre is also Allied's own insurance against a major breakdown of its computing power.

The investment in the centre follows the conclusion of Allied's chief accountant, who reported three years ago that if its computer centre at Burton-on-Trent in central England were to be totally destroyed, "the resultant loss of cash flow would cost more than £1m a month in interest charges." All major accounting systems in the company would come to a halt.

The disaster recovery centre claims that a company which loses its computing power can restore its services within about four hours. It is part of a variety of in-house computing services which Allied proposes to market through a new subsidiary, Allied Aims, based in Burton.

It will present its business plan for the next six months to its shareholders at the end of the month. These shareholders are Prudential, the high technology investment arm of Prudential Assurance, with 42 per cent; the Welsh Development Agency with 23 per cent; Mettoy, and the National Water Council, Fountain Development Capital Fund, F & C Enterprise Trust and Dragon executives, with a combined 15.5 per cent.

Six months is a long time in the cut-throat world of home computers, but planning in detail much further ahead involves too many uncertainties.

"This is not a stable industry and it would be silly to say this is not a risky business," said Mr Brian Moore, Dragon's new managing director.

Mr Moore, aged 37, was brought in from the General Electric Company subsidiary, Satchwell Control System, to apply new management to Dragon.

After eight weeks at Dragon's modern factory on the outskirts of Port Talbot, South Wales, he believes the company is now going in the right direction.

"We believe we have the risks covered by next year's plan," he said. "We feel we have got a good year ahead by diversifying into dif-

Dragon survives home computer shake-out

Charles Batchelor reports on how Dragon Data came through its cash difficulties where others in the home computer market have fallen by the wayside.

and will be a perfectly viable com-

pany, given our cost base, on turnover of £1.5m," said Mr Moore. "We only need a few per cent of markets in the UK and the Continent and an even smaller share of the US market to produce an acceptable level of business."

Dragon currently exports just over half its production to continental Europe and expects to continue to sell its 32K model to these markets for two to three years after it has been phased out in the UK.

To increase market penetration Dragon is currently discussing a deal under which its 32K machines would be made by a manufacturer from continental Europe for its local market.

The company also has a joint venture deal with Tano Corporation, a New Orleans-based manufacturer of process control equipment, to market Dragon 84s in the US.

Tano will initially buy printed circuit boards from Dragon, but will ultimately be completely responsible for its own manufacture and assembly, paying royalties to Dragon. Tano expects to sell at least 5,000 machines this year, rising to 50,000 in 1984.

Mr Moore attributes Dragon's cash flow problems of last summer to the unrealistically rapid rate of growth. From turnover of around £1m in the five months of trading in 1982 it was forecasting 1983 turnover of up to £30m at one point. In the event, it achieved £15m - still an impressive rate of growth.

Mr Moore believes that given sensible management methods, Dragon's strengths would assure it a place in the market.

He sees these strengths as a customer base of some 100,000 users, a broad range of more than 300 software programmes and a strong research and development team. Mettoy had no electronics skills and simply bought in the original design. Dragon has built up its own research and development.

Dragon's future depends on whether it can survive next summer's likely cash flow pressures and withstand the growing competition in the home computer field. Mr Moore believes it can, but is conscious of the risks.

"It depends on how ambitious our shareholders want to be, whether we need more cash next year. The computer companies which have failed did so trying to get into the market. We are past that stage. Our problem is staying there."

Engineering reform deal may hinge on improved pay offer

BY OUR INDUSTRIAL STAFF

BRITAIN'S main engineering union may consider far-reaching changes in working practices if employers make a substantial improvement on a 4 per cent pay offer.

The Engineering Employers' Federation (EEF) is pressing for changes, including moves towards shift systems that would allow a 7-day, 24-hour working week and the end of job demarcations.

Mr Terry Duffy, president of the Amalgamated Union of Engineering Workers (AUEW) said yesterday: "If there is a substantial improvement in the national minimum [pay] rate we are prepared to recommend to our members that

BSC may face further cuts

By Ivor Owen

BRITISH STEEL Corporation (BSC) will remain vulnerable to demands for further cuts in its capacity while it stays in the red. Mr Norman Lamont, Minister of State for Industry has told the House of Commons.

He emphasised that the criteria applied by the European Commission in seeking to reduce the overcapacity in the European steel industry were that any under-taking which received aid was inefficient and should continue to contribute to reductions.

Mr Lamont warned them that, against this background, there was every reason to redouble the efforts to make BSC viable.

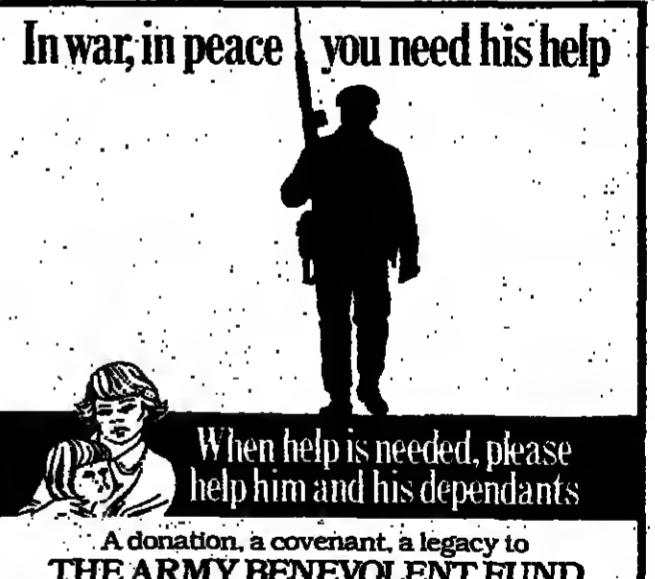
He described the current outlook for BSC's finances as "moderately encouraging".

new technology areas, according to Engineering Industry Training Board research.

The board gives this warning in its latest monitor of economic and industrial trends in engineering, against the background of a severe slump in the intake of apprentices.

Indications of an upturn in output, combined with low recruitment and a large reduction in the skilled labour force during the recession, lead the board to conclude that shortages of skilled labour will occur over the next couple of years.

A survey by the board indicates that about 7,100 apprentices are being recruited by the engineering industry this year.



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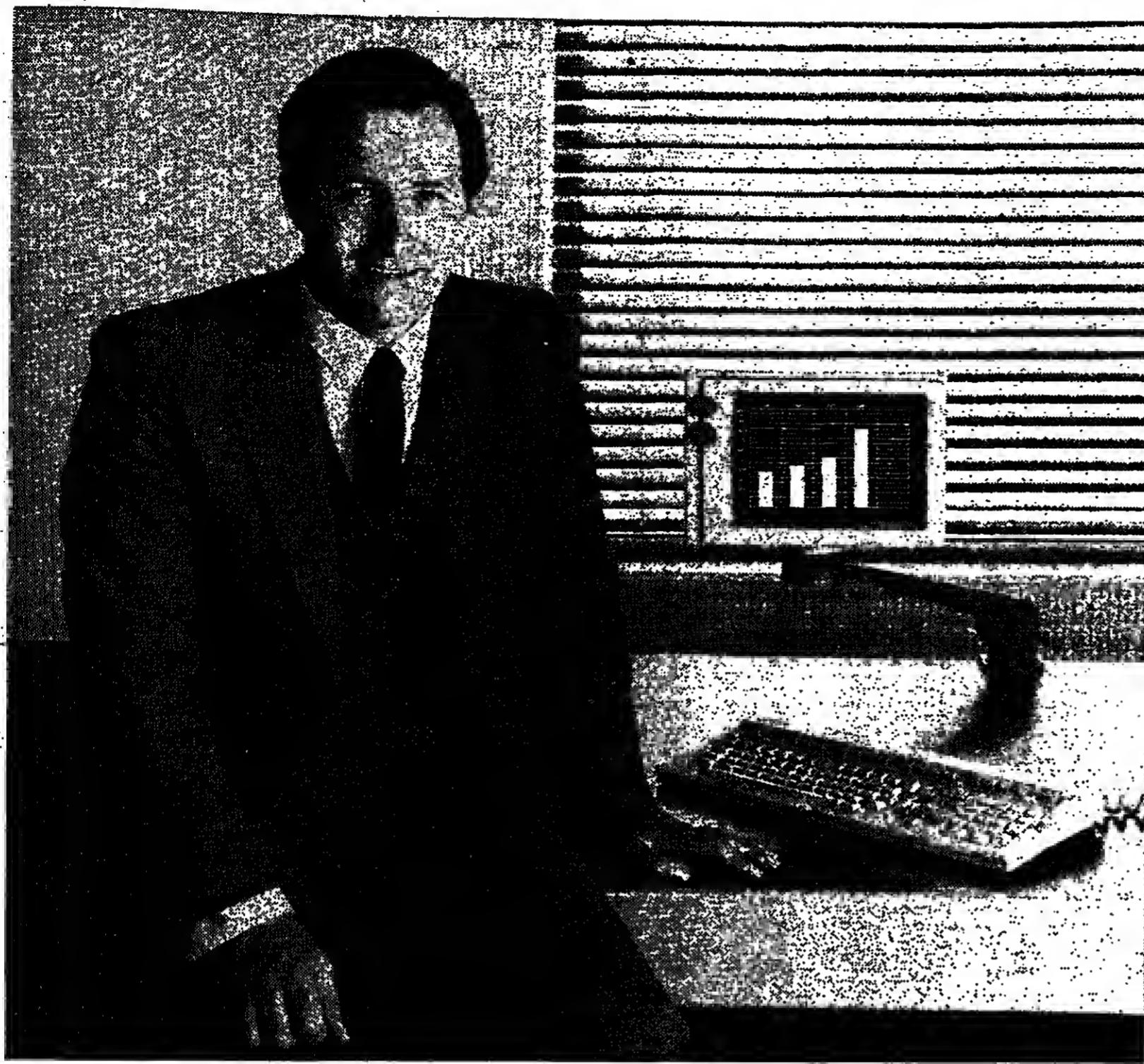
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It's capable of word processing, accounting, forward planning, filing, drawing graphs. You name it. The keyboard can even sit on your knee and look pretty.

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So unlike the twenty ton version, this one, the Wang Professional Computer, won't be out of date before you pay for it.

You just keep adding to it over the years."

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THE MANAGEMENT PAGE

IT IS NOT just the beaming face of Juan Antonio Pérez López, Doctor of Business Administration and head of Spain's most reputed graduate business school, that gives the impression of a jolly friar.

His director-general's study at the Instituto de Estudios Superiores de la Empresa (IESE), in a quiet green setting above the bubbly of Barcelona, boasts a small wooden triptych and two framed photographs of priests, with Latin inscriptions. He keeps a Bible at hand in his executive briefcase.

Like some of the other, mostly U.S.-trained, teaching staff giving high-powered courses in control, decision analysis, finance and the like, he has taken vows of chastity, poverty, obedience and communal living.

IESE, Spain's answer to institutions such as France's Insead in Fontainebleau, with bilingual courses geared to top U.S. standards, is far from being a monastery. But the power behind it is the lay Catholic organisation, Opus Dei, which sprang back into prominence earlier this year when the Socialist Government in Spain made its dramatic move against the country's largest holding group, Rumasa (José María Ruiz-Mateos, the company's founder and former chairman, is one of the Opus Dei supernumeraries, a temporal member not bound by religious vows).

One of the signed photographs in Pérez López's study is of Monsignor José María Escrivá de Balaguer, founder of Opus Dei, which gained great influence during the Franco dictatorship and which has never shaken off its controversial reputation. The other is of its present-day prelate, Father Alvaro del Portillo.

The school was set up 25 years ago with the help of professors from the Harvard University Graduate School of Business Administration. It was virtually grafted from the Harvard model, training groups of many of the Opus Dei leaders who took their hegemony in the late 1950s and early 1970s. While loyal to the regime, they were often less attached to Falangist ideology than to the idea of pushing Spain away from dirigisme and state control towards a free market economy and towards integration with Europe.

The Opus Dei influence was a mix of American-style business principles and traditional Catholicism—and that is what IESE is.

Although López Pérez talks frankly about Opus, its hallmark is extreme discretion.

"The problem with Opus links," says a Madrid banker, "is that you never know quite

Working for mammon—and God

David White explains Opus Dei links with Spain's premier business school



Opus Dei exerts a strong influence behind IESE's grand facade

what they are or how they work."

Sometimes attacked as a "Holy Mafia," Opus Dei with 70,000 selected members worldwide was, at the end of last year, declared a "personal prelature" by the Pope. The process of beatification and canonisation of its founder, who died in Rome in 1975, has been going on since 1961.

With only a small number of ordained priests, the core of the Opus Dei organisation is made up of "numeraries" like Pérez López. Its main influence and main recruitment effort is in higher education, and its main base is the University of Navarre in Pamplona, IESE's parent institution.

Since 1964, IESE has been running a two-year Master's course in Business Administration which, according to Pérez

López, who is not an immodest man, "can stand any kind of comparison with European schools."

The MBA programme is divided into three sections, two Spanish and one English, starting with about 60 students in each. The English section dates from 1980, with the second class graduating this year.

Introducing a kind of adventure." In the first-year course, all but one of the Professors are Spaniards. "Half of the faculty were scared to death. The other half were scared, too, but didn't confess to it." Now, on the other hand, "if we stop the English section half the faculty would want to."

A few have become political figures. At one stage, he says, there were five IESE graduates in the Cortes (parliament), although there are fewer now. "Of course, they don't belong to the Socialist party," he explains with a grin. "It would be difficult, at the very least."

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

1983 there were another 112 foreigners in the course, including 21 Americans and four Britons.

Several international banks and industrial companies come regularly to IESE to recruit. Job opportunities last year, according to Pérez López, outnumbered graduates by three to one—in the country which has one of the highest unemployment rates in western Europe.

The school's administrators have helped to set up similar institutions in Argentina and Peru and are participating in starting one in Portugal.

How much influence does Opus Dei itself exert on the teaching? The pamphlet on the bilingual course spells out that "the doctrinal and spiritual aspects of IESE's educational facilities are confined to the Opus Dei." The school is regarded by Opus as one of its "corporate works."

The director-general is appointed by the Grand Chancellor of the University of Navarre, who is the Opus Dei prelate. But Pérez López says, Opus Dei does not interfere in the normal running of the school.

The only thing it is concerned with is that the school's teaching doctrine is in accordance with the Catholic faith."

Opus Dei numeraries and supernumeraries make up only a small number of the staff. Pérez López says: "There are professors who are not even Catholics."

As for the students, he says, very few have any connection with Opus, although he adds: "Sometimes I wouldn't know, of course."

What the school's origins do mean, he says, is that the emphasis in teaching "tends to be heavily humanist."

We can't accept that everything is geared to profits—the challenge is to reach this conclusion from a scientific point of view." His own subject is organisational behaviour, and this theme is dear to his heart. But he admits: "If you ask me if I am achieving the spirit of Opus Dei at IESE, I would have to say no."

Where are IESE's former students now? Pérez López looks back to the first MBA graduation list of 1966, people who are now in their early 40s. "Half of the first class are now top men in their companies," he reckons.

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BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Restricting distribution

A private company with two shareholders has assets of cash and quoted investments. It has no liabilities. The shareholders propose to put the company into members' voluntary liquidation, one of the shareholders being the liquidator. They propose to distribute the investments direct to the shareholders, the company paying tax on the capital profit that arises. To save themselves capital gains tax on the distribution they receive, they propose to agree with the liquidator restricting annual distributions so that the shareholders' annual capital profit is within the tax exemption.

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Why interest is waning in inflation accounting

BY ALISON HOGAN

CONFUSION AND controversy has dogged SSAP 16, the current accounting standard, throughout its three-year trial period. As a decision on its future approaches, the Accounting Standards Board is scheduled to produce a new exposure draft on inflation accounting in January. Professor Bryan Carsberg, Director of Research at the Institute of Chartered Accountants in England and Wales, has produced a weighty research project.

He has unearthed some deep-seated reservations, which include first, from an analyst: "You can fiddle historic cost profits fairly easily so Lord knows what creative accounting can do with CCA." Secondly, from one of the research team: "It seems that a large number of accountants have failed to grasp the concept of current cost accounting."

If the accounts are not trusted and even accountants don't understand them, what hope is there?

The 17 studies in Carsberg's research programme attempt to answer the question. They cover both users and preparers of reports and accounts, management accountants and the public sector.

The use of CCA accounts is found to be patchy. A majority of investment analysts with large firms of stockbrokers use it to some degree with the current cost dividend cover appearing to be particularly popular. Institutional investors use CCA accounts less, the most often quoted reason being the negative one that there is little point when the investment community as a whole uses, and thus reacts to, historical cost accounting.

Analysts argue that their function is to help people deal advantageously in a market so they must focus on the actual determinants of market prices—which are changes in historical cost profits. Press reports of company results appear to have adopted the same stance. References to CCA information declined from 15 per cent to 5 per cent between 1982 and 1983.

A survey of the preparers of accounts found that out of a sample of about 400, 60 per cent said they were "complying only

wish to avoid "the pursuit of computational simplicity at the expense of perceived meaningfulness or credibility."

The authors of this particular paper, Simon Archer and Anthony Steel, from the University of Lancaster, conclude that the solution might be to "retool" SSAP 16 and have a "mandatory but minimal requirement which does not preclude a comprehensive but voluntary statement of recommended practice for CCA enthusiasts."

A key to the lack of enthusiasm for SSAP 16 is the concern for the reliability of its measurements, particularly of the recoverable amounts of assets, and of replacement costs for assets affected by technological change.

Carsberg explains: "If they try to apply the concept as set out in SSAP 16, the measurements are they feel excessively subjective; and if they avoid application of the concepts and rely on mechanical indexing, the numbers fail to reflect economic reality." Companies which favour CCA, he suggests, take a "common sense" approach to the difficult measurements and believe that the difficulties do not seriously detract from the usefulness of the results. Conversely, companies which are not in favour of CCA often adopt a mechanical unquestioning approach and tend to obtain unreliable numbers that reinforce their negative attitudes.

He recognises that there are some companies, such as in the oil and gas industry, which have strong reasons for arguing that the concept of maintaining operating capability does not apply to them and so should be allowed to some choice in the matter.

He concludes that concerns over reliability are serious enough that historical cost measurements should be retained as a benchmark. But they are not serious enough to call into question the overall usefulness of current cost information.

The ASC must decide on a new direction for inflation accounting soon. The profession will need to adopt its proposals wholeheartedly if the financial world is to be shaken out of the apathy into which SSAP 16 has dragged it.

Public inquiry

It was recently reported that a well-known football club was about to lose its ground for two seasons (although not until the end of this season at the earliest) as the stadium had been sold to a property development company and that another club may share their ground with them for those seasons.

Would you kindly appraise

me of the procedure that should be adopted to prevent the latter club from sharing their ground with the former before a public inquiry (into the effect upon the local community) is held and how a public inquiry of this nature may be initiated.

The appropriate course would be to apply to the High Court for an injunction if it can be shown that the sharing arrangement is, or may be, imprudent, not authorised by the club's constitution.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

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THE ARTS



Scene from 'Those Glory Glory Days'

Television/Chris Dunkley

A peevish view of the week

WEDNESDAY

The piquant blend of farce and melancholy which was so characteristic of one of our best-loved character actors also favours the "In Memoriam" notice which he left behind to be published this morning, the day after his death. "John Le Mesurier" it says "wishes it to be known that he conked out on November 15. He sadly misses family and friends." He was 71 and we shall remember him best for his role in the BBC's Dad's Army series. He played a manly and awfully English Sergeant Wilson, the ex-public schoolboy whose confidence supplied such a superb foil to the bluster of Captain Mainwaring the ex-grammar schoolboy and bank manager played by the late Arthur Lowe. Although Le Mesurier filled a host of supporting roles in funny films where we shall, gratifyingly, continue to see him, his talent was not limited to comedy. He won the BAFTA Best Actor award in 1971 for his performance as the seedy Phibby spy character in Dennis Potter's play *Traitor*.

THURSDAY

The way in which Tony Smith, director of the British Film Institute, is changing the National Film Theatre from a repertory cinema into a national centre for film and television is vividly exemplified by this, the opening night of the 27th London Film Festival. Truffaut's considerably overrated and overlong film *Vivement Dimanche* is the official opening item in NFT 1, the original auditorium, and this is of course, a true cinema product. But earlier in the evening immediately before the launch party, NFT 1 was packed to capacity for the premiere of *Saigon: Year of the Cat* which is Thames Television's production of David Hare's account of the final American withdrawal from Vietnam. It plays together a downbeat love story (Gundi Dench giving her usual fine performance) with the boy's own vroom-vroom tock-tock-tock business of helicopters evacuating the U.S. Embassy in Saigon. The trouble is that instead of contributing to one another, the two strands tend to compete uncomfortably, both losing in the process. The embassy element was done rather better in John Pilger's BBC 2 play *The Last Day* in March. Meanwhile, in NFT 2, the big screen was filled by *Those Glory Glory Days* which was simultaneously being broadcast nationally by Channel 4. As with others in the "First Love" series the use of the children here (four soccer-mad schoolgirls) was rather cloyingly "warming". Moreover a good editor could have done the film greatly by cutting 40 minutes or so. Still, it is a tonic to watch a series which deliberately sets out to entertain—and

surely we shall be hearing more from Observer soccer reporter Julie Welch who wrote this screenplay.

FRIDAY

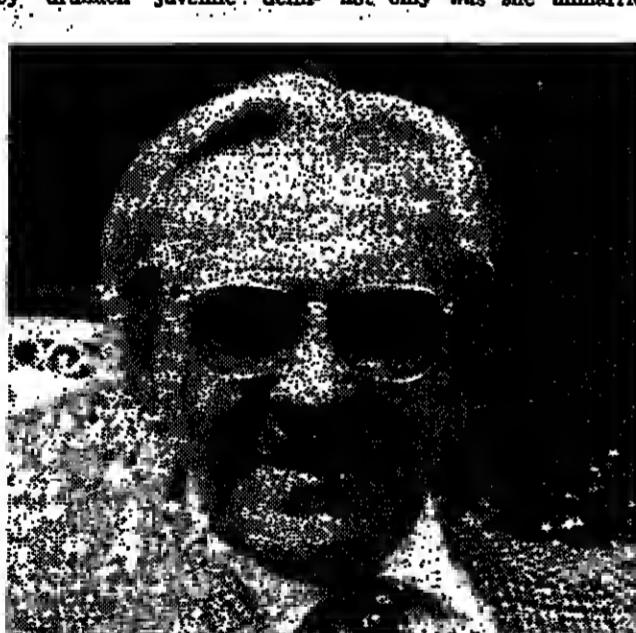
The first episode of ITV's *Auf Wiedersehen Pet* with its unendurable British bric-a-brac crossing the Channel to find work in Germany suggested that some clever comedy writers had been taken in by the New Zealanders.

SUNDAY

Sweet 16 comes to a generally unmourned end, having been disliked not only by most of the critics but (for rather different reasons, I suspect) remarkably large numbers of viewers. Among the people who write letters to newspapers and make calls to phone-in programmes, the feeling seems to be that they were betrayed by Penelope Keith, an odd term to use, perhaps, about a performance as unimpressive as any I can recall. Instead they are treated by BBC1 like used chewing gum: bitten into any little hole in the schedule. So far this year the show has been screened on Saturday, Sunday, Monday, Tuesday, Wednesday and Thursday nights at 11 different times, ranging from 10.25 pm to 12.05 am. Recently we have had a good run of 10 Sunday nights, though only two successive broadcasts were at the same time, but the next episode is tomorrow at 11.15. If the BBC cannot exploit one of television's greatest series with more expertise than this no wonder it is losing the audience to ITV.

TUESDAY

Loving little store by nationalism it gives me no great pleasure to hear the Twinkie-hem crowd bawl out the National Anthem at the start of the England/AB Blacks match on BBC1's *Grandstand* but it does emphasise the fundamental difference between rugby and almost every other sport now shown on television. Whereas tennis usually features a tamtrum from some spoilt spectator, "brat" and sour involved in the game of bad behaviour, violence being indulged on the field by overpaid players and on the terraces by drunken juvenile delin-



John Le Mesurier

quents, rugger still provides an hour and a half of real sport. What pity that Bill McLaren was not given to deliver his informative and articulate commentary on this rare occasion when England actually managed to beat the New Zealanders.

SATURDAY

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TUESDAY

The short film *One Of Our Selvies* on *Ourselfs* is such a studiously deliberate attempt to repeat the triumph of *Ballroom Of Romance* that—like those carbon copies of pop songs—it is almost inevitable that it falls short of its target. Once again it is a co-production between the BBC and Ireland's RTE, again the producer is Ken Truett, the director is Pat O'Connor, the writer William Trevor, and Cyril Cusack looks (or perhaps lurks) large among the cast. Most important of all the setting is again the rural Ireland of the fifties which was created with such overpowering effect in *Ballroom Of Romance*. This second attempt with its Craven A posters and its Bisto-brown hair, serving matching stout, certainly evokes once more the clammy winding sheet of provincial life. But whereas the theme of *Ballroom* emerged so clearly from the poignant predicament of the handsome but ageing and unmarried Bridie, the theme and the title of *One Of Ourselfs* only becomes clear after reading the publicity material which explains John Joe's choice between a free passage to America and remaining "one of ourselves." The film is better than 90 per cent of television programming, but the production is not. The film is the same scene where Cuckoo's old man Quigley is carried away by the film in the skipit is the only sequence which matches the power of *Ballroom*.

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Theatre

PARIS

Trisha Brown in *Son of Gone Fishing*, Opal Loop and Set and Reset, followed by Karole Armitage, Jeffrey Lohn in *Paradise*. Théâtre de Paris (290 0930). Duke Ellington's Sophisticated Ladies as a musical by Donald McKeye and Michael Smuin, TMP-Charlelet (233 4444).

LONDON

The Real Thing (Strand): Susan Penhaligon and Paul Stell now take the leads in Tom Stoppard's fascinating, complex, slightly flawed new play. Peter Wood's production strikes a happy note of serious levity. (532 4860/4143).

Days Pull It Off (Globe): Enjoyable romp derived from the world of Angels Brazil novels: gym slaps, hockey sticks, a cliff-top rescue, stout moral conclusion and a rousing school hymn. Spiffing if you're in that sort of mood. (437 1592).

Neless Off (Savoy): The funniest play for years in London, now with an improved third act and a top-class replacement cast. Michael Blakemore's brilliant direction of backstage shenanigans on tour with a third-rate farce is a tiny factor. (636 8888).

Glen Ross (Cottesloe): One of America's best playwrights, David Mamet, makes his British debut at the National Theatre in this superb Bill Bryson production of life among real estate salesmen. The language rocks and rolls

through idiomata salespeak with many a stinging reference to Nixon break-in paranoias (228 2232).

Hay Fever (Queen's): Penelope Keith continues her reign as the iron maiden of British showbusiness.

Well-dressed and marcel-waved, she plays Judith Bliss in Coward's great comedy, presiding over chardes and confusion in a Thames-side country house. (734 1186).

Little Shop of Horrors (Comedy): Tawdry, camp musical based on a 1930 Roger Corman B-movie about a man-eating plant which revives the dead. A plant flower shop. The 1930s farce is a bit wan, but the jokes sharp. The plant grows from cactus-like vulva to pectoral, blues-singing peach. Ellen Greene repeats her off-Broadway performance which is something like Fentress Fielding only blonde and way over the top. (930 2578).

NEW YORK

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T. S. Eliot's children's poetry set in trendy music is visually startling and choreographically felicitous.

On Your Toes (Virginia): Galina Ulanova with presumably a genuine Russian accent leads an exuberant cast in the remake of Rogers and Hart's 1936 sendup of Russian ballet tours, complete with Slaughter on Tenth Avenue choreographed by George Balanchine and directed, like the original, by George Abbott. (677 0370).

Brighton Beach Memoirs (Neil Simon): If he wasn't sure before, playwright Neil Simon can expect a

finale à la Gaîté Parisienne, but the intimate moments borrowed direct from the film. (757 2220).

Elated Street (Majestic): An immobile celebration of the heyday of Broadway by the 80s incorporated generation, the original film *Sleazy Off To Buffalo* with the appropriately trashy brash and leggy hoofing by a large chorus line. (973 9208).

Torch Song Trilogy (Helen Hayes): Harvey Fierstein's ebullient and touching story of a drag queen from backstage to loneliness incorporates all the wild histrioines in between, down to the confrontation with his doting Jewish mother. (944 9430).

Dreamgirls (Imperial): Michael Bennett's latest musical has now become a stalwart Broadway presence despite the forced effort to recreate the career of a 1960s female pop group, a la Supremes, without a qualm of their music. (239 6200).

Nine (46th St): Two dozen women surround Sergio Franchi in this Tony-award winning musical version of the Fellini film *8½*, which like the original celebrates creativity, here as a series of *Tommy Tune*'s exciting scenes. (246 0245).

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Beyond Therapy (Kreeger): Christopher Durang's romantic comedy has all the elements of modern singles life including meeting through the personals column of a newspaper and a scene in a top restaurant, but it reflects more than explores the shallowness of a surfeit of choices.

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Rossini Opera Festival

The Swan of Pesaro

Pesaro, a seaside town between Rimini and Ancona, opened its opera house, the Teatro del Sol, in 1837. In 1818 it was rebuilt, as the Teatro Nuovo, and re-opened with La Gioconda, by the city's most famous son, and Rossini himself directed the production. In 1854 there was renovation and reconstruction, and the theatre, renamed the Teatro Rossini, reopened with *William Tell*. In 1860—as William Weaver has told in this paper—*La Gioconda* was the first success of the Pesaro Festival. It's an attractive, five-tier, horseshoe-shaped house, holding about 900 people, intimate yet not at all poky, and with admirable acoustics.

Rossini left a large part of his score (a sum estimated at 20h modern lire) to his birthplace, for the establishment of a musical conservatory. This splendid building houses the Rossini Foundation, which has worked on a critical edition of Rossini's *Moïse* and *Mélisande* borborates with the Pesaro Committee in presenting the festival. The operas are performed in new critical editions, and the repertoire so far has been: 1890: *La gazzetta ladra* and *L'inganno felice*, 1961: *L'italiana in Algeri*, *Gazza*, *La donna del lago*, *Amleto*, *La donna del lago* and *Moïse*. There are also concerts and recitals.

Each opera has a run of four or five performances; then there's a week gap before the next appears—an inconvenient arrangement for visitors who hope to see more than one show.

Each opera is created by BBC1 like used chewing gum: bitten into any little hole in the schedule. So far this year the show has been screened on Saturday, Sunday, Monday, Tuesday, Wednesday and Thursday nights at 11 different times, ranging from 10.25 pm to 12.05 am. Recently we have had a good run of 10 Sunday nights, though only two successive broadcasts were at the same time, but the next episode is tomorrow at 11.15. If the BBC cannot exploit one of television's greatest series with more expertise

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Wednesday November 23 1983

The cost of intervention

THE GOVERNMENT'S policy on inward investment was recently described by a former Secretary of State for Industry in the following terms:

"The Government is committed to maintaining and strengthening the operation of market forces in order to improve the country's economic performance. A free flow of inward investment contributes to this central policy objective by introducing additional productive capacity to compete with established sources in the UK and with imports, as well as to raise exports."

He went on to emphasise the dynamic impact of inward investment on both the quality and quantity of output and employment in Britain.

High technology

This is a classic justification for the liberal approach to direct investment by foreigners in the domestic economy. The problem lies in trying to square it with what is actually happening with inward investment in Britain today.

On the positive side the scramble for jobs at any cost that took place under the previous Labour administration has been tempered. Few Tories harbour ambivalent feelings towards multinationals, even though Britain is unusually dependent on inward investment: foreign-owned companies accounted for more than 14 per cent of employment, 20 per cent of net output and 21.5 per cent of capital expenditure in manufacturing at the turn of the decade.

But it does not follow from this that market forces are in the ascendant. If anything, the opposite. Ministers and their officials still talk about the jobs "created" by foreign investment; subsidies are still being doled out on a substantial scale; and there is a new emphasis on buying high technology investment, accompanied by talk of giving selective help to inward investors in areas such as robotics and informatics where Britain is thought to be deficient.

All this tends to be justified by politicians on the ground that when everyone else is play-

Italy embraces its critics

ITALIAN treasury ministers and the Bank of Italy traditionally rely on external pressures to bring home to the rest of their government a grave economic situation and an urgent need for politically unpopular measures. Usually a balance of payments deficit combined with a slide in the lire provides the necessary pretext.

At the moment, however, the Italian authorities are in at least one respect the victims of their own success. The tough monetary measures which Italy has been applying for the past three years have at last borne some fruit: the current account deficit of only 12,000m, less than a third of what it was last year. The Italian currency is for the moment reasonably stable inside the European Monetary System, and the first faint signs of economic recovery, thanks to export growth, are beginning to be felt.

IMF preoccupation

The trouble is that inflation, at 13 per cent, is still far higher than that of Italy's main competitors, and the internal factors that keep it high—the colossal public sector deficit and the indexation system—are still firmly in evidence. Italy cannot let its economy grow in line with the rest of Europe's recovery without risking higher inflation and weakening the balance of payments, as the price of imports rises.

But to be honest about it, what there is no crisis is difficult. So when Sig Giovanni Goria, the Treasury Minister, recently received a stony worded but confidential letter from the IMF warning of all these dangers and worse, he can hardly be blamed for handing over copies of it to as many newspapers as he could.

The IMF's main preoccupation is with the public sector deficit, which even if the Government managed to keep it to 180,000m, or 15 per cent of GDP, next year, would still mean a big increase in the Government's accumulated debt and its crushing interest payment burden. In fact, said the IMF, the Government budget now being considered by Parliament will not meet that objective anyway. If things go on like this, the Fund said, Italy might suddenly reach a point where the higher the interest rate the Government offered on its Treasury Bills, the less confidence the market would have

ing a mercantilist game Britain has no option but to join in if it wants to generate growth and employment. And it is realistic to acknowledge that trade policy considerations, such as the desire to circumvent protectionist barriers, are bound to influence investment flows in ways that distort the allocation of resources.

But this does not amount to a case for subsidies, which simply increase the distortion; and it overlooks the fact that the purchase of jobs and technology transfer may carry a high opportunity cost.

Much of the experience in the 1970s appeared to indicate that many of the companies that produced lasting jobs did not need financial assistance at all, anything that did need subsidies are arguably proposing sub-marginal investments which by definition involve an inefficient allocation of resources. To the extent that discretionary grants are used, efficient companies through subsidised competition are penalised.

Those distortions are greatly increased when, as with the proposed Nissan car plant, there is a battle over informal conditions on the proportion of component sourcing in the UK. Inward investment can hardly generate its full dynamic potential on local producers if it is conditional on protection for those producers.

Nor is the urge to back particular high technology sectors or individual plants easy to reconcile with this Government's supposed predilection for the market.

In the dynamic effects associated with inward investment are really to work, it is essential that the investment decisions should be dictated as far as possible by the structural features of the British economy and by market considerations, not grants. Education and infrastructure are a sufficient magnet to attract all the high technology ministers want. And the less discretion there is in giving subsidies, the better. To allow political factors to play such a crucial part in the allocation of resources is a recipe for perpetual poor productivity and low real profitability in British industry.

The phoney war saw some notable skirmishes

kept out of it. Otto Kahn-Freund, the German emigre who illuminated many of the darker corners of Britain's industrial scene described this as "collective laissez-faire" but it may now become more and more legitimate, as the law stands (by employers) to work. If the law is becoming more pervasive, the consequences will be far-reaching. As the panel shows the two employment acts of the Conservatives' first team were careful not to introduce any new legal structures, but fresh legal initiatives are now being pressed on Mr Tom King, the Employment Secretary, which would make procedure agreements (the rules governing bargaining and disputes) legally binding in some, or possibly all, industries.

Acceptance of this—a very large curtailment if not the ending of the "voluntary" tradition—will be made easier if at least on one side of the bargaining table by the more ready use of the courts as an interim or ultimate arbiter of

that they would ever be redeemed.

The IMF's letter read like an indictment of the whole Italian political class in its long-standing unwillingness to face up to economic reality.

All Italian governments know this at the back of their minds. But 30 years of almost incessantly rising prosperity have left Italians with little experience of tightening their belts, and governments have done nothing to prepare them for it.

Sig Bettino Craxi's Socialist Party is only one of five in a coalition in which the biggest party is the Christian Democrats. Sig Craxi himself is torn between the desire to be a firm and decisive Prime Minister, which means doing unpopular things and preserving his party's left wing credentials.

So far Sig Craxi has barely been tested. The budget, announced at the end of September, was widely seen as the most stringent that was politically possible at the time—it included some small but significant cuts in pensions and social security.

Now he must avert his Cabinet to take further measures to cut the deficit by another £10,000m if there is to be any hope of meeting its own target for public sector borrowing in 1984.

Next month he must start on the most sensitive issue of all: reviewing the scala mobile wage indexation system with a view to reducing its workings as the centre-piece of a long-promised Italian incomes policy.

The striking explicitness of the IMF's letter, delivered not as part of a lending programme but as part of the normal IMF process of consultation, contains two messages. The first is that the economic medicine Italy has so far swallowed—the tougher monetary policy, the tinkering with the scala mobile last January, the "tough" budget announced in early October—has been no match for the scale of the disease. The second is that, in contrast to a number of other European countries, there is still no political agreement in Italy that the time for wishful thinking is over and that unpleasant choices must be faced.

Unless the Craxi government acts firmly this winter Italy may be coping with a crisis of mounting inflation and financial paralysis while several of its European neighbours have found their way to a modest rate of non-inflationary growth.

Little Acorns

Impressions of the Union Flag of the United Kingdom will flash across a long row of Acorn micro computers in the British High Commission, New Delhi, today when the Queen reviews a high-tech gift she will present later to President Zail Singh of India.

This rather blatant piece of export marketing replaces the more usual gifts of silver plate and pictures customarily exchanged by heads of state on formal occasions.

The batch of computers was dreamed up by the publicity-conscious British minister of state for information technology, Kenneth Baker, following his visit to India two months ago.

Acorn has made its name by supplying the popular BBC micro computer, and is also one of the companies on the industry department's select list of suppliers of micros to schools.

Acorn, and Baker, hope that substantial orders will follow

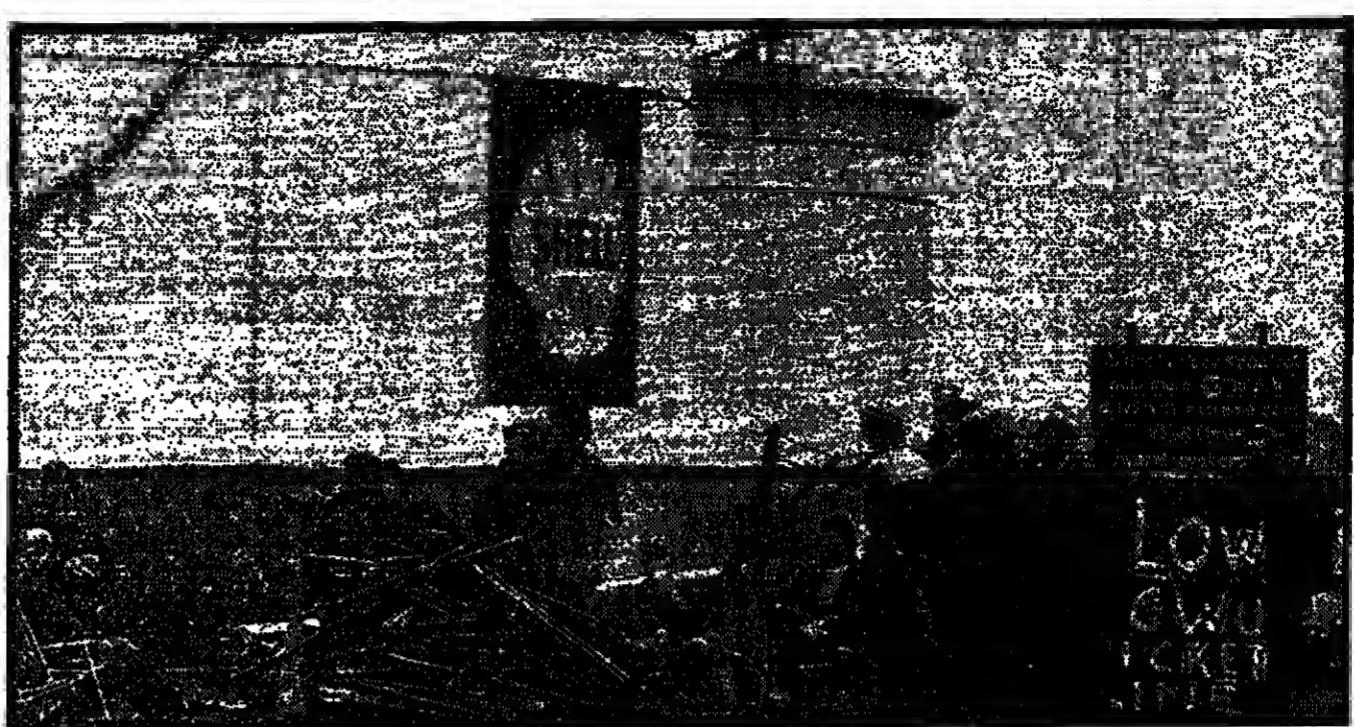


"The ministry were wondering if you'd like to tender for a second Severn crossing"

BRITAIN'S LABOUR LAWS

Now for the real test

By John Lloyd and Brian Groom



Where the battle is being fought: pickets outside the Shellhaven refinery in Essex

Roger Taylor

disputes, large and small.

The phoney war period—from the passing of the 1980 Employment Act to the 1983 general election—did see some notable skirmishes. A few cases taken by employers against unions were lost more often, employers who sought injunctions against union action were successful in obtaining them.

The pervasive impression from the phoney war period, however, was that both sides refrained from either using the law firmly or from testing it fundamentally.

The unions, aware that their members were not enthusiastically supporting their anti-Government campaigns, were chary of testing their loyalty in breaches of the law: while the employers, conditioned by decades of "collective laissez-faire," abstained from resorting to the law in most of the instances where they would seem to have had good grounds for doing so. Voluntarism continued to rule, shakily: however, the employers' position continued to strengthen as unemployment continued to rise, and the unions' bargaining position weakened for the same reason.

Four weeks ago Shell won a High Court injunction under the secondary picketing provisions of the Employment Act 1980. This restricted two shop stewards from the Stanlow refinery in Cheshire Mr Ian Smith and Mr Howard Jones from picketing or organising pickets at the Haydock distribution terminal 22 miles away.

Shell's immediate objective—to demonstrate that the picketing was unlawful—was achieved. But the injunction has not stopped the picketing, nor encouraged delivery drivers to cross the picket lines. On the contrary, picketing has spread to nine terminals across the country and has halted nearly half Shell's petrol and oil product deliveries. Shop stewards argued that Messrs Smith and Jones were

no longer involved in organising pickets. There was a comic interlude as Shell tried to serve the writ on the two stewards that the company insists they have been properly served, though stewards claim they have not.

Shell now has four options: initiating contempt of court proceedings against the two men, claiming that they are still picketing or creating an injunction to end secondary picketing of the company's control.

Or it can take a closed shop agreement against the Transport and General Workers Union under the Employment Act 1982, now the dispute has been made official; and doing nothing.

This last course, which has been adopted so far, is likely to prevail. There will be a temptation to take further action if the dispute does not crumble this week and picketing continues, but further legal moves which could put stewards in jail are unlikely to lead to a negotiated solution.

The affair has not led Shell

publicly or privately to condemn the weakness of the law.

Nor does it rule out the use of specific legal provisions in future if it believes this would achieve its objectives.

Yet Shell is not the kind of employer which would use the

balance of power to its advantage.

The Shell case perfectly illustrates the interim nature of the present position: management, especially of large companies, with established industrial relations practices, wish to preserve a voluntary tradition—albeit one in which the balance of power has clearly shifted towards the company, but not so far that any legal action it takes is bound to be successful, or without high risk.

Again, Shell is a broad and bitter wages dispute in a relatively healthy sector: the stakes are not high for either side.

They were high for Mercury, blacked by the Post Office Engineering Union, losing millions of pounds of potential business as customers who

would have been attracted to its communications services stayed away, the company had little choice but to seek an injunction against the union.

Two weeks ago in the appeal court was important for the industry, even more important for the future of the Government's privatisation programme.

The court, ruling on the 1982 Act for the first time, found that the POEU's blocking lay outside the narrowed scope of lawful action defined by the Act, since it was not "wholly or mainly" concerned with the conditions and terms of employment of workers, but was largely concerned with the im-

minent privatisation of British Telecom.

Henceforth, unions seeking to oppose de-nationalisation—which all do in theory—must be careful in their actions. While their members may fear for their jobs, and support the union's campaign as a result of that fear, the intention of the union will be held to be paramount.

Mercury also demonstrated the position the TUC is likely to take up when confronted with requests to support such actions. It will play as low a profile as possible; and it will tend to advise where advise it must—the unions to pay up and keep quiet.

When the POEU, in the course of an emotional conference, confronted the decision of whether or not to obey the Appeal Court judgement, Mr Len Murray, the TUC general secretary, quietly sent a letter to Mr Bryan Stanley, the POEU leader, emphasising that his union would not be flouting TUC policy by observing the ruling.

However, the stakes have been considerably raised by yesterday's decision by the National Graphical Association to oppose de-nationalisation— which all do in theory—must be careful in their actions. While their members may fear for their jobs, and support the union's campaign as a result of that fear, the intention of the union will be held to be paramount.

The events of the past few weeks may make Shell think twice before embarking on legal moves in future which could fail, and bolstered strike confidence by creating the impression that the dispute was out of the company's control. Other employers may come to the same conclusion.

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balance of power simply because it was there. The company believes law is never likely to be more than a small part of its armoury of industrial relations tactics.

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Men & Matters

tha Indian gift, reflecting interest among Indian ministers and their civil servants in the UK micros' suitability for schools programmes.

India is only just starting to make wide use of micro computers. Acorn is believed to be targeting the Indian company as a joint manufacturing agreement.

Perhaps to tempt the Indian government to realise the full potential of mass production of cheap computers the gift will consist of 30 machines and an ancillary gear worth about £20,000.

Thatcher out

The beaches of the former Portuguese holiday resort of Goa will provide a welcome relief for the Commonwealth heads of government next week end after a working week hedged around by high security in New Delhi.

Mind you, even in Goa they will be advised not to swim too far from the shore. Indian may patrol boats will be waiting to scoop them up—or to ward off would-be intruders from the sea.

Meanwhile, our man in Delhi reports that the security there is overwhelming. For the next three days the delegates will be living in two large "safe" areas closed to all but holders of photo-passes, and surrounded by armed guards from the Indian police and the border security police, a para-military force.

The government-owned hotel—the Ashoka—which is inside the cordon has been modernised at a cost of some \$7m during the past year and will house the heads of government.

But the idea of staying there in such a hectic throng of security and Commonwealth politicking was evidently too much for Mrs Thatcher to contemplate.

The Home Office desperately wants a computer aid for police investigation and has provided £750,000 towards the development.

She has moved out to the quieter and more elegant sur-

Britain's Foreign Secretary on the future of Europe

The time for decisions

By Sir Geoffrey Howe



Contribute in accordance with our prosperity

SINCE JUNE of this year, the British Government and its partners in the European Community have been engaged in a negotiation crucial to the future of the Community and to us as members of it.

The Community is now bumping up against the ceiling on the revenue it can raise to finance its policies and programmes. That ceiling can only be changed by unanimous agreement among the member states and subsequent approval by every one of the national parliaments. As a result, the Community is, as the President of the Commission warned recently, in imminent danger of running out of money.

The positions taken up by different member states in the current negotiations can be easily summarised. The majority of our partners would



We are not one of the Community's more prosperous countries

like to raise the present ceiling on "own resources" — in plain language allow the Community to draw on a larger share of national tax revenues.

We have said that we are prepared to consider an increase in the Community's own resources, but would first need to be satisfied on two conditions.

First, there should be effective control of agricultural and other expenditure; and second there must be an arrangement to ensure a fair sharing of the budgetary burden so that no country has to bear a share that is out of line with its relative national wealth.

That is the rub of the problem. Britain and the Federal Republic of Germany are the only countries which are net contributors to, rather than net recipients from, the Community budget. The Community's annual budget runs at a

level of about \$15bn. We make a net contribution of roughly \$1.5bn.

But at the same time we are not one of the Community's more prosperous countries, as are a number of the net beneficiaries. We therefore consider ourselves entirely justified in insisting that this inequity be remedied. Our partners now all agree. Over the last four years we have received refunds to compensate. We also all now agree that the time has come to put aside these ad hoc arrangements and to introduce a scheme that will last for as long as there is a

scheme for solving the problem. The scheme is a simple one. We have called the proposal a safety net because it would operate only in so far as Community policies did not in themselves achieve the right balance of fiscal justice between member states. Our scheme, and a number of other proposals put forward by member states, is now under intensive discussion. The argument centres on two issues. The first is about how big our budget burden actually is (the theological arguments about this make Canon Law look like child's play and some of the devices resorted to are closer to alchemy than to accountancy); and the second is about how much of the burden should be relieved and in what way.

We argue that the only fair measure of the balance of disadvantage is the gap between our contributions to the Community budget and our receipts from it. The measure we have adopted is the one used by the Community since 1978. No one has been able to suggest a fairer alternative.

Let me make one thing clear. We are not asking for the so-called *just returns*, that bogey that every Brussels mother uses to frighten her children. We accept that we shall remain a modest net contributor. But the methods devised to achieve these desirable aims, notably price guarantees and export subsidies, have become more and more costly because they have created incentives which have encouraged over-production.

Milk production, for example, has increased in the last year by the equivalent of the weight of every man, woman and child in the Community. Yet demand is almost static and the large surpluses which the CAP encourages can now be disposed of only through costly

and inefficient methods.

What I mean is that the Community has agreed to the

refunds and made them available in the form of spending on individual projects (eg in the transport and energy sectors) a far better means, and one that would avoid annual rows both

storage or heavily subsidised exports, which harm trading relations with both developed and developing countries.

Unless we take remedial action the agricultural surplus will go on rising. Agricultural spending in the Community has risen this year by about 30 per cent. Financing the CAP will soon eat up 65 per cent of the Community's total budget. This is far too high a burden on the Community tax payer. It is also far too high if the Community is to remain competitive to

spare us to deal with regional problems, with social problems, and with the encouragement of research and development at a European level as we believe it should be ready to meet on a concerted and collective basis.

I have in mind cooperative research and development particularly in the new industries and technologies. That is why we support Community programmes such as ESPRIT, which will enable us to combine our expertise and inventiveness in information technology — on a scale which will make Europe fully competitive with the

United States and Japan.

There are also many problems

which cross national frontiers; for example, the avoidable risk from lead in petrol on which the UK has pressed for action to phase it out, and the effects

of acid rain.

But the OUP withdrawal has

been a real possibility for a

long time, one which the British Government has always had to

take into account. It could be

argued, that what really under-

lies the Assembly from the

start was the ambivalence of

Mr Prior: fragile plan

forces holding the Assembly in place.

First, there is the Rev Ian Paisley, leader of the Democratic Unionist Party, who from the start saw the Assembly as a means of shoring up his political position. Since its inception, Mr Paisley has come in from the cold. Gone are the days of militant OUP supporters and members of his

paramilitary force waving their

firearms certificates on the

chilly hillsides of North Antrim. Mr Paisley has assumed a statesmanlike manner, restraining his outbursts in the Commons and his attacks on Mr Prior. He has invested a great deal of

political capital in the future

of Northern Ireland and Great Britain to achieve total integration of the province with the mainland.

While Mr Prior, most of his

predecessors, and most civil

servants in the Northern

Ireland office have long

espoused integration as an

impossible course, Mrs Thatcher

has never publicly endorsed

this view. In allowing her own

views to remain ambiguous, she

has encouraged the OUP

leaders and their supporters to

cling to the belief that if the

Assembly could be brought

down things would swing their

way. Their half-hearted participation in the Assembly has

been widely interpreted as a

holding exercise, waiting for

the right moment to pull out.

On Monday, Mr Paisley

caught a tide of emotional

reaction against the attack on

a congregation in South

Armagh, in which three people

were killed and seven injured.

Even then in his party

the much more committed

Assembly members were

persuaded to walk out. How-

ever, it is not clear how long

they will want to stay out. And

there remain considerable

The Northern Ireland Assembly

The body blow that could prove fatal

By Margaret van Hattem, Political Correspondent



Mr Prior: fragile plan

in the South, in considering the options for a political settlement in the North. The Forum is not due to report until early in the New Year, but indications are that it has regarded the Assembly as part of the overall jigsaw into which it has been fitting new pieces.

Although the collapse of the Assembly would not be a devastating reversal, it could make things more difficult and

require some major rethinking. For it might suit the Unionists to have the Ulster's majority Unionist community, and any assembly which does not include it cannot have much credibility in the long term.

The Community, acting together, can often achieve results which are unattainable by individual member-states, with their national budgets.



We shall remain a modest net contributor

Energy is a prime example. We should develop our energy resources within the Community: this should include support for a viable solid fuels industry achieved by measures to encourage the economic production and use of coal.

Brinkmanship is a favourite game in the Community. Everyone fights their corner hard. We are doing so in this negotiation. But we have very firmly in mind the interests of the Community as a whole. That is the spirit in which we will approach the meeting of the European Council in Athens next month. We have no need to remind ourselves that it is the future of the entire Community that is at stake and not Britain's future in the Community. Last June's election results settled that issue once and for all.

First, it takes at least two or three times as long to do the computations, even assuming no complications such as rights sold nil paid etc. Thus what

the indexation allowance saves may well be lost in increased accountants' fees. Secondly, I suspect that it will not be very long before it becomes apparent that real gains are rather few and far between than some would imagine. This will come as no surprise to anyone who has paid attention to your periodic Saturday graph showing the FT index adjusted for inflation. (Incidentally, what sort of mind conceived the idea that the benefit of indexation should abruptly terminate at the point where there ceased to be a gain?)

Taxation of capital gains was first introduced (by the Conservative Government of the day) to catch short term gains, to tax the maker of the "fast buck". A collection of gains of this kind could be saved if capital gains tax was abolished, and instead 100 per cent of any gains made within 12 months and 50 per cent of any gains made within 24 months were charged to income tax under Schedule D Case VI.

R. M. Goodrich
H. H. Hether Chancery,
Linton Green,
Kent.



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BLACKWOOD HODGE

NEW FORECAST CONTRASTS WITH MORE OPTIMISTIC IMF LOAN ASSUMPTIONS

Brazil's GDP 'to fall by 6.6%'

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE RECESSION in Brazil is deepening at a much faster rate than projected by the Government last month in the economic programme presented to its foreign creditors, according to two official studies leaked over the past few days.

The Planning Ministry's own "think tank," IPEA, is particularly gloomy, predicting an overall decline of 6.6 per cent in the gross domestic product this year. By August, it calculated, the economy had already slumped by 5.3 per cent.

A decline in GDP of this order would confirm 1983 as the worst year for half a century.

In striking contrast are the relatively optimistic assumptions underpinning the latest domestic targets agreed with the International Monetary Fund, as part of Brazil's three-year economic adjustment programme.

Exco talks with Wood Mackenzie collapse

By John Moore in London

EXCO INTERNATIONAL, the UK-based money broker and financial services group, has broken off talks with Wood Mackenzie, the Edinburgh-based stockbroker, after failing to agree points of principle over the acquisition of a 29.9 per cent stake.

Failure of the discussions marks the first public setback in the re-alignment of London's financial community after the deregulation of the stockmarket by the British Government.

The negotiations, which have occupied three months, founded over differences of attitude between the two sides over how Wood Mackenzie should develop once a link with Exco was formed.

Both sides agreed not to discuss the background to the failure, but at the centre of the rift is the contrast between the more entrepreneurial style of Exco and Wood Mackenzie's analytical approach to the securities business.

Wood Mackenzie said the door still remained open to a possible link with an outside financial group.

Mr John Chiene, senior partner of Wood Mackenzie, said the firm was not currently in talks with any other outside financial group "but we do not rule out the possibility of further talks with someone else."

Talks between Exco and Wood Mackenzie never reached a stage where price was discussed and only remained at the "exploratory" stage after four meetings.

Exco wanted to use Wood Mackenzie and its research in a much more market-oriented way, utilising the group's connections with Teletel, the computerised information service. This could transmit research information instantaneously between international markets, providing a rapid service for clients.

Missiles ready for delivery

Continued from Page 1

the SPD for going back on a policy that its former Chancellor Herr Helmut Schmidt, had helped to initiate.

Herr Brandt rejected charges that the SPD wanted the Federal Republic to leave Nato, and accused the Government of sacrificing German interests to be "the alliance's prize pupil." He said the political situation had changed since 1970 and warned of serious consequences from the stationing of the missiles.

Outside the Bundestag, a hundred or more demonstrators kept up a candle-lit vigil after the vote. Elsewhere in West Germany, as many as 10,000 people had demonstrated yesterday against the missile.

Time is one of the pioneers of the industry and is reported to have invested at least \$25m in its teletext system.

Iraq uses Exocet missile to sink merchant ship in Gulf

BY RICHARD JOHNS IN LONDON AND ANDRIANA IERODIACONOU IN ATHENS

IRAQ has sunk a Greek-operated merchant vessel leaving the Iranian port of Bushire in an action involving the first confirmed and successful use of an Exocet missile in the Gulf War.

The strike raises the possibility that Iran might fulfil its threat to close the Strait of Hormuz to all traffic. Tehran had warned that it might take such action if Iraq deployed its Super Etendard aircraft supplied by France and providing the only method of using the Exocet.

Iran's warnings of retaliation have so far been linked to any attack on its oil installations. Nevertheless, the strike at the Greek ship could prove to be a dangerous escalation of the conflict.

The Antigoni of 12,550 dwt was hit as it left Bushire late on Monday night. The crew of 18 were all saved and were last night staying in Tehran.

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Time abandons teletext experiment

BY PAUL TAYLOR IN NEW YORK

TIME, the U.S. publishing, information and entertainment group, has decided to abandon its experiment with teletext and will not now introduce a commercial service next year as planned.

The announcement is the latest in a series of blows to the fledgling teletext market in the U.S. Teletext is a way of providing information, such as general and sports news, to subscribers on television sets equipped with a special decoder. Unlike videotext, which provides for two-way communication via telephone lines enabling services such as home banking and shopping to be provided, teletext allows "view only" transmission using cable TV systems or broadcast.

Time is one of the pioneers of the industry and is reported to have invested at least \$25m in its teletext system.

The company is already trying to find jobs elsewhere in the group for another 250 workers laid off when it

ed sales tax statistics, with manufacturing industry particularly bad hit.

The IPEA report, by now probably in the hands of Sr Antonio Delfin Neto, Brazil's Planning Minister and economic overlord, likewise forecast a reduction of 10 per cent in manufacturing industry's output and only a small decline of 2 per cent in industry.

In Brazil's first two, aborted, letters of intent to the IMF earlier this year, the Government was assuming that 1983 GDP would decline by 3.5 per cent. For no apparent reason, by September - in the third letter of intent - the official figure had been revised upwards to 6 per cent.

A second study, conducted by the Finance Secretariat of São Paulo state - responsible for approximately 40 per cent of national output - confirms the general accuracy of the IPEA report.

Over the year to the end of September, output in São Paulo state fell by 4.6 per cent, based on adjust-

ments from IMF, Page 3

A few rays of sunshine percolate through the gloomy thicket of statistics. Mineral extraction provides the greatest hope, with a growth forecast for this year of 3 per cent.

The São Paulo report concluded,

meanwhile, that at least in one state the bottom of the recession may have been reached in July. While continuing to deteriorate, it said the rate of decline in output had slowed down over the following two months.

Two general qualifications to the bleak picture presented by these studies are that the recession in Brazil is undoubtedly geographical very patchy - the Rio de Janeiro-São Paulo axis has been harder hit than, for example, the new frontier state of Mato Grosso - and that the unrecorded, parallel economy shows all the signs of flourishing.

Yugoslavia seeks standby credit

from IMF, Page 3

Moscow disowns missile reduction proposal

By Bridget Bloom in Brussels

U.S. AND SOVIET negotiators meet again in Geneva this morning in what Western officials say could be the last session in the current talks to limit nuclear weapons in Europe.

Senior Nato officials of the special consultative group restated their hope after a meeting yesterday that the Geneva talks would continue, but officials privately admitted that Nato governments were baffled by Soviet behaviour over the last 10 days.

The group spent much of the afternoon discussing events in which Moscow apparently made an informal proposal, denied that it made the proposal and then said it was actually the U.S. which put the proposal forward.

According to Western officials yesterday, Mr Yuli Kvitsinsky, the chief Soviet negotiator, asked for an urgent meeting with Mr Paul Nitze, the U.S. counterpart in Geneva, on Sunday November 13. Mr Kvitsinsky said that if the U.S. were to propose equal reductions in the actual or proposed numbers of missiles of the two superpowers of 1983 peak of 388p - shows that the market no longer sees anything odd in thinking optimistically about its cans. With profits for the six months to September of £3.5m before tax, and the first whiff of dividend cover for some time, Metal Box is making a good job of fighting back into favour.

The years of hacking away at its U.S. business are bringing Metal Box's can-making capacity into some sort of balance with demand, in thinking optimistically about its cans. With profits for the six months to September of £3.5m before tax, and the first whiff of dividend cover for some time, Metal Box is making a good job of fighting back into favour.

By questioning, Mr Nitze apparently established that Moscow had in mind that each side should reduce by 572 warheads. This is the number of cruise and Pershing 2 missiles which Nato proposes to deploy - so the Western alliance would be left with none.

The Soviet Union, however, would be left with about 120 missiles (with 360-386 warheads). This would be arrived at by subtracting 572 from 938 - a total made up of 729 warheads on the 243 three-warhead SS-20s facing Europe and 209 warheads on the remaining SS-4 missiles.

Officials in Geneva say the proposal was originally leaked by the Russians. However it became public that although its market is much more competitive than at the beginning of the recession, it is still there, and Metal Box remains one of the established players.

With its profits well sheltered from the taxman, Metal Box is probably valued at not much more than five times prospective 1983 earnings. While this rating reflects the limited growth now available from cans, it does leave some scope for recognising any success that Metal Box has in its new "market-oriented" guise.

Then on Friday, in what Nato sees as a concerted effort, Soviet ambassadors in London, Bonn and some other Nato capitals informed governments there that it was the U.S. that had put forward "potentially interesting" informal proposals in Geneva.

This, the Soviet ambassadors declared, would leave Moscow with 128 missiles which, they added, would be an approximate counter to the British and French nuclear forces.

Nato's explanations for this con-

fusing Soviet behaviour range from the "conspiracy" theory that Mos-

cow is attempting to throw Nato off balance in the most critical days of the negotiations to the theory that the confusion stemmed from Mos-

cow itself, principally as a result of the illness of Mr Andropov, the Sovi-

et leader.

Time's decision to abandon the

teletext experiment is the latest in a series of blows to the fledgling teletext market in the U.S. Teletext is a way of providing information, such as general and sports news, to subscribers on television sets equipped with a special decoder. Unlike videotext, which provides for two-way communication via telephone lines enabling services such as home banking and shopping to be provided, teletext allows "view only" transmission using cable TV systems or broadcast.

The way the scheme is claimed to have worked is relatively simple in outline. The celebrity clients - who are said to include Mr Sidney Poitier, the actor, and Mr Norman Lear, the television producer - were either customers of, or partners in, two companies set up by the defendants.

The function of the two compa-

nies was to establish documents

fees in 1984.

Lawyers for the five defendants

in the case have contested that the charge of conspiring to defraud the IRS is unfounded, and the partners conducted their business in a proper and lawful manner.

The five are at liberty at present,

and have until the beginning of next month to decide how they will plead. If they enter pleas of not guilty, the case will go forward in a full courtroom battle, which may well generate some hefty lawyers' fees in 1984.

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SECTION II - INTERNATIONAL COMPANIES

FINANCIAL TIMES

Wednesday November 23 1983

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BASF lifts profits and calls for capacity cuts

BY JOHN DAVIES IN FRANKFURT

BASF, the West German chemicals group, has sharply boosted profits as a result of improved sales and cost control measures.

In line with the general recovery of major international chemical groups, BASF has lifted worldwide pre-tax profits by 51.4 per cent to DM 1.05bn (\$38.2m) in the first nine months of this year. The parent company's pre-tax profits rose 49 per cent to DM 583m.

In other developments at BASF, Dr Hans Albers, chief executive, warned that some European chemical producers seemed to be postponing cuts in capacity in some areas, even though new petrochemical plants in the Middle East would provide intense competition from the mid-1980s.

• The company is to set up a research institute in North Carolina at a cost of DM 60m to boost its crop protection interests in the U.S.

BASF increased its world sales revenue by 6.7 per cent to DM 27.5bn in the nine months to the end of September, while the parent

company's sales were up 9.8 per cent at DM 12.3bn.

Pre-tax profits for the first nine months exceeded those for the whole of last year.

Dr Albers said the main sales impetus had come from West Germany, Japan and increasingly from North America. Weak spots remained, however, in countries with currency and debt problems.

He said all types of business except fertilisers produced better results than last year, although oil refining, some plastics operations and some industrial chemicals production still made losses.

Dr Albers said increased sales had improved capacity utilisation. The group was also reaping the benefit of restructuring measures in problem areas and other steps to control costs, including stock reduction.

Costs of raw materials had been less of a burden earlier in the year, but some costs were rising again and putting margins under pressure, he added.

Dr Albers avoided a dividend prediction, but said the company expected the sales increase of the first nine months to continue during the last quarter of the year.

Earnings for U.S. toy group up 28%

By Terry Byland in New York

TOYS R US, the leading U.S. toy chain with 169 stores, pushed earnings ahead by 28 per cent to \$2.1m or 11 cents a share in the third quarter of this year, helped by strong traditional toy sales, said Mr Charles Lazarus, chairman and chief executive.

The company announced two weeks ago that sales of video games and home computers had been reduced to 13 per cent of total sales in the third quarter, from 19 per cent in the comparable period.

Net sales for the quarter, including those from 25 new toy stores as well as from the group's four department stores and two children's clothing stores, gained 16.2 per cent to \$22.7m in the quarter. On a comparable basis, however, toy sales gained only 5 per cent.

At the nine-month stage, Toys has earned \$18.5m or 33 cents, a gain of 58 per cent. For the full year, Wall Street has predicted a gain of 35-40 per cent on last year's earnings total of \$84.2m. Sales have gained 24.2 per cent to \$610.4m so far this year.

The board commented that profit margins benefited in the third quarter from the reduction of electronic games and computers in the sales mix. Margins rose by 1.2 per cent in the quarter and by 0.4 per cent in the nine-month period. The slower rate of sales growth also reflected the reduction in the electronic sector, which last year enjoyed a boom period.

Wang to take 15% of VLSI Technology

By Louise Kehoe
in San Francisco

WANG LABORATORIES, a major U.S. office automation manufacturer, has announced its intention to buy a 15 per cent stake in VLSI Technology, a Silicon Valley manufacturer of custom integrated circuits for about \$34m.

VLSI said it intends to issue about 2.8m new shares to Wang at \$12.12 per share, the same price as that offered to the public in February. Wang said it will work closely with VLSI on producing custom semi-conductor chips for use in its office automation products.

The agreement is similar in structure to those recently completed between IBM and Intel, and IBM and ROLM. In each case, the companies have issued new stock and received an infusion of capital as well as signing technology agreements.

VLSI Technology, which was founded three years ago, has developed an advanced computer-aided system for designing chips that meet customers' special requirements.

During the past two years VLSI has also manufactured ROM chips - devices used to store programs in video game cassettes.

As a result of the decline in the video game market, VLSI suffered losses of \$3.8m in the last quarter on revenues of \$7.7m. Previous-year losses were \$345,000 on revenues of \$7.8m.

Major shareholders in VLSI include Olivetti, BENDIX Corporation and Evans and Sutherland.

Huhtamaki adds new acquisitions in U.S.

By TERRY DODSWORTH IN NEW YORK

HUHTAMAKI, the Finnish food and confectionery group, has added a further confectionery company and a bubble gum operation to its recent acquisition spree in the U.S.

The deals bring its total potential sales in the country to around \$290m against group turnover of \$357m in 1982.

The company, which is based at Darmstadt just outside Frankfurt, employs around 10,000 workers in 27 countries.

Dutch coffee group may buy Intradal

By Our Amsterdam Correspondent

DOUWE EGBERTS (DE), the Dutch coffee and tea group, expects to take over Intradal, a toiletries concern based in Amersfoort, in a complex deal with Consolidated Foods of Chicago, owners of Intradal and the majority holder in DE itself.

The plan is that DE should make further shares available to Consolidated in return for a tangible ownership of Intradal.

Consolidated has controlled DE since 1978, when it acquired 65 per cent of its equity, and has maintained Intradal as a wholly-owned subsidiary since 1972.

DE has been diversifying in the foods and consumer goods area for some time and sees Intradal as a useful acquisition. In its last financial year, Intradal, which employs 1,670 workers, had sales of FI 320m (\$105.6m) and earnings of FI 18.6m.

In its own 1982-83 financial year, ending in June, DE enjoyed sales of FI 105m. Nationale Nederlanden, the leading Dutch insurance group, owns 10 per cent of its equity, 12.5 per cent is held by the company's founding family, and a further 12.5 per cent is traded daily on the bourse.

Pacemaker group on track for recovery

By Our FINANCIAL STAFF

VITATRON, the London-listed Dutch company which makes heart pacemakers, has come close to halving its net losses for the first six months of 1983. It expects the improving trend to continue.

Operating costs for the half-year have been trimmed by around 25 per cent, allowing operating losses to be clawed back to just FI 282,000 (\$93,000), against FI 2.5m. After tax, the deficit is FI 2.4m, against FI 4.7m. Vitatron lost FI 13.6m in 1982 as a whole.

Demand appears to be levelling out after the steep falls of recent years, since the 15 per cent decline

in turnover for the six months results mostly from closed sales outlets and product pruning.

Vitatron says the reduced interim loss stems from the elimination of unprofitable sales plus reorganisation and tighter cost controls. The better trend should continue in the current six months, it says.

Vitatron, which is not listed in Holland, came to the London market in 1978. It made profits of FI 8.1m before tax in that year.

A year ago, the company acquired a new chief executive, Mr J. B. C. Broos.

AUSTRALIAN VENTURE INTO OVERCROWDED U.S. SECURITY TRANSPORT SECTOR

Armoured car industry in a jam

By WILLIAM HALL IN NEW YORK

THE DECISION by Mayne Nickless, the Australian transport group, to take over Purolator's U.S. armoured car business will catapult it into the number two position in the U.S. armoured car industry, which transports billions of dollars a day around the country.

Although this is Nickless' second major acquisition in the U.S. armoured car business (it bought Loomis in late 1979), the decision to strengthen its position in the industry has raised a few eyebrows. Competition is fierce, there is little growth in the traditional armoured car business and existing companies are busily diversifying into other areas of the security industry.

Brink's, the market leader, describes the business as very mature and suffering from fierce competition from new entrants. Its operations, employing over 5,000 staff and 1,500 armoured vehicles span the U.S., but in common with the other three big traditional U.S. armoured car companies - Wells Fargo, Loomis and Purolator - it has been faced with severe competition and price cutting from smaller companies which have been able to enter the industry following the deregulation of the U.S. trucking industry.

But Mr Ian Webber, Mayne Nickless' managing director, said in Melbourne yesterday that he was not worried by suggestions that the market was already well developed. "True, it's mature. But formerly it was also fragmented. Now it is much more stable."

The rapid growth in automatic teller machines at places outside traditional bank branches has proved to be a bonanza for the armoured car companies, which are required to keep the machines full of cash, processing coins and notes for the commercial banks it is also proving to be an expanding area for many companies, which are taking over the cash handling activities traditionally done by the big banks.

The conventional wisdom that maintains that the threat of plastic cash has undermined demand for armoured car deliveries is just plain wrong. The amount of money being moved in the U.S. is greater than ever, said Mr Webber.

However, the position of the old-established companies has been undermined by competition in the U.S. insurance industry, which has

made risk insurance readily available to almost anyone. "For many years large carriers had the best insurance available," says a Brink's official. This gave the big security companies an obvious advantage.

Mr Webber said the acquisition should dovetail neatly with existing operations in North America, though it would also offer operating economies.

"We are already a major supplier of armoured car services in Canada, the U.S., Australia and increasingly the UK. In the U.S., we believe the current climate of deregulation will make life increasingly difficult for regional operators to withstand competitive pressure. In addition, we wanted to increase our presence in the U.S."

One side effect of deregulation is a surge in armoured car robberies in the U.S. Brink's says that 1982 was the worst year yet from a security standpoint.

The small operators have incurred the majority of the losses and Brink's, in line with its bigger competitors, is pressing for tighter security standards.

Manville settles on reorganisation plan

By OUR NEW YORK STAFF

MANVILLE CORPORATION of the U.S. has finally filed a plan of reorganisation under Chapter 11 of the Federal Bankruptcy Code after months of wrangling which have led to 10 delays in putting forward the proposals.

The company's action, at the Federal Bankruptcy Court for the southern district of New York, was immediately met by a counter proposal from the company's asbestos liability creditors opposing the plan.

Mr Robert Rosenberg, an attorney representing the creditors, called the proposals "unconventional, illegal and unconstitutional."

Both sides had tried earlier to settle the issue, which concerns Manville's liability for asbestos health claims, out of court. The creditors have previously claimed that Manville should never have filed for Chapter 11 reorganisation in the first place, but should have met its obligations as a normal operating concern.

Buyer sought for 11% of Superior Oil shares

By OUR NEW YORK STAFF

SHARES of Superior Oil, one of the largest independent oil companies in the U.S., have jumped sharply after it was revealed that Mr Howard Keck, the biggest shareholder, was seeking buyers for his 11.4 per cent stake, currently worth more than \$300m.

Mr Keck, the son of Superior's founder, had worked for the company for more than 50 years, but last month he unexpectedly resigned.

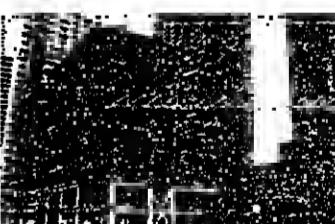
Earlier in the year he had been at the centre of a bitter family feud

with his sister, Wilmetta Keck Day, who, in the face of his opposition, pushed through a change in the company's by-laws, making it an easier takeover target.

Mr Keck says, in a Securities and Exchange Commission filing, that the value of his shares might be increased if the sale was accomplished as part of an overall takeover of Superior. The filing says the Howard Keck interests intend to explore actively the possibility of such a transaction.

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St. Regis Corporation

has acquired

The Dependable Insurance Group, Inc.
of AmericaThe undersigned represented The Dependable Insurance Group, Inc. of America
in this transaction.

L. F. ROTHSCHILD, UNTERBERG, TOWBIN

November 3, 1983

All of these securities have been sold. This announcement appears as a matter of record only.

Pharmacia AB
(formerly AB Fortia)

2,000,000 American Depository Shares

Representing

1,000,000 Non-Restricted B Shares

Nominal Value SEK 10

MORGAN STANLEY & CO.
Incorporated

GOLDMAN, SACHS & CO. **E. F. HUTTON & COMPANY INC.** **MERRILL LYNCH CAPITAL MARKETS**
ARNHOLD AND S. BLEICHROEDER, INC. **BEAR, STEARNS & CO.** **A. G. BECKER PARIBAS**
BLYTH EASTMAN PAINE WEBBER **ALEX. BROWN & SONS** **DILLON, READ & CO. INC.**
DONALDSON, LUFKIN & JENRETTE **DREXEL BURNHAM LAMBERT** **ENSKILDA SECURITIES**
HAMBRECHT & QUIST **KIDDER, PEABODY & CO.** **LAZARD FRERES & CO.**
PRUDENTIAL-BACHE **L. F. ROTHSCHILD, UNTERBERG, TOWBIN** **SMITH BARNEY, HARRIS UPHAM & CO.**
SHEARSON/AMERICAN EXPRESS INC. **WERTHEIM & CO., INC.** **DEAN WITTER REYNOLDS INC.**

November 10, 1983

All of these securities having been sold, this announcement appears as a matter of record only.

6,000,000 Shares

First Pennsylvania Corporation

\$2.625 Convertible Depository Preferred Shares

Each Depository Share represents one-fourth share of \$10.50 Cumulative Convertible Preferred Stock, Series C (stated value \$100 per share). Each Depository Share is convertible into Common Stock at the rate of 3.225 shares of Common Stock (equivalent to a conversion price of \$74 per share).

Lehman Brothers Kuhn Loeb
Incorporated

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A. G. Becker Paribas
IncorporatedBlyth Eastman Paine Webber
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Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette
Securities CorporationDrexel Burnham Lambert
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Montgomery Securities

Dean Witter Reynolds Inc.

Allen & Company
Incorporated

Robertson, Colman & Stephens

Thomson McKinnon Securities Inc.

Oppenheimer & Co., Inc.

November 10, 1983

Earnings
fall at
Minebea

By Yoko Shibusawa in Tokyo

MINEBEA, Japan's leading manufacturer of precision ball bearings with a 50 per cent world market share, suffered a 26.8 per cent setback in pre-tax profits to Y5.05bn (\$21.4m) in the year to September 30, net profits were 26.5 per cent lower at Y2.5bn. Full year sales were up by 3.3 per cent to Y94.1bn.

The company is currently seeing a sudden upsurge in demand for precision bearings for video cassette recorders (VCRs), computers, and office automation equipment and production can not keep up with demand.

As a result, the company expects its bearing sales in value to increase by 25 per cent from the previous year. Total full-year sales are projected at Y110bn, up by 16.8 per cent, pre-tax profits are expected to reach a record of Y7bn, up by 38.5 per cent, and net profits a record Y3.5bn, up by 40 per cent.

Interim rise at Japan's City banks

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

FIRST HALF RESULTS AT JAPAN'S FIVE LEADING CITY BANKS PLUS THE BANK OF TOKYO

	Operating profit ^a	Per cent Yen rise	Net income Yen	Per cent Yen rise	Interest income Yen	Per cent Yen rise
Sumitomo	81.89	23.5	39.25	21.9	34.76	9.4
Fuji	45.56	18.5	37.51	23.0	25.93	7.4
Mitsubishi	57.42	23.6	27.58	24.3	21.59	3.6
Dai-ichi Kangyo	49.27	35.4	25.00	29.5	24.51	13.1
Sanwa	55.13	35.7	24.93	29.9	27.16	19.8
Bank of Tokyo	21.98	—2.0	13.56	10.3	44.68	14.6

^a Before securities transactions.

Sanwa's rose from Y22.7bn to Y27.2bn. Banks where overseas revenue declined included Fuji (down from Y28bn to Y25.9bn) and Mitsubishi.

The improved performances of the City banks reflect a widening of margins between loan and deposit rates. Sumitomo says an increase in loan balances to medium-sized companies was also a factor. A fall in the bank's expenses-to-deposits ratio to the lowest level

since 1973 was attributed to improved operating efficiency resulting from heavy investment in computer systems.

The Bank of Tokyo, which, unlike the other City banks, specialises overwhelmingly in international business, reported a 2 per cent decline in operating profits before securities transactions to Y21.98bn.

● The pace of yen syndicated loans by Japanese banks to overseas borrowers in the

second half of the 1982-84 fiscal year has slowed down compared with the first half, reports Reuter from Tokyo.

The lower rate of lending comes despite the lending of Finance Ministry controls and reflects unusual guidance that banks should stick to their first half levels or less.

In the April to September period the banks extended loans totalling Y270bn overseas, typically at 0.2 to 0.3 percentage points above the long term Japanese prime rate—which was 8.4 per cent over this period. The prime rate was cut to 8.2 per cent last month but this has not yet attracted more borrowers—a further cut, to 8 per cent, is in the offing.

In the second half so far loans include Y22bn to Finland, Y20bn to Indonesia, Y20bn to Caisse Nationale des Telecommunications, Y16.1bn to Hong Kong, Y10bn to the Malaysian National Electricity board, Y10bn to the state energy commission of West Australia, Y10bn to the Italian National Railways and Y5bn to Iceland.

Setbacks for
Japanese
camera groups

By Our Tokyo Staff

JAPAN'S TWO major camera makers, Nippon Kogaku and Asahi Optical, suffered substantial falls in earnings in the half-year to September, under the impact of increased competition.

Nippon Kogaku, Japan's leading camera manufacturer which uses the Nikon brandname saw pre-tax profits fall by 34.3 per cent to Y1.91bn (\$8.1m) and net profits by 52.6 per cent to Y855m, on sales of Y86.6bn, up by 2.6 per cent.

Camera sales fell by 11 per cent to account for 55 per cent of the total because of an extremely slack domestic market for single-lens reflex cameras. The company's division producing semi-conductor manufacturing equipment and optical measuring instruments achieved increases in sales of 67 per cent and 32.5 per cent respectively.

Nippon Kogaku expects full-year pre-tax profits of Y5.2bn, up by 4 per cent and net profits of Y2.5bn, down by 16 per cent on sales of Y14.4bn, up by 6.4 per cent.

Asahi Optical, which makes Pentax cameras suffered an 83 per cent setback in pre-tax profits to Y31.7m on sales up just 1.2 per cent to Y22.5bn.

Sales of cameras, mainly in medium-priced range rose by 4.5 per cent while sales of Computer-Aided Design (CAD) and Computer-Aided-Manufacture (CAM) equipment surged by 48 per cent. The fall in earnings again came from an increase in price cutting competition.

Asahi foresees a recovery of demand for cameras in the current half especially in the U.S. markets.

Full-year sales are expected to reach Y49bn, up by 13 per cent but the markdown in selling price of cameras is likely to continue and pre-tax profits are forecast to fall by 17.5 per cent to Y1.1bn and net profits by 42 per cent to Y700m.

Plea on bank rules to Australia

BY MICHAEL THOMPSON-NOEL IN SYDNEY

BANK OF AMERICA has warned the Australian authorities against seeking to maintain the closed financial system, and have told the government that the licensing of foreign banks would not only strengthen the financial system, but expand job opportunities and business growth.

Its remarks are contained in a submission to the Martin Committee of Enquiry, whose report on the country's financial system has now been sent to Mr Paul Keating, the Treasurer, and is expected to be considered by the Cabinet in two to three weeks time.

Bank of America operates a leading Australian merchant bank, BT Australia, which handles more than 200 cor-

porate clients and has an annual turnover of about A\$3bn (US\$2.8bn) in corporate, semi-government and government securities.

It maintains that Australia's Labor Government should be prepared to welcome in as many foreign banks as meet the established criteria.

Although the government was initially hostile to the concept of letting in foreign banks, its hostility seemed to have waned as its confidence in dealing with the business and financial communities has grown.

Labor won power last March from Mr Malcolm Fraser's Liberal-National Party coalition government, which shortly before its fall had announced its willingness to admit about 10

Coca-Cola
bottler for
Castlemaine

By Lucian Drummond in Sydney
CASTLEMAINE TOOHEYS, the second largest Australian brewer which is 20 per cent owned by Allied Breweries of the UK, is to take over the Sydney bottler of Coca-Cola in a deal expected to be worth around A\$50m (US\$46m).

The brewer will buy Southern Cross Beverages from the U.S. group, severing the last direct stake in the bottling process held by Coca-Cola in Australia, and making Castlemaine the biggest soft drink maker in New South Wales. The position of Tooheys in cask sales by its Tooheys brand.

Castlemaine has been sitting on cash of more than A\$50m for the past two years. Its involvement with Coca-Cola will reduce its vulnerability to shifts in Excise duty on beer which has now been pegged to six-monthly movements in the consumer price index.

Chuan Hup
share offer
oversubscribed

By Chris Sherwell in Singapore

A REMARKABLE response to last week's share offering by Chuan Hup Marine, which is involved in ship-chartering and oil services, has helped raise wider hopes of an improvement in the currently stagnant Singapore stock market.

The company offered 22.5m \$1 shares at a price of \$32 a share. Ten per cent of the offering was reserved for company staff. The remainder was oversubscribed 21.7 times, reflecting buyers' confidence despite the bold pricing—about the investment and the prospect of quick capital gains.

The response was far heavier than expected, and the implication is that the funds in the market are awaiting attractive opportunities. The stock market has been listless in recent days and weeks, with volumes low by standards of earlier this year, but has shown signs of a firmer tone in the past two days.

Civil engineering losses
hit Cementation Africa

BY OUR JOHANNESBURG CORRESPONDENT

CEMENTATION (AFRICA), the South African structural steel, drilling and civil engineering group which is 60 per cent-owned by Trafalgar House of the UK, suffered from losses on civil engineering contracts in the year ended September. As a result operating income before interest and tax fell to R6.9m (\$0.7m) from R8.8m.

Civil engineering operations are to be curtailed in the Transvaal and the Port Elizabeth branch is to be closed. However, civil engineering operations will be continued in Natal and the Western Cape. The mining services and manufacturing operations largely maintained their trading positions.

An unchanged total dividend of 25 cents has been declared though earnings fell to 51.84 cents a share from 70.58 cents in 1982.

● Goldfields Industrial Corp (GIC), the 60.3 per cent-owned South African subsidiary of GIC, has been listed on the Johannesburg Stock Exchange since March 31 1983. The share price has fallen to 22 cents a share.

The company's financial results for the year ended September 30, 1983, showed a net profit of R15.7m for the year, down from R18.2m in 1982.

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How Morgan helps treasurers make money in today's tough money markets



Four of the Morgan officers who solved a client's long-term financing problem with a foreign currency borrowing privately placed and hedged into U.S. dollars. From left, Jonathan Seem, head of the bank's Far West Department; Maureen Hendricks, International Financial Management; Robert Engel, Executive Vice President and Treasurer; Bruno Eberli, Foreign Exchange Trading.

Succeeding in world financial markets may be even tougher tomorrow than it is today. The choices are multiplying. The risks are rising. The rules—and rates—keep changing. Now, more than ever, corporate treasurers need up-to-the-minute money-market information, sound advice, timely execution. And ideas.

Any bank can lend you money at a rate. At The Morgan Bank we try to add value. How? By coming up with innovative solutions to short- or long-term financing needs. By understanding and anticipating developments in the world's money and capital markets. By helping you act *in time*.

Here's why treasurers of major multinationals increasingly turn to Morgan to achieve corporate funding and investing goals.

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UK COMPANY NEWS

Amersham up £1m and sees more growth

WITH ITS three main business sectors increasing their contributions, Amersham International has pushed up its pre-tax profit from £15.3m to £6.46m in the half year ended September 30, 1983. The interim dividend is being lifted from 1.65p to 1.9p per share.

Medical diagnostics, research chemicals and industrial products have all made their mark, although the rate of growth in the industrial division has slowed because of a depressed market conditional for some products mainly in the U.S.

The "very strong" position in the U.K. is being maintained while overseas subsidiaries have continued to consolidate and extend their operations, particularly in Japan. The directors are expecting further progress in the second half.

Sales for the half year rose by £7.5m to £41.35m, and operating profit by 1.2m to £6.43m. Interest charges were up to £365,000 (£277,000).

After tax £2.09m (£1.73m) and minorities £456,000 (£454,000), the net attributable balance for controls is £11.85m (£11.16m). Comparisons have been restored under SSIAP 20.

Providing there is no significant movement of sterling against the main currencies during the remainder of the second half, the effect of the new accounting treatment on currency translation will not be as pronounced as in the re-statement of last year's second half.

Research and development expenditure has been raised to 8 per cent of sales, with an increased proportion of non-radioactive products.

The company has entered into an option licence agreement with the University of Missouri to develop and market a new radio-pharmaceutical. See Lex

Amos Hinton margins rise

AN INCREASE of 10 per cent in first half profit confirms that Amos Hinton & Sons is on target for the year.

"We continue to expect an improvement in the second half, but the extent of that improvement will be heavily influenced by the success of our Christmas trading," says the chairman Mr David Hinton.

The company, which operates grocery outlets and off-licences, produced sales of £55.15m, up from £53.07m, in the 28 weeks ended September 17, 1983, and a pre-tax profit of £1.06m (£153,000).

Gross margin has been improved and operating profit increased by 20 per cent to £1.97m.

After tax of £127,000 (£11,000), the net profit is £20.9m (£24.4m) for earnings of 16.37p (15.33p) per share. The interim dividend is held at 2.4p, total for 1983-84 was 8p.

Strong recovery boosts Metal Box to £34.5m

HIGHLIGHTS

LAST LOOKS at the full year figures from Burton with profits up from £24m to £39m in the twelve months to August thanks to higher volume through existing stores. Amersham International has produced figures bang in line with expectations and the company is predicting further expansion of its R and D spending. Turning overseas VW has produced a disappointing third quarter loss attributed to tough conditions in Latin America. Finally the column considers the astounding results from Metal Box with interim profits up 117 per cent. The group looks set fair to get back to its pre-recession level for the full year.

Directors explain that significant elements of the group have made a very worthwhile improvement, but further action plans are "urgently in train" to restore more acceptable margins, they state.

The interim dividend is increased from 5.0p to 5.8p net per £1 share — last year's final distribution was 6.5p net per £1 share.

Sales for the first half increased by £5m to £104m and trading profits amounted to £47m, compared with £35.2m. This was split as UK £15.5m, overseas £31.7m (£28.8m).

A detailed breakdown of the trading figures shows: packaging open top £25.5m (£24.2m); paper and plastics £0.3m (loss £0.4m); engineering £0.7m (£0.4m loss); overseas £25.5m (£25.2m); U.S. £6m (£4.4m); central heating — Stelrad UK £3.4m (£0.5m loss); overseas £0.2m (£0.8m loss).

Pre-tax results were after interest, well down at £13.8m. See Lex

All round progress as Burton tops £39m

SUBSTANTIAL improvements by all of its major retailing divisions enabled the Burton Group to push its pre-tax profits up to a record £39.2m for the 52 weeks ended August 27, an increase of 81 per cent over the £24.3m reported for 1982-83. A buoyant start has been made to the current year.

At the trading level the menswear and women's wear activities achieved profit's growth of 49 per cent and 64 per cent respectively in 1982-83. Outlets include Burton, Top Man, Evans, Dorothy Perkins and Top Shop.

The group's manufacturing activity moved into profit and other activities, which include computer services, warehousing and distribution, will increase their profits.

Shareholders will receive an increased final dividend of 6.5p, which raises the total by 10.2p net per £1 share. A scrip issue on a one-for-one basis is also proposed.

The directors have authorised an allocation to the Employees Profit Sharing Scheme of £250,000 (£252,000). Bonus payments of £4.8m (£2.6m) are being made to 8,700 executives and members of staff (2.7 per cent of total employees) who participated in the group's performance related incentive schemes.

Sales for the year rose from £223m to £269.2m, excluding VAT. In addition to increasing its market share the group added in excess of 130,000 sq ft of trading space over the period.

Capital expenditure amounted to £29.2m (£18.8m) and was funded internally. At the end of the year net cash balances totalled £18m, compared with £10.5m at the beginning of the period.

The group, which now trades from a total of 781 shops, is continuing to expand its trade through existing divisions by the addition of new branches and the development of new merchandise ranges. A number of further developments and market opportunities are being actively pursued.

An analysis of turnover and trading profit (£27.74m, against £24.27m) shows: men's wear £15.2m (£12.57m) and £23.27m (£15.8m) and women's wear £13.9m (£10.638m) and £14.17m (£8.66m); manufacturing and distribution £1.291m (£163,000) and £1.21m (£161,000); and other activities £1.16m (£3.63m) and £1.10m (£102,000).

Interest added £1.7m (total £22.04m (£10.14m)). Pre-tax profits for the second half months totalled £21.04m (£10.14m). See Lex

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering the financial results for the year just ended. Details of the meetings are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's results.

TODAY

Intertek, Andover, Strataflow, Sulzer and Lamb, Chelmsford, Tunnels Investments, Johnson Matthey, Moorgate Mercantile, Redicruit International, Pilkington, International, Whitbread Investment.

GROUP RESULTS

Heywood Williams raises £2.1m and plans acquisition

MR M. Broadhead, finance director, said yesterday that the company was looking to acquire a company making profits of £1m to £1.5m a year and costing perhaps £1m. A deal would be likely to involve the issue of paper and cash.

The issue is underwritten by Lloyd's Bank International Brokers and Scrimgeour Kemp-Green.

comment

With £1m of land sales this year and more than doubled profits Heywood Williams' capital gearing is to the end of December 1983.

Heywood's rights are pitched on a one-for-four basis at 100p a share. In the market the share price closed at 118p, down 5p, having been as low as 36p earlier this year.

The cash call is backed by a

prospects forecast for the 12 months to the end of December of not less than £2m pre-tax against £1.2m in 1982-83 and a reaffirmed dividend forecast of 5p for the full year compared to 2p a share.

The issue comes after more than two years of profits recovery following a collapse into losses of £1.5m in 1980-81 and a £1.2m in 1981-82.

The group's performance

has been excellent, particularly

in the last year.

The forecast is based on a

straight-line projection of sales

and margins for the first seven

months, adjusted for seasonal

factors. No dividend is proposed

for the year ending January 1985.

See Lex

Brewmaker offer for sale to raise £0.49m

BREWMAKER, manufacturer and distributor of home beer and wine kits and soft drink concentrates, is coming to the USM with a fixed price offer for sale.

The offer comprises 4,222,000

1p shares, representing 24 per cent of the equity, at a price of 33p.

This is the first USM to be

handled by licensed dealer Harvard Securities.

The offer capitalises the company at a market value of £5.85m,

and is to raise approximately £4.6m in net proceeds.

In the 12 months to December 1982, Brewmaker's turnover was

£4.16m, against £2.22m in the year before, and profit before tax rose from £72,000 to £304,000.

In the first seven months of the current year, sales were £2.55m

and profits £234,000 pre-tax.

The year end has been changed

to January 31, and in the 13-

month period to January 1984 the company forecast turnover of

not less than £5.3m and profits

of not less than £600,000.

The forecast is based on a

straight-line projection of sales

and margins for the first seven

months, adjusted for seasonal

factors. No dividend is proposed

for the year ending January 1985.

See Lex

Tay Homes placing to finance expansion plans

TAY HOMES, which builds houses using timber framing. The two owned residential developments company is coming to the market by a placing of 1,566,665 shares at 90p, representing 31 per cent of the total equity.

Quilter Goodison are brokers to the issue of which 833,333 are new shares which will raise approximately £860,000. Tay plans to use the capital to finance expansion and working capital requirements.

Tay's pre-tax profits of

£760,000 in the year to June 30, 1983 on turnover of £8.8m. Its

historic PE on an actual tax charge of 33 per cent, excluding the new shares being issued, is 3.6. The company gives net assets per share of 42p based on the shares in issue following the placing.

Tay built 220 homes in the last financial year which sold between £15,000 and £60,000. It expects to build 324 units in the current year. It designs, markets and builds the housing estates and has a wholly-owned joinery business.

Deals are expected to commence on Tuesday November 29.

comment

Directors David Spencer and Alan Stubbs have an architectural background and put down their success in part to the original design of their residential estates.

Deals are expected to commence on Tuesday November 29.

TR Property Trust

After deduction of prior charges at redemption price, net asset value per share of the TR Property Investment Trust expanded from 109p to 130.6p as at September 30, 1983.

For the six months to that date, earnings per share emerged at 50.6p, up 30.6p, compared with 22.0p, or 1.51p, per share.

The interim dividend has

slightly increased from 1.1p

to 1.25p net and the directors are

confident that the final payment will bring the total to not less than last year's 2.8p.

See Lex

Euston Centre

For the half year ended September 30, 1983, Euston Centre Properties produced a profit of £1.1m, compared with £1.06m (£1.57m).

The group carries on business of property investment and is owned jointly by Stock Conversion and George Wimpey.

The interim dividend has

slightly increased from 1.1p

to 1.25p net and the directors are

confident that the final payment will bring the total to not less than last year's 2.8p.

See Lex

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A RECORD YEAR

Years to 31st August (amount in thousands)		1983	1982
Group turnover (excl. VAT)		96,603	83,370
Profit before tax		8,561	3,860
Profit after tax		6,426	3,977
Extraordinary items (net)		808	1,529
Profit after tax and extraordinary items (net)		7,234	5,506
Earnings per ordinary 10p share (excluding extraordinary items)		14.47p	8.86p

• Profit before tax increased by 121% — a Group record.

• A year of considerable change has seen the phenomenal growth of Next, the Group's women's wear chain, and a substantial refurbishment of Hepworths menswear shops.

• Dividend is increased by 37

ADVERTISEMENT

THE ROBECO GROUP 50 YEARS ON...



THE ROBECO GROUP of investment companies was conceived by a group of Rotterdam shipowners, bankers and businessmen in 1929; in embryo it was an investment club or syndicate. As Wall Street prices had collapsed, the original founders thought that their timing was good; unfortunately there were two further plunges in share values, but they pressed on. A letter sent to the 39 participants in 1931 explains the objective: "... to spare the private investor the cares and worries connected with that part of his capital, the investment of which requires his special care and daily attention." It was hoped the investment club "could be useful".

In 1933, fifty years ago, it was decided to turn the consortium, Rotterdamsch Beleggingsconsortium, into a limited liability company. This formalised the club without losing the advantages of the concept by making the management directly responsible in law to shareholders, a structure that has endured to the present day. But to talk of management at this early stage is perhaps to imply too much. For the secretary of the consortium, Willem Rauwenhoff, an ex-naval officer who became managing director of the company, looked after its affairs in the evenings, working elsewhere by day. During his spare time he would, in true Dutch style, set out on bicycle to collect information and to persuade savers to join the club.

This may seem a by-gone age but the problems faced by the original Robeco investors



Mr. L.W.E. Rauwenhoff,
Robeco's first Managing
Director 1933-1960.
Chairman of the Supervisory
Board 1960-1965.

were remarkably similar to what confronts us today. The records of the 1930s show that the directors were most of all concerned by the protracted world-wide recession, by serious monetary trouble and by unstable currency conditions.

The next step was to increase the marketability of the shares; Dr. K.R. Van der Mandele, the first chairman, saw this as a public duty. It was done in 1938 by obtaining a quotation on the Amsterdam

stock exchange. By now, indeed, the three main characteristics of Robeco (the shortened form of its long Dutch name) were already evident.

Its management was and is entirely Dutch, so the group's style is thrifty, cautious - and international. The second attribute, a global outlook, has been present since the beginning. In 1930, two thirds of the funds' assets were invested outside the Netherlands. There were also sizeable holdings in Indonesia, then part of the Dutch Empire. But one fifth of the assets were in Germany and a further sixth in the United States. The question has always been where best to invest in the world rather than where best to invest in Holland or even in Europe.

The third element is the original "club" concept. The Robeco investment companies have always operated as unit trusts - or mutual funds in American parlance - even though they are in legal terms ordinary limited liability companies. However, under Dutch law the trusts can issue new shares on the Amsterdam stock exchange whenever demand exceeds supply "or they can repurchase shares in the opposite circumstances. The managers use the facility to keep the share price in line with the underlying net asset value.

When the war came, Robeco's activities were frozen, although a reduced dividend could still be paid; but the company started up again immediately afterwards. In the 1947 report, Mr. Van der Mandele restated Robeco's objectives: "our main concern was to distribute our holdings in such a way that the maintenance of capital would be guaranteed as much as possible, no matter what national or international disturbances might occur".

In the early 1950s the main task as far as the portfolio was concerned was to strengthen the American holdings while at the same time run down, from around 5 per cent to zero, holdings in Indonesia (which

had gained independence from the Netherlands) and in South Africa. At the same time Robeco's shares were made more accessible to ordinary savers by introducing a share savings system and by splitting the fls.1,000 denomination shares into fls.100 units; in 1956 a company offering insurance on the basis of Robeco shares, De Waerdy, was formed.

Drive to Internationalism
Then there followed a drive to get Robeco, and afterwards its sister companies, quoted on more and more stock exchanges so that the international nature of the portfolio would be matched by the cosmopolitanism of its shareholders. This came about quite naturally. Dutch people recommended Robeco to their friends overseas; in any case expatriate Dutch people were already shareholders; in particular Dutch stockbrokers had clients across the border in Belgium and it was in that country that an additional stock exchange quotation was sought. But in fact Robeco's first foreign listing was Paris in 1959 and then in the following year Brussels and Antwerp. London followed in March 1962. By 1963 the managers were able to report that nearly 30 per cent of Robeco's shares were held outside the Netherlands. A year later the proportion was 35 per cent with about 12 per cent in British hands. Next step was to arrange a quotation on five German stock exchanges; this took place in 1965.

Seven years earlier, in 1958, Robeco had invested in West Germany for the first time. It cannot be pretended that this was an easy decision because feelings about the second world war were still strong in Rotterdam at that time; the city itself had been badly bombed in 1940 and the results are visible even today. But as shareholders were to be told a few years later: "the main reason why we favour Germany is that we were convinced - under the weight of capital expenditure in that country during recent years - that a basis had been laid for a



Where it all began - Rotterdam in the 30's.

very strong competitive position of German history".

Then in 1963 Robeco's first investments in Japan were made. The choice was cautious: three of the ten shares were utilities, two were banks and three were insurance companies; the last two were a chemical company and a retailer. In fact one of these original holdings, Tokyo Marine and Fire, has performed consistently well for Robeco ever since.

Rolinco is born

In those far-off days of strong and consistent economic growth and the discovery of new stockmarkets, however, Robeco's investment managers began to find themselves in a quandary. They kept finding shares that were promising but too risky for Robeco, whose image has always been conservative. Moreover they could

see the advantages of gearing up a portfolio by borrowing a certain amount of fixed interest capital, yet this was inappropriate for Robeco. For Robeco had always tried to pay substantial dividends each year as well as achieve capital growth. The upshot was that in 1965 the group's first specialist fund, Rolinco, was launched. It was designed to satisfy investors looking for capital growth rather than income. To this end the initial portfolio contained less than 70 shares in 13 different countries. Indeed the first accounts showed that nearly a quarter of the fund's assets were invested in the United States (where the single largest holding was IBM); second most popular market was West Germany. As it turned out, though, the fund was never particularly highly geared; the first balance sheet showed an issued ordinary share capital of 65m guilders supported by only a further 5m guilders in 5% per cent preference share capital. Thereafter the gearing was increased a little but now it is tiny. In practice Rolinco performed much better than Robeco for the first four years of its life; then for the next five years (the early 1970s) the tortoise began to catch up with the hare and it was not until 1978 that Rolinco began to get ahead again.

After Rolinco came Utilico, incorporated in 1966, with the object of investing exclusively in the world wide utilities sector. And like Rolinco and Robeco, the shares of Utilico were soon quoted on a number of stock exchanges in Europe. But unfortunately the Utilico concept failed to work as well as hoped; it was an early casualty of the first oil crisis, for in early February 1974 the managers announced that the fund was to be absorbed into Robeco by means of a share swap. A statement issued in explanation noted that "changes in relative energy positions will squeeze the profits of many energy producing and distributing enterprises for probably a long time to come". The statement also commented that "public utilities are in danger of losing their most attractive investment feature - stability combined with steady growth". But meanwhile a further improvement had been made in the facilities available for Robeco investors. A Shareholders Account was set up in

Rotterdam in 1971 and in Geneva in 1972. These virtually identical facilities allow investors to buy and sell shares in the Robeco funds with the same ease as operating a bank account.

Moreover, just as Utilico was being closed down, further initiatives were being taken. In April of that year the first of these, a new fund specialising in fixed interest and floating rates securities called Rorento, was launched. The idea was to profit from high interest rates wherever possible and also to gain from any appreciation in bond prices and currency rates. And in the first half of the 1970s this meant investing close to home for two of the strongest currencies at that time were Dutch guilders and German marks. Then later the emphasis was temporarily switched to dollar and sterling securities. As for securing an international market in the shares of Rorento, the group's normal practice was followed. Quotations were quickly obtained on European stock exchanges with a London listing being arranged towards the end of 1982.

Management of Institutional funds

The second new development started in 1974 was the foundation of a capital management department. Here is carried out the individual management of institutional accounts for clients from

various countries. By September 1983 over \$400m of such assets were under management.

In 1978 the first moves were made that would result in the creation of a property fund. For some time the Robeco group had felt the need for a property investment company. But the difficulty was to start a property fund at a sufficient size to be able to employ considerable property expertise.

The moment came in 1978 when the Dutch storage, distribution and property group, Pakhoed, ran into liquidity problems and was forced to sell off most of its property portfolio. The two main buyers were the Royal Dutch Shell pension fund and Robeco. By the following year, Robeco felt that enough property had been accumulated to make a start and so Rodamco was launched in March 1979. It was recognized that making a daily market at close to asset value would be more difficult with a property fund than was the case with the group's other three funds. In theory substantial sales by investors would be less easily matched by changes in the portfolio. So Rodamco adopted from the beginning a policy of maintaining ample liquidity, investing partly in the shares of other property companies and limiting financing from external sources to one third of the total equity so that outside borrowing could easily be extended should the need arise.

But as always the portfolio would be international and the

first balance sheet showed 42 per cent of investments in the USA, 39 per cent in the Netherlands, 9.5 per cent in West Germany and 8.8 per cent in Belgium. As usual, also, quotations were sought on many of the world's stock exchanges so that there would be an international spread of shareholders.

However the group's most recent initiative is unlikely to be made available outside the Netherlands. This is Ropaco, founded in November 1981, which offers savings accounts combining a high rate of interest with free withdrawals for considerable but not unlimited amounts. But actually the Shareholders Account provides a facility for receiving funds in various currencies for investment into one of the existing funds. Money may also be put on deposit in anticipation of future investment in Robeco, Rolinco, Rorento or Rodamco shares or held there pending re-investment.

So the Robeco Group comes to the end of its first 50 years in business, having so far survived slump, war, boom, oil crisis; and goodness knows what is to come during the remainder of the 1980s. Managing as it does £4.15bn of funds, it is one of the largest groups of its kind in the world. But as what is still in essence what it was in 1933 - an investors' club, cautiously managed yet international in outlook - Robeco has no equal anywhere.



A Robeco Founder's Share Certificate, dated June 1933.

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Robeco in context

There is nothing quite like the Robeco Group anywhere in the world; that is one conclusion that may well be drawn from the article published on these pages. In six ways the Robeco Group differs from the usual run of investment management operations – in its size, in its speciality, in the hybrid nature of its funds, in its location, in its co-operative or club-like structure and in its charges. It is perhaps only one of these is Robeco actually unique, which anyway is always a foolhardy claim to make for somebody, somewhere always objects. But in combination these six characteristics make the group very much out of the ordinary.

First there is the question of size. Robeco itself comprises a single portfolio worth some £1.47bn while Rolinco's assets are £80m and Rorento is worth just over £1bn. These are very large pools of money indeed. Compare them with the largest authorised unit trust in Britain, whose portfolios are worth between £200m and £300m. Some of Britain's investment trusts are a little bigger, but none is much larger than £500 million.

Even if separate funds under the same management are aggregated together, Robeco still comes out in the top league. At the end of last year, for instance, Britain's largest unit trust group comprised individual funds worth some £1bn whereas Robeco's grand total is £3.44bn without counting in its property fund. Undoubtedly a few individual merchant banks in London manage even greater amounts, as do a number of New York houses. But the bulk of these will consist of pension fund business, which for Robeco is only a sideline.

The second of the six outstanding characteristics of the Robeco Group is its chosen speciality, which is to invest

internationally. This has been a mark of the group since it was founded. While there are now a substantial number of other funds with the same investment objective, it is a fact that the two main centres, London and New York, have come to international investing in the fullest sense of the word only relatively recently. In Britain until the beginning of this decade, exchange controls inhibited overseas portfolio investment although they did not actually prevent it. In any case the domestic share market was well developed. In the United States, equity investors have long had at their disposal a huge local market, providing investment opportunities in abundance. It was not until the 1980s that American investors became the least interested in overseas stock markets, being finally prompted to think internationally by the dollar's periodic bouts of weakness. It has thus tended to be fund managers based on the Continent of Europe, particularly in Holland and Switzerland, that have been truly global in outlook for many years.

Then there is the hybrid nature of the Robeco funds, which means that while formally speaking they are investment companies whose shares are traded on stock exchanges in Western Europe, in essence they are unit trusts or mutual funds. This is because under Dutch law the managers may create new shares or retire existing ones in order to keep the market price very close to net asset value. There is, therefore, no discount on assets, as occurs with the traditional British investment trusts; on the other hand, Rolinco maintains some gearing, like an investment trust but not a unit trust, having borrowed funds in its balance sheet as well as equity.

In this respect Robeco comes closest to being unique, if only because other countries

have different investment laws. In fact the unit trusts of the longest established British unit trust group, M & G, are quoted on the London stock exchange, a distinction shared by none of its rivals.

In the list of Robeco's special characteristics must also be placed its location in Rotterdam. Or more precisely, while all the funds are managed from Rotterdam, one of the four, Rorento, is domiciled in Curacao. Curacao is part of the Netherlands Antilles; its law is based upon the Dutch code but its tax arrangements are more flexible. The other three funds are registered in Rotterdam.

Rotterdam would not claim to be one of Europe's leading financial centres; nor is it. But there are precedents for conducting investment management activities away from the traditional centres. In Britain Edinburgh is a secondary investment centre after London and in the United States, Boston holds the same position in relation to New York. In Britain too, a number of the nation's largest life assurance companies, managing investments on a large scale, are headquartered far from the "City", in Perth as well as in Edinburgh, in Manchester, Birmingham and Norwich as well as in London itself.

Fifth in this collection of Robeco's features is the fact that the group is structured as an investors' club or co-operative. Investors thus pay only the actual costs that Robeco incurs in managing their investment and no more. Again this is in sharp contrast with most rival funds. Some British unit trusts are managed by merchant banks, or by high street banks, or by stockbroking firms, or by insurance companies, or by separately owned investment management companies. In each case the managers are rightly looking to

make a profit out of their activities. And as some recent flotation of investment management companies on the London stock exchange have shown, the return can be quite reasonable.

Finally, the consequence

of this co-operative structure

Robeco as an investors' club

THE ROBECO GROUP of investment companies have always seen themselves as an investors' club; nobody profits from their activities other than their shareholders. This, however, does not exempt Robeco from the need to expand its activities. Like any other commercial enterprise it is subject to the rule that it must go forward in order to prevent itself slipping back. In other words, it is in the interests of existing members of the club that new investors are attracted. This article explains how Robeco is marketed.

Not easily is the honest answer, as is always the case with any fund that wishes to cross borders. For many countries have long had regulations that prevent or severely restrict the sale of non-domestic funds.

Yet Robeco has two special advantages, both of which it has created for itself. In the first place, by arranging to have its shares quoted on many stock exchanges in Europe, as well as in the Far East, investors can very easily conduct transactions. Thus the shares of Robeco can be bought on 19 stock exchanges, including Amsterdam, London, Brussels, Paris, Frankfurt, Zurich, Tokyo, Hong Kong.

Shareholders' Accounts

Robeco has also set up extremely efficient "shareholders account" facilities in Geneva and Rotterdam to handle transactions in the fund's shares. Perhaps the special attraction of the Swiss operation is that the local company set up by Robeco "administers the accounts subject to the traditional discretion of Swiss investment managers". But in any case the shares of the four investment companies are "bearer" in form, that is the names of the owners are not registered in the company's books in the same way as with the traditional British share.

The shareholders account does what the name implies: through it investors may buy and sell Robeco group shares, receive dividends and reports from the funds' managers. Instead of having to be bothered with traditional share certificates, the shareholders account works like a bank account and sends to account holders regular statements of the number of shares owned in Robeco, or Rolinco, or Rorento or Rodamco, of any dividends received and of any cash balances.

Another advantage of using the shareholders account rather than instructing a bank or broker to buy or sell Robeco group shares is that any amount can be invested; as holdings are recorded to four decimal places, full shares are not required. Moreover it is easy to arrange automatic investment of a set amount of cash at regular intervals in this way.

A number of other aspects of the shareholders account are worth mentioning. Cash dividends can be reinvested automatically; or small parts of holdings in Rorento, which itself does not make any distributions, may be sold to produce a regular cash income. Switching between the various Robeco funds can be done cheaply. Moreover it is possible to borrow against shareholdings through the Robeco group; and, equally, through the Geneva account it is possible to place money in a "depot fiduciare" – paying marker rates of interest – in anticipation of future investment in Robeco, Rolinco, Rorento or Rodamco shares or in the period between switches. Costs of dealing are 2 per cent on purchases of stock and 1.5 per cent on sales; no custody fees are charged.

Internationally held

From a marketing point of view, however, the use of bearer shares, or shareholders' accounts, poses a problem; it means that Robeco is never completely sure who all its investors are and where they are. While something over half of each of the four funds is owned by Dutch investors, the proportions vary. Thus possibly 45 per cent of Rorento may be owned outside the Netherlands, with perhaps 25 per cent to 30 per cent of the shares held in France. This is largely because Rorento has had special attractions for French investors – it is listed as a normal company rather than as an investment

company yet at a time of weakness in the franc it has provided in essence a vehicle for investing in hard currencies, tax free.

Next most popular fund internationally is Robeco itself, the flag ship, whose shares have been widely quoted in Europe for over 25 years; about 40 per cent of the fund is held outside Holland. Then comes Rolinco with a 30 per cent proportion for non-Dutch holdings and finally Rodamco, the newest of the funds, with 25 per cent outside Holland.

Marketing techniques

The home market, Holland, is naturally the easiest from Robeco's point of view. There are about 40,000 private investors in Holland and among them investment companies are popular – and Robeco is easily the largest. Here Robeco is able to use sophisticated marketing techniques, including, recently, sponsoring a whodunit thriller that was extensively publicised.

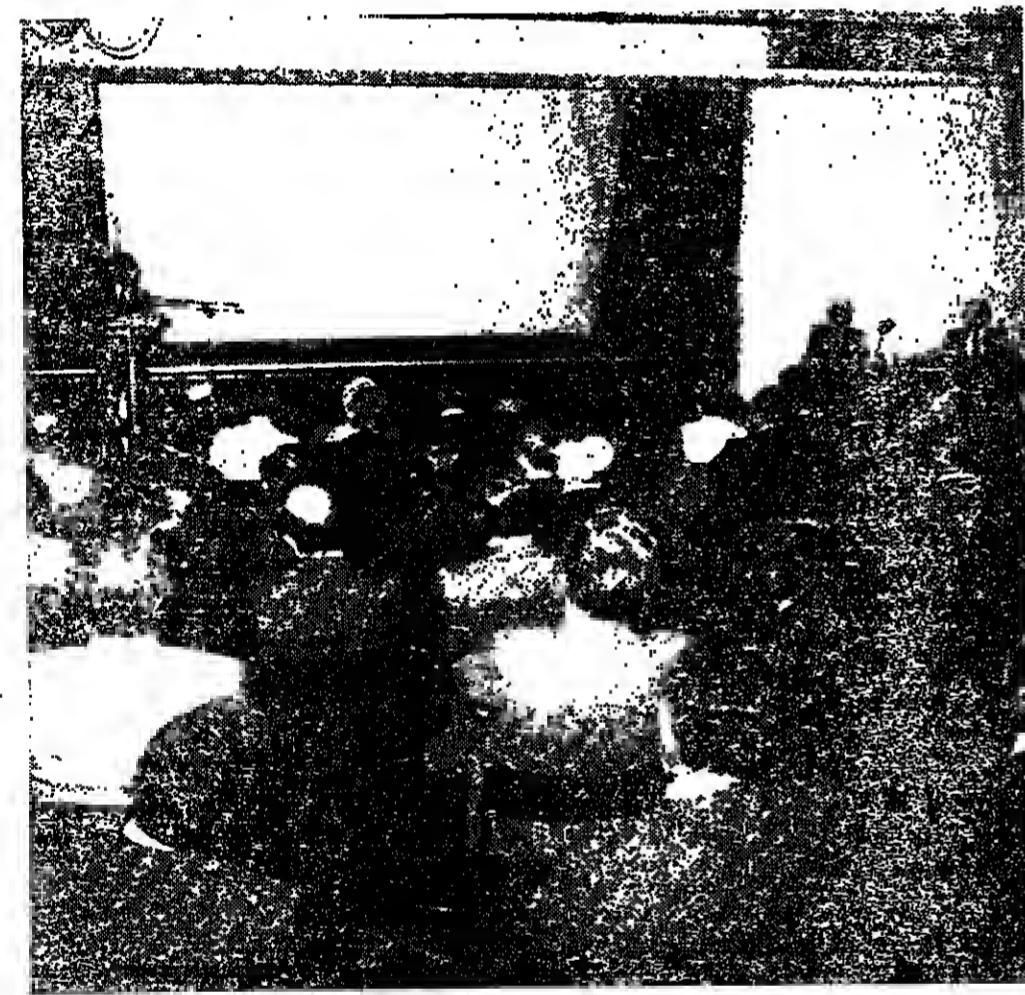
Robeco also publishes 100,000 copies of a general interest economic magazine, *SAFE*, which is sent to Dutch shareholders and *Roparco* account holders; it has also proved popular enough to find a sale on bookstalls. Another example of how Robeco makes its presence felt was a recent symposium given in Rotterdam which heard addresses from Alvin Toffler, author and seer, from Professor Jan Tinbergen, winner of the Nobel Prize for economics, and from Dr. Henry Kaufman, a managing director of Salomon Brothers and influential Wall Street pundit.

France is probably the most important country from Robeco's point of view; at least the four funds have a large measure of freedom to advertise there. And Robeco holds meetings throughout the country, recently visiting 15 French cities. In Nice, for instance, 700

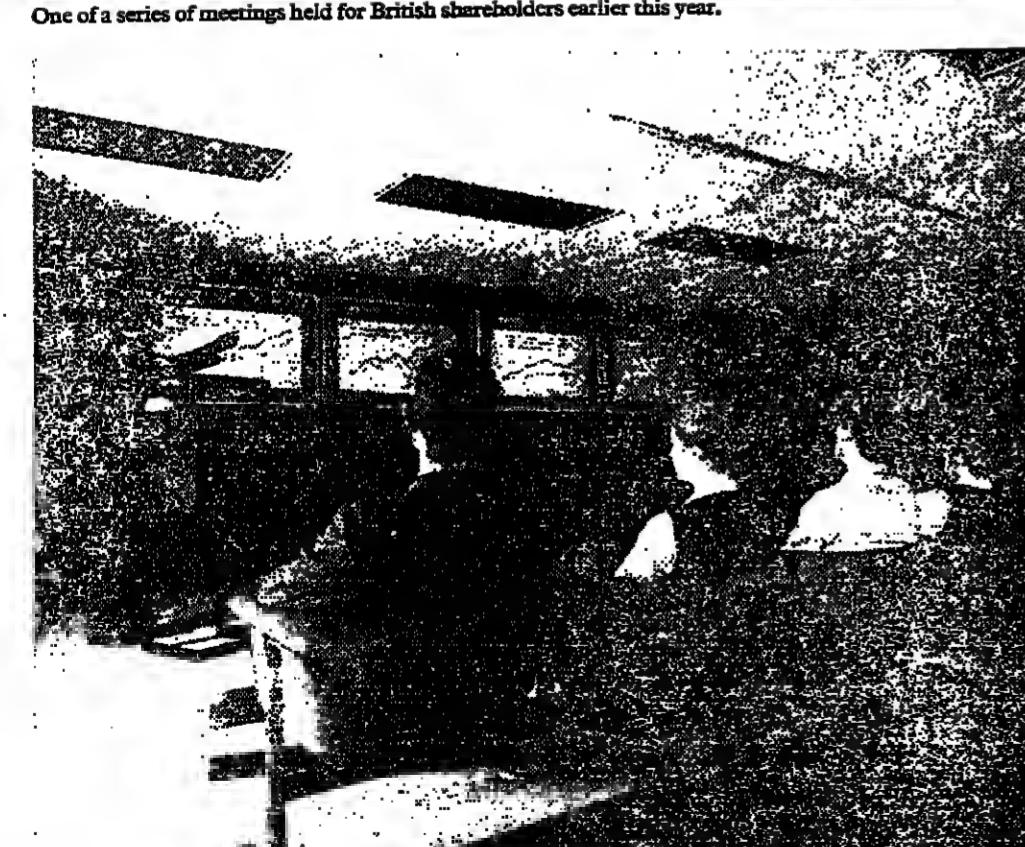
most banks have their own in-house funds so they are not very likely to advise their customers to purchase one of the Robeco companies. Moreover Robeco does not pay commission, so there is no great reward for brokers and others in selling Robeco shares.

In any case, it should be observed, no investment fund, however highly promoted, can resist the broad swings in investors' enthusiasm or lack of it. The Robeco funds, like their rivals elsewhere, have been subject to net redemptions from time to time. The late 1970s and early 1980s, for instance, were a period of significant shrinkage for both Robeco and Rolinco with a particularly large excess of sales over purchases recorded in 1979-80. The situation stabilised in 1981 and towards the end of 1982 the two funds were attracting more investors again. In 1983 net sales have been strongly positive.

But in the end it comes down to the fact that as the Robeco group conducts itself like a club, it can really expand only as a club does – which is on its reputation, by just a little discreet advertising and by word of mouth recommendation. Indeed, for fifty years that has proved a pretty successful method.



One of a series of meetings held for British shareholders earlier this year.



A Robeco briefing for City analysts.



Three of the four Robeco Group funds have a full quotation in London.



The main speakers, left to right, Mr. Alvin Toffler, Professor Jan Tinbergen and Dr. Henry Kaufman.

50th Anniversary Symposium

Last month Robeco celebrated its fiftieth anniversary by arranging a symposium in Rotterdam at which the main speakers looked almost as far into the future. The day began with Alvin Toffler, whose best known books, *Future Shock* and *The Third Wave*, take us into the next century. He described a world which would be considerably more decentralised than the present. New communications facilities would mean that much more work could be done at home rather than in the office. At the same time, the old, mass production industries would either be made much more efficient by the use of robotics or would move to the third world where labour is still cheap. These changes would have profound political and cultural consequences for the unified nation state which had been the product of the first industrial revolution starting some 200 years ago. Third wave states would be less unified.

Mr. Toffler was followed by Professor Jan Tinbergen, a Dutch "practical socialist" and the first economist to win a

Nobel Prize. With becoming modesty declined in making precise forecasts about the future but instead offered the invited audience of 600 business leaders, senior bankers, stockbrokers, government officials and financial journalists what he called "building blocks" for their own thinking about the future. He first reminded the symposium of two trends, the century long decline in the return on capital and in the real rate of interest. But equally he emphasised the significance of human capital, in the shape of education and skills, in relation to physical capital, pointing out that studies had shown that the two were of equal importance in a number of industries. Professor Tinbergen agreed that there would be increased de-centralisation but reminded the audience that there would always be certain types of decision, say about the environment, that were best taken at the level of national governments or even by groups of states and he gave the example of the pollution problems of the River Rhine. Indeed rather than de-centralisation Professor Tinbergen emphasised parti-

pation. Profit sharing might have to be made a general characteristic of industry.

After Professor Tinbergen, Robeco's guests heard from one of the most famous thinkers in the world of stock exchange investment, Dr. Henry Kaufman of Salomon Brothers in New York. He looked at what might happen in equity markets during the next few decades. He pointed out first that the equity market would have to contend with intensified competition from the debt market. We will see extensive innovation in marketable debt instruments, he said. Virtually everyone will be paid a market interest rate.

All the same equity markets will not only continue to expand, in Dr. Kaufman's view, but will also become more international. Investors can achieve less volatility of return through international diversification; in any case an increasing number of stocks are traded on more than one national exchange and the information gap is being narrowed.

Theo Dr. Kaufman went on to emphasise the rapid development of what he called "various types of proxy instruments" such as options, index futures, options on futures and options on indices for cash settlement. He pointed out that whereas the average daily volume on the New York stock exchange was \$3.2 billion in September, 1983, the underlying value of the stock futures contracts was \$3.7 billion.

Dr. Kaufman stated the arguments about the merits of proxy instruments, whether they reduce risk or stimulate speculation, and then reminded the audience of a warning given many years ago by John Maynard Keynes: "as the organisation of investment markets improves, the risk of the predominance of speculation does, however, increase." And Dr. Kaufman added that participants in the financial market should recognise that "we are not running casinos, but rather organisations that should help to channel funds to the most productive and efficient economic good".

Investment decision taking

The way Robeco takes investment decisions is bound to be a little special. The group is concerned with only three large stock exchange funds, Robeco and Rofinco in equities and Rotenca in bonds, and with a small amount of pension fund business whereas many investment management groups may have a dozen or more separately quoted funds to consider, many of them much smaller and narrowly specialist in nature. In Britain indeed there may be a mix of unit trusts, investment trusts and pension funds under one roof. Moreover Robeco's funds are entirely international in character and always have been; investment decisions, therefore, are invariably taken on a global basis.

And alongside this second characteristic goes a third: a liking for the strategic approach. Decision taking begins with countries and then looks at sectors; and only in the light of this analysis are individual companies examined. Last of all it is decided what actual size of stake should be taken by Robeco or Rofinco. Similarly with the bond fund, Rotenca, where the starting point is currencies.

Strategic planning

These factors determine the shape of Robeco's investment team. There are three departments covering countries - North America, Far East and Europe. The largest number of analysts are in the European section because of the sheer number of individual countries involved. In addition there is a cash management and currency department. These groups in turn service the directors who have the final responsibility for the individual funds and who, therefore, make the ultimate decisions.

Immediately after this large gathering there is a meeting of the much smaller Robeco investment committee. Attending would be the three main area chiefs, plus the managing director of Robeco and Rofinco, and the managing director of Rotenca and the manager of pension fund monies, six altogether. Here broad decisions are taken, more in the form of liquidities and percentages than action on individual shares. It may be decided, for instance, to increase Robeco/Rofinco exposure in Germany or shade the funds' holdings in Australia or the amount of forward cover taken out in an individual currency may be altered.

Detailed analysis

Only after this disciplined thinking comes the critical question of which shares; though decisions may be taken at any time. This is decided by the fund managers on the basis of recommendations from the experts on the country concerned. And these country experts are the people who finally place the buying or selling orders; there is no dealing room as such. At this final stage purely technical factors will come into play, concerning for instance the marketability of a particular share. Because Robeco never buys a share without being confident that it can sell when it chooses, in certain markets it is confined to a handful of names - West Germany is an example. By contrast the London market is much more fluid.

But a long term investor, Robeco is conscious that the worst mistake is to sell at too low a price; it is somewhat less worrying to find that you have bought too expensively. The



missed opportunity may never occur whereas paying too much is a bearable cost if the ultimate reward is good.

Finally the Robeco investment team prides itself on its ability to take fast decisions. The structure described above may appear elaborate but in practice the lines of communication are short and reaction almost instantaneous. This is the virtue of integrating investment management and research in one, relatively small team.

The managers tell of one famous occasion when news of President Brezhnev's death immediately affected currency markets and drove the guider out of line with the dollar. Within two minutes Robeco had acted to take advantage of this temporary anomaly. The fund managers could move so quickly because they had already discussed the logic of the situation in some depth. They had a special department thinking about such matters. And they knew that, living in a hard currency area, they must always be prepared to hedge their positions through the forward markets in foreign exchange.

The Robeco interview

Working as an investment manager for Robeco, you must think internationally; you must consider political and social trends as well as economic and business developments and you must be prepared to look far into the future. What follows is the transcript of a discussion about the investment outlook that took place in Rotterdam recently between four Robeco senior portfolio managers; the participants were J. M. Donker (bonds), I. Maartense (Far East and Australia), P. L. A. Verhoeff (Europe) and J. R. Votie (U.S. and Canada). The subject matter ranged from the economic outlook for the 1980s to the use of futures markets. Naturally, as with any group, the four men did not always agree.

Q: What sort of world economy are we looking at through the 1980s, remembering in particular the deflationary impact both of a cutback in bank lending and of increased protectionism?

Verhoeff: There is something wrong fundamentally. For instance here in Holland we have a rate of inflation now going in the direction of 3 per cent while we have an interest rate of around 9 per cent. The possibility that deflation is coming back is not all that far-fetched. But for the time being we have the positive effects of lower inflation rates and this may continue for some time.

Donker: One objection - I'm not too impressed these days by real interest rates of 3 to 4 per cent. For me it is part of the penalty which we have to pay for 10 to 15 years of maybe nominal but basically negative rates. And when we remember that in almost all cases, interest paid is deductible, this means that with the current perception of inflationary trends, after-tax rates are still close to zero. It is, therefore, a little more complicated than just looking at those high real returns.

Verhoeff: The price of money is set by the governments and the negative side effect of that price is that the private economy everywhere is in a poor condition; and the outcome of that is high unemployment. That leaves us with the problem of financing a social benefit system yet also controlling government deficits. We need

an answer to this problem. Some people are optimistic about the outcome: inflation will go down, interest rates will go down, we will have time for recovery. But then they should also answer the question whether governments or people are ready to be patient.

Votie: There is another question that we should ask. How bad are those budget deficits? Basically I am rather optimistic about them if we happen to see one or two years of good growth both over here and in the United States.

Donker: The 1980s are running the film of the 1970s, only backwards.

Votie: That is not a happy prospect; as the 1970s have been highly turbulent it means that the 1980s will be the same. But the secular trend surely will be disinflation, just as the secular trend in the 1970s has been inflation.

Q: Running the film of the 1970s backwards we end up with the 1960s and into an increasingly better and better period. But what about the possibility of increased protectionism? This reminds us not of the 1970s nor of the 1960s but of the 1930s.

Maartense: If we get growth in the next few years, I think that protectionism will lose some of its urgency. Moreover if you take the example of Europe vis-à-vis Japanese producers, we see that protectionism always comes too late. Look at the products that they want to protect. They all comprise saturated markets like semiconductors in the U.S. television, those kinds of things. Protectionism comes when the division of labour has already taken place. In the meantime Japan has a booming export in new products with growth markets such as computers, chips etc.

Votie: In any case Europe and the U.S. are protectionist only against a country, Japan, which itself is highly protectionist and always has been. I would be much more worried if there was a lot of protectionism going on between the United States and Europe.

Q: What about the international debt crisis which has gripped so many countries, the whole of South America and so on?

reasonable inflation rate rather than the very deflationary trends visible now. For places like Holland and Germany that means an inflation rate of 4 or 5 per cent; and for the United States and the United Kingdom an inflation rate of 6 per cent. Not an exaggerated growth rate, let us say an average for the second half of the 1980s of something like 2½ or 3 per cent per annum compounded.

Q: I think you are implying continuing high unemployment?

Donker: For this country (Holland) I am even expecting much higher numbers than we have now. People are going for 1 million but I would not be surprised to see up to 1½ million in the second half of this decade. All the same I am pretty optimistic for financial assets. There will be no reason for hoarding nor for frantic collecting all kinds of things; just financial assets upon which there will be moderate but fair rewards.

Votie: And the worst investment will be cash?

Donker: Probably. No worst investment will be collectibles.

Verhoeff: I would like to advance the opposite point of view. In Europe now there are

employment, which at least produces low wage demands, but at the same time we have to solve the problems. We will do so, but in what way I don't know. We will create new jobs, like we did in the 1930s, and again in the 1950s. I believe and hope that the recovery will be slow, otherwise we may create all sorts of tensions again. We are in the middle of all kinds of imbalances and I think there will be a hectic period.

Maartense: I am very optimistic in the short term, let's say one or two years. Five years is too far away for me to make any predictions because I agree that there are many imbalances in the system. But the low inflation rate, wage moderation and the political willingness to restrict government budget deficits in most OECD countries raises hopes for a better environment for private business activities.

Q: What about the investment climate itself? The U.S. and Japan seem fundamentally capitalist but here in Europe there is always a risk of governments swinging to the left.

Donker: I would like to mention the American market over-the-counter which is very

clear signs that governments are pro-investment. In the United Kingdom we see state owned companies being floated on the stock exchange. Elsewhere there are all kinds of tax incentives rather than subsidies going to the wrong places and wrong projects.

Q: What about France?

Maartense: The left wing government in France has continued all the incentives for equity investment in a form similar to those introduced by the previous government of prime minister Barre.

Q: Do you expect capital markets in Europe to become more fluid?

Verhoeff: Oh, yes; we are now in the process at last of taking back some of what we have lost. But it will take time. We have been on the right course, I think, for two years.

Donker: I admire London for bringing new blood to the market place. Not all the flotation are exotic, nor technology oriented, nor do they create thousands of jobs, but every week there are five or so new issues in the U.K., not to mention the American market over-the-counter which is very

busy indeed. Now in Germany and Holland we won't get that for years and years.

Verhoeff: I would not be surprised to see issues of smaller companies in Holland and Germany. It is not happening yet but what I notice is the break-up of big companies and the parts surviving. I think eventually there will be new issues for smaller but more viable companies.

Q: But then came motor cars, and after the motor cars there arrived the cameras and more recently the video recorders; something fresh will surely be exported in vast quantities from Japan next year - voice machines, perhaps, so that when I talk English to you, you can reply in Dutch?

Maartense: In the long run I don't think so. I see a lot of things changing. Japan will remain an interesting area but probably not for the same reasons as during the past 25 years. And growth is probably one of the things that is changing. The Japanese economy is growing up; it has conquered a large share of the market all over the world. The expansion in the 1960s all took place in heavy industry; that is finished already.

Q: But then came motor cars, and after the motor cars there arrived the cameras and more recently the video recorders; something fresh will surely be exported in vast quantities from Japan next year - voice machines, perhaps, so that when I talk English to you, you can reply in Dutch?

Verhoeff: For a few years, we are dealing in options on the Amsterdam Stock Exchange.

Votie: I am convinced that five years from now we will be using futures.

Maartense: But the question is: will it basically change our business?

Votie and Donker: Very much so.

Q: Why?

Votie: Because it will force us to have a much clearer view. You won't be able to say I am perfectly happy with my portfolio.

Verhoeff: You may have made the excuse that you could not act through the market; with futures you can.

Donker: It is not only a matter of hedging, it is also creating facilities and attitudes.

Q: Aren't futures one of the developments that are making financial markets much more volatile?

Votie: You can say that volatility is the result of futures markets and all the new financial instruments. But that may be an over-simplification.

It may be the result of the policies we followed in the 1970s; maybe volatility will be the last thing to peak out.

Q: Changing the subject: do you see Japan continuing to perform better than the rest of us in Europe and North America? You have owned Japanese stocks since 1962.

Maartense: In the long run I don't think so. I see a lot of things changing. Japan will remain an interesting area but probably not for the same reasons as during the past 25 years. And growth is probably one of the things that is changing. The Japanese economy is growing up; it has conquered a large share of the market all over the world. The expansion in the 1960s all took place in heavy industry; that is finished already.

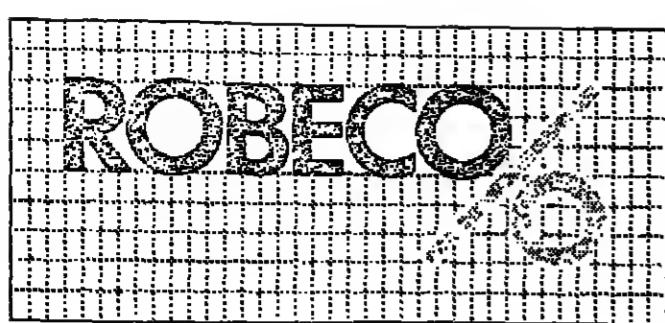
Q: When the compact disc machine was recently introduced, I noticed that there was one European supplier, Philips, and the rest were Japanese; in other words, no purely American manufacturer. Is that symptomatic?

Verhoeff: Symptomatic in that Philips is the only remaining company in Europe that can compete in consumer products with the Japanese.



Four of the Group's senior portfolio managers.
From left to right: P.L.A. Verhoeff, J.R. Votie, J.M. Donker, I. Maartense.

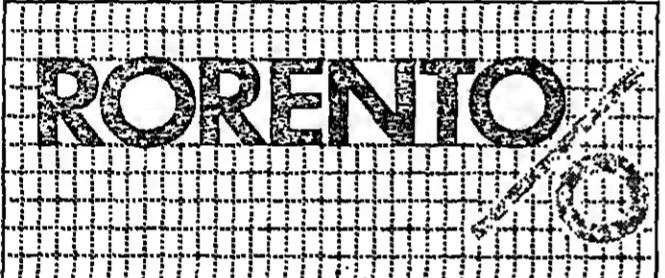
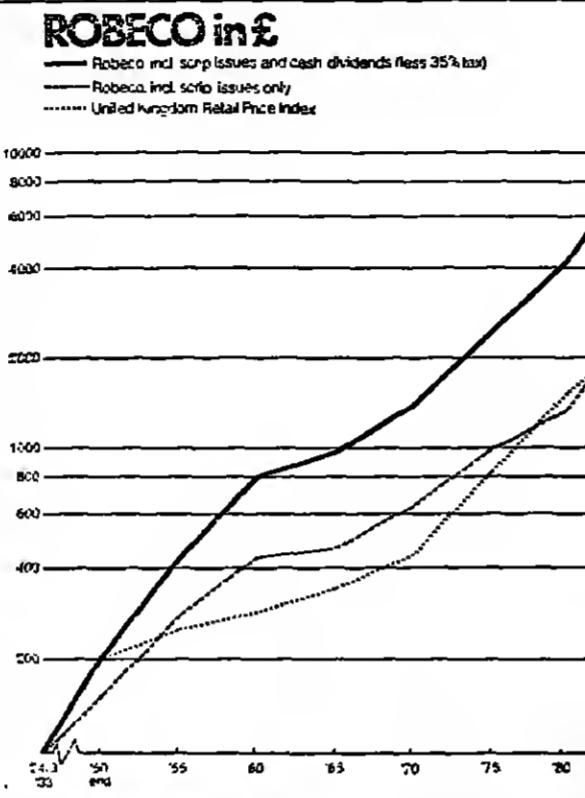
ADVERTISEMENT



Robeco is the big, flagship fund of the Robeco Group. The £1.47bn portfolio which we see today has grown without break from £376,000 worth of shares in 1953. And it would be even bigger, perhaps, had it not sunk of three specialist funds in the past twenty years, Roronto, Roronto and Rodamco. The original managers are long since dead but the original philosophy survives. As the managers stated in the 1980 report, following the second oil crisis: "despite the increased political tensions in some parts of the world, the decline in economic development in a number of important countries and gloomy business reports, a well-selected portfolio of stocks and shares with a good spread across geographical areas and business sectors can yet produce good investment results, even under these circumstances". In that particular year net asset value per share had risen by 28 per cent. The following year the theme of the well-diversified portfolio was further elaborated when the managing directors told shareholders that "there are always companies in a favourable position, because demand for their products continues steadily or even grows... moreover it is a fact that sometimes certain countries perform better than the world average and that is the time to concentrate a greater part of one's portfolio in these countries." In short Robeco aims at stable investment results, combining a growing cash dividend and appreciating assets.

The most dramatic change in the type of shares held by Robeco during the past five years has been the rise and fall of the oil sector. Oil shares comprised 10.3 per cent of the 1978 portfolio; by 1980 they had grown to absorb 21.2 per cent of the fund's assets. But by mid 1983 their proportion was back down to 12.4 per cent. Marching up and then down with oil shares was a much smaller interest in mining shares - 2.9 per cent of the portfolio in 1980, 1.4 per cent in 1983. And naturally when oil was in, utilities and chemicals were less attractive; their combined proportion fell from 13.8 per cent in 1978 to 10.7 per cent in 1983. And holdings in office equipment companies have tended to grow in importance, doubling their proportion over the five year period from 2.0 per cent to 4.35 per cent.

Looking back over the past five years, the main changes in the geographical spread of the portfolio have been a decrease in European holdings from 26 per cent to 31 per cent at the same time that North American holdings have risen from 28.7 to 42.2 per cent of assets and Japanese shares have come to absorb 15.3 per cent of Robeco's resources compared with 9.7 per cent in 1978. One major reason for the switch has been the behaviour of currencies. On balance the dollar has been strong throughout the period. In the five years 1978-82 inclusive the dollar appreciated against the French franc by 46 per cent, against the Dutch guilder by 23.6 per cent, against the deutschmark by 21 per cent and against the pound sterling by 9.8 per cent. As Robeco's managers observed in 1978: "ultimate investment results were more often than not determined by... selection of currencies rather than choice of stocks". Moreover the managers go further than simply trying to select right stock markets; they also from time to time hedge their currency positions. The 1982 accounts, for instance, show that at December 31, \$329m and DM50.5m had been sold forward against £15.64m. As for Japan's increasing claim on Robeco's resources, not only has the currency tended to perform well, but economic growth has remained positive virtually throughout the period and always superior to what had been achieved in North America or in Western Europe.



Jan Donker, Roronto's Senior Portfolio Manager.

Roronto, the bond fund in the group, has been a star performer since it was founded in July 1974. From that date the value of the shares has grown in every year except two, 1979 and 1980. It has also been immensely popular, steadily attracting new subscribers; the only period of shrinkage coincided not only with a decline in the share price but also with a period of uncertainty for Dutch investors because of changes in local tax laws. Recently Roronto has been particularly attractive to French investors. Thus in the nine years of its existence, Roronto has already overtaken Roronto in size and is not far behind Robeco. Worth today a little over £1bn, it may be the largest international bond fund in the world.

At the time of Roronto's launch the Roeronto board of directors commented that as interest rates had showed greater and more rapid changes and as monetary unrest increased, the need for "this third investment company became ever more obvious". They added that "bonds no longer gather dust". Yield would be the aim and fixed interest securities the means. They

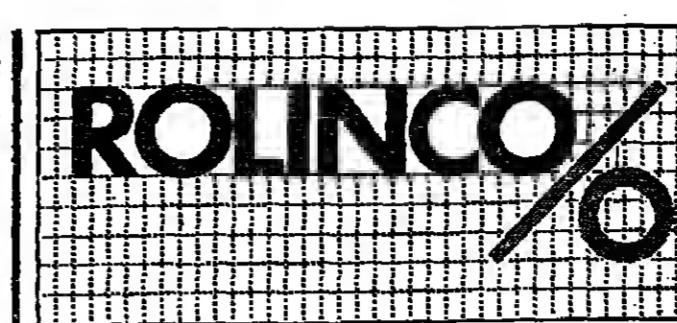
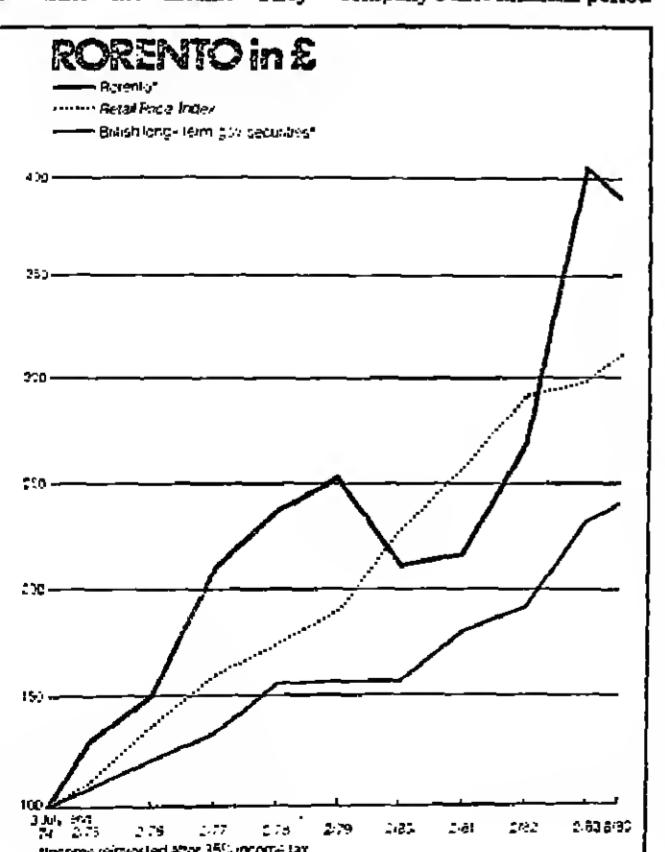
explained that anticipating changes in the level of interest may, in times of rising interest rates, limit capital losses, whereas, when interest rates show a downward trend, a switch into long-term bonds will achieve capital gains without sacrificing too much yield. Less emphasis was then placed upon taking advantage of currency fluctuations than has been the case more recently. Curacao was chosen as the registered office of the company for tax reasons; moreover its law is closely allied to Dutch company law.

Roronto was made available first to Dutch investors before being quoted on other European stock exchanges and they were able to subscribe by surrendering Dutch government bonds or similar securities as well as by putting up cash. This suited the managers, because although the trust was to be run along the same international lines as its two sister companies, Dutch fixed interest securities were anyway viewed favourably. The only other country thought attractive for bond investors at that time was West Germany; the upshot was that by the end of the company's first financial period

the most recent reports mark a further step in the increasingly sophisticated management of Roronto. For a clear distinction is made between bonds and currencies. While 39.6 per cent of the fund was invested in dollar bonds at the end of August 1983, forward sales of dollars had reduced exposure in the American currency to 10.1 per cent. And since then, dollars have disappeared completely from Roronto's assets. The yen exposure of 29% at the end of August has meanwhile been reduced to a mere 2%. During 1982-83, part of Roronto's liquid assets had been invested in high yielding French franc deposits but not for so long that their value was reduced by devaluation. Roronto was also prepared to invest in a British novelty - government securities whose value is indexed to the real rate of inflation. In addition the fund took a stake in French government securities indexed to the price of gold.

Roronto's managers now consider currency movements even more important than interest rates trends, although the two are closely linked. This indeed is a fund that depends upon fast decisions simply because monetary conditions, themselves fluctuate so sharply. The "equity" concept of a core holding or a long term view is less appropriate to a bond fund as assets have to be moved from country to country, between cash and bonds, and up and down the maturity range in order to give a satisfactory performance. But the proof of the pudding is in the eating - 90 per cent appreciation in nine years in terms of Dutch currency, staying well ahead of the rate of inflation. In sterling and other weaker currencies, the gain has been even more spectacular.

Finally it must be mentioned that Roronto is an accumulator trust that does not distribute its income, which becomes part of net assets. This may have tax advantages for investors depending upon their country of residence.



the managers have explained in recent reports: "growth manifests itself in many places

Rolincos is just over half the size of Robeco, though with £890m of assets it is still substantial. But Rolincos is more aggressively managed than Robeco, more inclined to sacrifice income for growth in the future. The neatest way of illustrating this is to look at the last balance sheets of the two funds: Rolincos earned 3.81 per cent on its assets whereas Robeco achieved a return of 5.26 per cent. But equally, Rolincos' asset value per share has grown more strongly than Robeco's during the past five years.

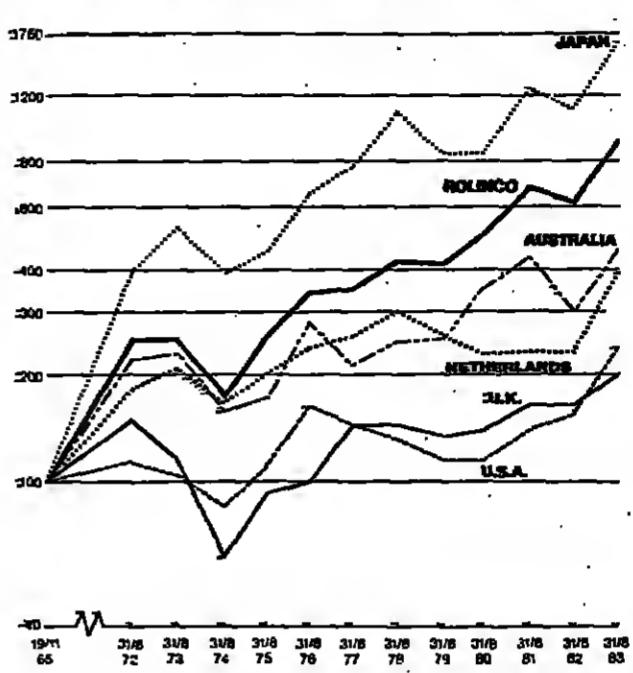
Another difference is that Rolincos seems prepared to go either more liquid or less liquid than Robeco at a given time. Indeed the proportion of Rolincos' assets comprising cash reached 13.1 per cent at moments during 1978-79 and has even been as high as 19.2 per cent. Rolincos has also paid more attention to the secondary stock markets than Robeco, investing on occasions more heavily in, say Hong Kong and Australia. In Rolincos' report for 1979-80, for instance, the largest single holding was Santos, Australia's leading on-shore oil and gas company. As

and between industrial and commercial sectors at much the same times and in much the same direction. But it is notable that Rolincos goes a little further on each occasion. Take the case of Japan: during the past five years Rolincos has pushed its proportion of assets invested in that country up to 18.8% whereas Robeco's highest percentage has been 13.8 per cent. Or, there is the example of oil shares; while Robeco's proportion shot up from 10.3 per cent to 21.2 per cent between 1978 and 1980, Rolincos' proportion went from 12.40% to 26.75 per cent. Along with the energy sector, Rolincos has also given considerable emphasis to technology stocks. "Considerable" purchases of technology shares in the US were made in 1977-78 and then again in 1978-79, sometime before the sector became fashionable with investors.

ROLINCO in £

Compared with some Stock Exchange Indices.

The Rolincos share prices adjusted for scrip issues added.



case of a property investment company whose shares are traded daily at close to asset value. The whole portfolio is valued once a year on a rolling basis, which means that the values of one quarter of the portfolio are updated every three months. In addition the company's auditors examine the books twice a year and are able to question the valuers.

Liquidity is important because the managers may have to absorb excess sales of the shares in order to keep the stockmarket price close to net asset value. In fact there have not often been such net redemptions but the eventuality always exists. Part of the answer is a stand-by credit facility of £150 million (or about £33m) arranged with one of the major Dutch banks. The low gearing, too, provides a safeguard because it could easily be increased to provide liquidity if necessary. In this cautious way this international property fund, now worth over £200 million, continues to produce unspectacular progress but mercifully free of controversy.

Rodamco, the bond fund in the group, has been a star performer since it was founded in July 1974. From that date the value of the shares has grown in every year except two, 1979 and 1980. It has also been immensely popular, steadily attracting new subscribers; the only period of shrinkage coincided not only with a decline in the share price but also with a period of uncertainty for Dutch investors because of changes in local tax laws. Recently Rodamco has been particularly attractive to French investors. Thus in the nine years of its existence, Rodamco has already overtaken Roronto in size and is not far behind Robeco. Worth today a little over £1bn, it may be the largest international bond fund in the world.

At the time of Rodamco's launch the Roeronto board of directors commented that as interest rates had showed greater and more rapid changes and as monetary unrest increased, the need for "this third investment company became ever more obvious". They added that "bonds no longer gather dust". Yield would be the aim and fixed interest securities the means. They

explained that anticipating changes in the level of interest may, in times of rising interest rates, limit capital losses, whereas, when interest rates show a downward trend, a switch into long-term bonds will achieve capital gains without sacrificing too much yield. Less emphasis was then placed upon taking advantage of currency fluctuations than has been the case more recently. Curacao was chosen as the registered office of the company for tax reasons; moreover its law is closely allied to Dutch company law.

Rodamco was made available first to Dutch investors before being quoted on other European stock exchanges and they were able to subscribe by surrendering Dutch government bonds or similar securities as well as by putting up cash. This suited the managers, because although the trust was to be run along the same international lines as its two sister companies, Dutch fixed interest securities were anyway viewed favourably. The only other country thought attractive for bond investors at that time was West Germany; the upshot was that by the end of the company's first financial period

the most recent reports mark a further step in the increasingly sophisticated management of Roronto. For a clear distinction is made between bonds and currencies. While 39.6 per cent of the fund was invested in dollar bonds at the end of August 1983, forward sales of dollars had reduced exposure in the American currency to 10.1 per cent. And since then, dollars have disappeared completely from Roronto's assets. The yen exposure of 29% at the end of August has meanwhile been reduced to a mere 2%. During 1982-83, part of Roronto's liquid assets had been invested in high yielding French franc deposits but not for so long that their value was reduced by devaluation. Roronto was also prepared to invest in a British novelty - government securities whose value is indexed to the real rate of inflation. In addition the fund took a stake in French government securities indexed to the price of gold.

Rodamco's managers now consider currency movements even more important than interest rates trends, although the two are closely linked. This indeed is a fund that depends upon fast decisions simply because monetary conditions, themselves fluctuate so sharply. The "equity" concept of a core holding or a long term view is less appropriate to a bond fund as assets have to be moved from country to country, between cash and bonds, and up and down the maturity range in order to give a satisfactory performance. But the proof of the pudding is in the eating - 90 per cent appreciation in nine years in terms of Dutch currency, staying well ahead of the rate of inflation. In sterling and other weaker currencies, the gain has been even more spectacular.

Finally it must be mentioned that Rodamco is an accumulator trust that does not distribute its income, which becomes part of net assets. This may have tax advantages for investors depending upon their country of residence.

Since 1979 Rodamco has been applying its unique investment philosophy to property. It was in March of that year that the group launched Rodamco, a property investment trust. Typically its aim was to achieve "a combination of yield and capital appreciation" by means of investment in quality properties. As with the other three funds, "Rodamco will apply the principle of spreading the risk... this spread will be both international and will relate to the type of property". Other elements in the Robeco formula were also applied to the new fund; thus the shares would be quoted daily at close to net asset value and would be tradable on most European stock exchanges. One more shared characteristic can also be mentioned - the focus on investment in both Western Europe and in the United States.

Some 3.69 million shares were originally offered to the public at £1.100 each, but demand at the time of the launch was so good that in fact 4.05 million were allotted. Now there are some 7.5m shares in issue trading at around £5.127. So progress has been steady. The early 1980s have been a particularly easy time for property investors; the recession has had an impact in this sector of the economy as elsewhere. The managers commented in the 1980-81 annual report that it is a fact that the developments which have occurred since the first oil crisis of 1973-74 "have affected the property market to a large extent". A year later the managers revealed that trends in shops and shopping centres, offices and industrial property (warehouses not factories) to be considered. The present proportions of 40.9 per cent in shops, 16.7 per cent in offices, 11.9 per cent in warehouses and 0.5 per cent miscellaneous, have not greatly shifted since the beginning.

Indeed the proportion of total assets held in the United States and Germany has significantly increased over the past four years.

On the opening day, so to speak, 38 per cent of the fund's assets were situated in the United States; now that proportion is more than 12 points higher at over 50 per cent. The German assets, too, have risen from 6.7 per cent of the portfolio to 15.3 per cent during the same period. Travelling in the opposite direction have been the fund's holding in the Netherlands itself (down from 45 per cent to 25 per cent) and in Belgium (today just over 5 per cent compared with 7.9 per cent). The proportion held

in France has gone up somewhat as well, from 2.9 to 4.3 per cent. Rodamco owns a major property there.

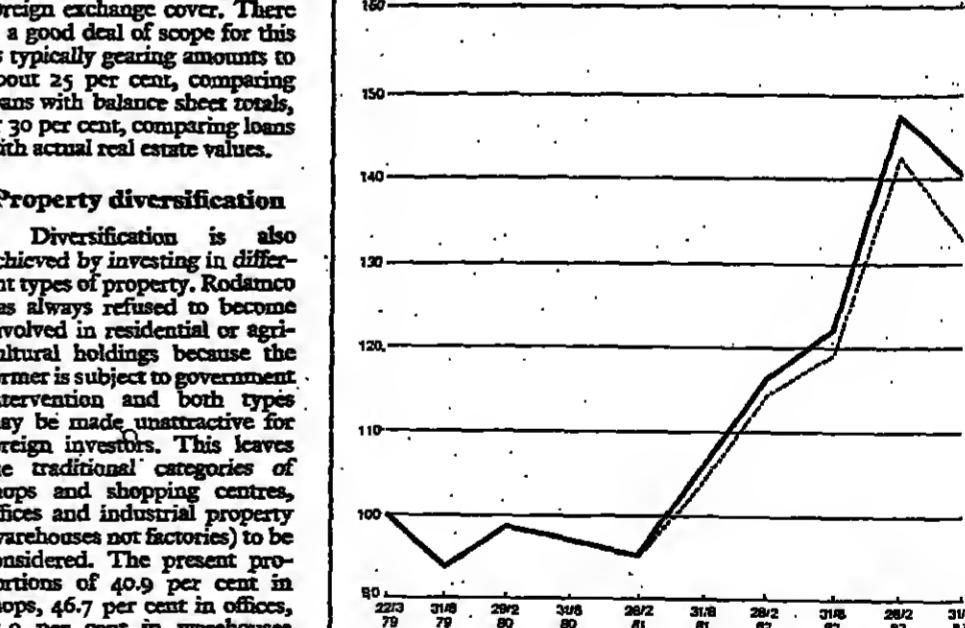
Rodamco itself only employs some 20 people - portfolio managers, expert, administrative staff and secretarial. It contracts out the day to day management of its properties to local agents, regarding highly, as it does, local knowledge. In this way the costs of running a substantial international portfolio are kept variable, thus balancing the fund's capability of varying its investments.

Unfortunately attractive investment opportunities may be offset by currency risks. Rodamco has two answers to this problem. It hedges some currency risks in the forward exchange markets, as do the other Robeco investment companies, and the annual reports reveal the extent of this at the balance sheet date. It may also vary the financing of certain properties so as to provide foreign exchange cover. There is a good deal of scope for this as typically gearing amounts to about 25 per cent, comparing loans with balance sheet totals, or 30 per cent, comparing loans with actual real estate values.

RODAMCO in £

Inc. cash dividends (less 35%) and scrip issues

Inc. scrip issues only



It is a further principle that the fund is not involved in property development. It buys and holds only mature properties which are fully let, or nearly fully with a good chance of filling the remainder.

Rodamco holds its properties in two main ways. First a good part of its European assets are held directly, with in many cases a 100 per cent interest in individual properties. The second method applies to Rodamco's American interests: all of its US exposure comes from a 43% interest in Hexagon Real Estate, a real estate investment trust which is slightly bigger than Rodamco itself. The other partners in Hexagon are also Dutch institutional investors, but Rodamco is the



Two of the U.S. properties in the Rodamco portfolio, held through Hexagon Real Estate Inc. Left, State Street Bank Building, Boston. Right, 745 Fifth Avenue, New York.

BIDS AND DEALS

Atlantic Computers in £15m purchase

By David Dodwell

Atlantic Computers, launched on the London Stock Exchange just two months ago, yesterday revealed an agreed bid for the privately-owned Lion Systems Developments in a deal worth almost £15m.

Atlantic, which was founded in 1977, refurbishes and leases mainframe computers. Mr John Fouston, chairman and chief executive of Atlantic, yesterday talked of "an almost perfect complementarity" of interests with Lion, which since being founded in 1967 has essentially manufactured the communications and telecommunications systems that link computers with the terminals or users' desks.

Atlantic provides Lion with a "blue chip customer base" of about 340 installations, while Lion will provide the group with technical and manufacturing expertise it could not otherwise acquire. Also said, Lion's main clients are bank, government, departments, and businesses.

Atlantic is issuing to the three men who own Lion 2.4m of its own shares, a 9.1 per cent stake in the company's expanded share capital, which, yesterday, at yesterday's closing price of 415p was worth £9.8m. The shares rose 32p on the day.

In addition, Atlantic is providing £4.1m of 1 per cent notes redeemable in April 1984 and 1985, and will pay £1m in cash on completion of the deal. This makes the deal worth an aggregate of £14.9m.

Both companies have grown rapidly in recent years. Atlantic has seen pre-tax profits rise from £1.17m in 1978 to £2.6m in the year to December 1982, after a fall in 1980. Turnover in the same period has risen from £11.5m to almost £24m. The company forecasts profits of £5.1m for 1983.

As at February 28 this year, Lion earned pre-tax profits for the preceding year of £1.28m. In the seven months to last September it earned £1.37m, and its turnover of 10.2m is projected to December 31 of not less than £15.3m. on a turnover of £5.3m.

Rank sells NEC stake to Japanese

By DAVID DODWELL

Rank Industries Australia, the 1982 wholly-owned subsidiary of the Rank Organisation, the office equipment, leisure and industrial holding group, plans to sell its 60 per cent stake in Rank-NEC to NEC, the Japanese electronics group for an undisclosed sum.

The company, set up in 1974 to manufacture and market television sets, has been hard hit by fierce competition and severe recession in Australia. It accounted for a large proportion of the £6m loss reported by Rank Industries Australia in the financial year ended October 31.

A spokesman for Rank said

in London yesterday that losses had continued in Australia during the first year that ended October. Last trading losses amounted to £1.8m.

He said that the disposal of its stake in Rank-NEC was "one of a number of measures that are being taken as part of a programme of reorganisation."

Rank Arena brand refrigerators and freezers, until now marketed by Rank-NEC, will now be manufactured and marketed by the group's other main subsidiary in Australia, Rank Major

Appliances.

This company already makes General Electric and Rank Arena refrigerators, and distributes other General Electric appliances. It also makes losses in

NEC Corporation will continue to produce televisions from its plant at Penrith in New South Wales. It also markets video cassette recorders, air conditioners, microwave ovens and audio equipment. The company will continue to use the brand names, Rank Arena and NEC.

Dunhill expands to £4.2m

PRE-TAX profits of Dunhill Holdings, subsidiary of Rothmans International, expanded from £2.35m to £4.21m for the six months ended September 30, 1983, and compares with £5.92m for the whole of the 1982-83 year.

Turnover of this manufacturer of lighters, watches and pipes, rose from £28.47m to £44.38m and directors are lifting the interim dividend by 1p to 6p per 10p share. Last year's final distribution was 5p.

Directors say that the exchange rates which prevailed during the six months were a factor in the improved results.

In addition, higher levels of performance were achieved from operations.

After tax of £1.66m (£800,000 and minority interests, £9,000 (£13,000)), the attributable balance came through at £2.55m, against £1.5m. Dividends will absorb £504,000 (£420,000).

Liquidator for Ranks Hovis Irish offshoot

Ranks Hovis McDougall, one of Britain's leading food groups, yesterday revealed that a provisional liquidator was appointed for Ranks Ireland, its 74.5 per cent owned subsidiary.

The appointment of Mr John Donnelly, a senior partner of Deloitte, Haskins and Sells in Dublin as liquidator follows a period of "very considerable losses" in Ranks Ireland's business, which started in September 1982.

The Dublin High Court is expected to hear the petition for an official winding up in about

two weeks. The company's two flour mills in Limerick and Dublin were closed in February following a month-long strike over redundancy payments to the 400-500 employees. In the two bakeries in Cork and Dublin were closed last year. It is understood that about a dozen employees are still occupying the Dublin flour mill.

Share dealings in Ranks Ireland have been suspended since January. The company said yesterday that the decision to petition for liquidation comes because the company has "a substantial negative worth, and an unsustainable interest burden from which it was not able to recover."

In the year to December 4, 1982, Ranks Ireland lost an attributable £3.3m (£2.6m) compared with losses in 1981 of £2.6m.

BIDS AND DEALS IN BRIEF

Novametric Medical Systems has acquired the rights to purchase approximately 98 per cent of the outstanding shares of Physiological Instrumentation.

Physiological Instrumentation is based in Wales, with medical instrumentation and sensor-based medical devices.

Novametric has already announced agreements with founders of Physiological to buy 68 per cent of the company's stock and offers to purchase the remaining shares.

Robinson & Cleaver, a subsidiary of Sears Holdings, has reached agreement for the sale of its Robinson & Cleaver store at Donegall Place, in Belfast, to an Ulster-based investment consortium for £1.5m.

The store which makes small profits will cease to trade in March 1984, and Robinson will pay the 175 employees who remain in service until closure, compensation in excess of state.

The consortium is planning extensive refurbishment and subdivision of the store at a cost in excess of £2m.

Lodgeburst, wholly-owned subsidiary of Country and New Town Properties, is interested in 2m ordinary shares of Whittington International, or 5.62 per cent.

T. S. Farn, director, has acquired 270,000 shares at 15p and now holds 340,000 (1 per cent).

Miss J. Wright now holds 772,901 (23.56 per cent) of the ordinary shares in the Ward Group. This follows a purchase of 292,483 (7.08 per cent) shares from Mr R. J. Harvey which were registered as to Miss

Wright 223,483 and 3,000 a/c for Mr Michael Clark, Mr John Michael Clegg and Mr Michael Berry.

** * *

Merchant banking services group, United Trust & Credit has increased its capital base by 90 per cent to more than £10m with the acquisition of £10m of shares.

The cost of acquisition of Marbleforce, with assets consisting of gilt edge securities and cash was £61.500 and has been met by the issue of 350,000 new £1 shares in UTC at 175p each which have been placed with investment trusts and stock brokers. Montagu, Loeb, Stanley and Co.

** * *

Securiguard Group, specialist security services and commercial cleaning services company quoted on the Unlisted Securities Market, has acquired Property Guards from Lampart and Holt Ltd.

Property Guards is one of the largest "manned guarding" security companies in the UK with more than 300 employees. It provides a static guard and mobile patrol service similar to those of Securiguard Services.

Consideration comprises an initial cash payment of £516,000 with a further £725,000 payable after one year. In the year ended December 31, 1982, Property Guards made a pre-tax loss of £16,000 on turnover of £1.6m and at the same date net tangible assets stood at £215,000.

For the first six months of the current financial year indications are that Property Guards is trading at about break-even.

** * *

Mess Bros-Prudential Corp has acquired a further 25,000 ordinary shares making a holding of 249,000 ordinary (9.87 per cent).

Ratcliffe (Gt Bridge)-industrial equity (Pacifi) has purchased 10,000 ordinary shares bringing its holding to 250,000 shares (5.34 per cent).

Bertam Holdings PLC

The Annual General Meeting of the Company was held on 22nd November, 1983. The following are comments made by Mr. E. Hadley-Chaplin, FCIS, Chairman and Managing Director, in his circulated statement for the year ended 31st March, 1983.

Profit before taxation increased from £391,000 to £560,000. The profit before taxation includes £103,000 relating to a gain on exchange and £43,000 relating to a surplus arising from the compulsory acquisition of land by the Malaysian Government from the property development subsidiary. With our income from trading very similar for 1983 as for the year to 31st March, 1982, we felt it correct to maintain the level of dividend at the same figure at 0.875p per share. We have no control over compulsory acquisitions except to make representations on the level of compensation as this is considerably lower than the free market value of the land.

Most of the companies within the M. P. Evans grouping have their accounting reference date at 31st December and Bertam is now to conform accordingly. With the price of rubber having gone up by around 40% and the price of palm oil even more substantially up, trading profits in Malaysia should be higher. A proportionately similar dividend for the 9 months to 31st December, 1983 is forecast.

As some 145 hectares of land but high yielding rubber areas have been felled for replanting, it will take time before crops from our oil palm areas can make good the income.

Considerable progress has been made with the Malaysianisation scheme and I hope to address members again shortly.

BASE LENDING RATES

A.B.N. Bank	9.5%	Heritable & Gen. Trust	9.5%
Allied Irish Bank	9.5%	Hill Samuel & Co.	9.5%
Am. Express	9.5%	Horne & Co.	9.5%
Barclays	9.5%	Kingsnorth Trust Ltd.	10.0%
Arbuthnott Latham	9.5%	Lloyds Bank	9.5%
Armeo Trust Ltd.	9.5%	Mallinbank Limited	10.0%
Associates Corp. Corp.	9.5%	Edward Manson & Co.	10.0%
Banco de Bilbao	9.5%	Merrill Lynch & Sons Ltd.	9.5%
Banque BNP	9.5%	Mitsubishi Bank	9.5%
BCCI	9.5%	Morgan Grenfell	9.5%
Bank of Ireland	9.5%	National Bank of Kuwait	9.5%
Bank Leumi (UK) plc	9.5%	National Girobank	9.5%
Bank of Cyprus	9.5%	National Westminster	9.5%
Bank of Scotland	9.5%	Norwich Geo. Tst.	9.5%
Bankue Belge Ltd.	9.5%	P. R. Capital & Co.	9.5%
Barclays Bank	9.5%	Prudential & Co.	9.5%
Bearings Trust Ltd.	10.0%	Roubachka's Guarantee	9.5%
Brit. Bank of Mid. East	9.5%	Royal Trust Co. Canada	9.5%
Brown Shipley	9.5%	Standard Chartered	9.5%
CL Bank Nederland	9.5%	Trade Dev. Bank	9.5%
Canada Perini's Trust	9.5%	TCB	9.5%
Castle Court Trust Ltd.	9.5%	Trustee Savings Bank	9.5%
Carrick Ltd.	9.5%	U.S. Bank of Kuwait	9.5%
Cedar Holdings	9.5%	United National Bank	9.5%
Chairhouse Japhet	9.5%	Volkswagen Indl. Ltd.	9.5%
Choulartons	10.0%	Westpac Banking Corp.	9.5%
Clydesdale Bank	9.5%	Whiteaway Laidlaw	9.5%
C. E. Cosies	9.5%	Williams & Glynn's	9.5%
CIBC, Bank of N. East	9.5%	Wintrust Secs. Ltd.	9.5%
Consolidated Credits	9.5%	Yorkshire Bank	9.5%
The Cyprus Popular Bnk.	9.5%	Members of the Accepting Houses	
Dunbar & Co. Ltd.	9.5%	7-day deposits 5.5%, 1-month 5.75%, Short-term £3,000/12 months B.I. 2%	
Duncan Lawrie	9.5%	7-day deposits on sums of: under £10,000 5.5%, £10,000 up to £50,000 6.1%, £50,000 and over 7.5%	
E. T. Trust	9.5%	1-day deposits 5.5%, 7-day 6.1%, 1-month 6.5%, 1-year 7.5%	
Exeter Trust Ltd.	10.0%	First Nat. Secs. Ltd.	10.0%
Grindlays Bank	9.5%	Robert Fraser	10.0%
Gulbenkian Mahon	9.5%	Grindlays Bank	9.5%
Hambros Bank	9.5%	Gulbenkian Mahon	9.5%
		Quilter Goodison & Co.	9.11%

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange

TAY HOMES

(incorporated in England under the Companies Acts 1948 to 1967 and registered under the Companies Act 1980 Number 1079519)

Tay Homes plc designs, markets and builds residential estates, principally in Yorkshire, using methods and materials which are traditional in the industry.

Placing by Quilter Goodison & Co

of

1,666,665 Ordinary Shares of 25p each at 90p per share

Authorised Share Capital Issued and to be issued, fully paid

£1,500,000 in ordinary shares of 25p each £1,331,488

Application has been made to the Council of The Stock Exchange for the grant of permission for the whole of the issued share capital of Tay Homes plc to be dealt in the Unlisted Securities Market. A proportion of the shares being placed are available to the public through the market. It is emphasised that no application has been made for these securities to be admitted to official listing.

Particulars relating to the Company are available in the Exetel Statistical Services and copies of the Prospectus may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 7th December 1983, from:

Quilter Goodison & Co. Garrard House, 31-45 Gresham Street, LONDON EC2V 7LH

CATER ALLEN GILT EDGED FUND LIMITED

CATER ALLEN U.S. DOLLAR INCOME FUND LIMITED

These companies are each incorporated with limited liability under the Companies (Jersey) Laws 1961 to 1968.

The fund invests in an actively managed portfolio of British Government Securities and, on occasion, sterling money market securities. Investment objective is a high total investment return.

Authorised share capital consists of 1,000 Management Shares of £1 each and 4,900,000 Unclassified Shares of 1p each of which 1,089,580 were in issue as Participating Redeemable Preference Shares on 16th November 1983.

Application has been made to the Council of The Stock Exchange for the admission to the Official List of all the Participating Redeemable Preference Shares of each of these companies which are issued and available for issue. Particulars of the companies are available on the Exetel Statistical Service and copies of such particulars may be obtained during normal business hours on any weekday up to and including 9th December 1983, from:

Cater Allen Investment Management (C.I.M.) Limited
PO Box 372 29a Broad Street
St. Helier JERSEY Channel Islands

Hoare Govett Ltd
Heron House
319/325 High Holborn
LONDON WC1V 7PB

UK COMPANY NEWS

Parkland
hopes to
maintain
upturn

SUSTAINING ITS recovery, Parkland Textile (Holdings) recorded a near three-and-a-half fold increase in interim taxable profits to £507,000 against £240,000. This exceeds last year's total by £77,000 and is an improvement of 65 per cent on the £280,000 earned in the preceding six month period.

Mr Michael Denby, chairman, says: "we regard the first half results as satisfactory and we would hope to maintain this improvement."

Problems experienced in worsted spinning have now been largely overcome, the directors state, and all parts of the group—manufacture of woollen yarns and fabrics, and ladies' "man's" wear—are operating efficiently.

An improvement in margins at the trading level saw profits in the opening half move ahead from £1m to £1.53m on turnover £2m higher at £50.4m. Depreciation was up £5.1m, but interest payable was again reduced, falling by £103,000 to £24,000.

The company has close status and is maintaining the interim distribution at 1.6p net. Last year's final was unchanged at 2.1p.

Earnings for the first half rose to 10.6p, against 2.4p, with the tax charge a same-again £59,000. On a fully-diluted basis earnings were 10p (2.3p).

C.E. Heath tops £9m after major advance in Australian profits

PROFITS BEFORE tax of C. E. Heath advanced by £1.28m to £9.3m over the six months ended September 30, 1983 and the group, with interests in international insurance broking, reinsurance broking and underwriting, is lifting its interim dividend by 0.25p to 5.25p net per 20p share.

The group's insurance broking operations produced a worldwide income of £14.21m, an increase of 15 per cent over last time's £12.34m, despite very difficult trading conditions in North America.

After adding investment income and interest of £1.78m (£2.27m), associates of £267,000 (£250,000) and other expenses of £11.39m (£9.68m) profits to group broking amounted to £4.57m, against £5.17m.

From its underwriting activities the group produced profits of £1.86m, compared with £2.87m, with Australia a major contributor with profits up from £1.49m

Rexmore recovers to £285,000 halfway

FOR THE six months to October 1, 1983 pre-tax profits at Rexmore recovered from £190,000 to £285,000. The directors say that early returns for the third quarter indicate continued progress for the year as a whole.

The net interim dividend has been lifted from 0.525p to 0.6p. In the last full year a total of 1.3p was paid. Earnings per 25p share for the six months moved up from 0.78p to 2.11p.

Turnover of this group, which supplies fabrics, slipped from British Trimmings, which was sold to Berisfords on April 29 is included for the month of April 1983, the comparative figure being for the six months to October 1, 1983.

The directors consider that the results confirm the chairman's statement in a circular dated April 13 that the combined effect of profits attributable to Rexmore's holding in the enlarged Berisfords Group and the savings of interest which was more than compensate for not retaining complete ownership of British Trimmings.

Retained subsidiaries have achieved a useful increase in turnover of 17 per cent—all have participated in this improvement say the directors.

Associate profits rose from £30,000 to £75,000 and there was associate companies interest of £220,000 (£53,000).

A & M Hire set to exceed £0.7m

In the six months to July 31 1983, A & M Hire made pre-tax profits of £360,000, against £300,000 for the same period of the previous year. The company specialises in hiring out antique furniture to film makers, theatres and TV studios.

When A & M came to the Unlisted Securities Market in September 1983, the directors forecast pre-tax profits of not less than £700,000 for the current year. They are satisfied that this figure will now be "comfortably achieved."

Associate profits rose from £30,000 to £75,000 and there was associate companies interest of £220,000 (£53,000).

Lower than expected gold price cuts Echo Bay earnings

BY KENNETH MARSTON, MINING EDITOR

ONE OF Canada's major gold producers, Echo Bay Mines has had to reduce its 1983 earnings estimate sharply from the original forecast of C\$14.5m (£8m) after preferred dividends.

After having earned C\$1.6m in the first nine months of the year, the 1983 total is now estimated at only C\$3.1m. However, the company expects to continue to pay half-year dividends of 5 cents on the increased number of common shares following the recent six-fold split.

Echo Bay sells the bulk of its gold on a forward, or hedging, basis. The average price likely to be realised this year for total sales looks like coming in at around £3.2420 per ounce, rather less than was originally anticipated.

The original earnings estimate also included an extraordinary profit of C\$1.5m on the sale of the Hercules aircraft which has not taken place. This item is

thus removed in the latest earnings projection. Other adverse factors include reduced gold output, increased costs and higher interest payments.

The earnings forecast for 1984 has also been revised. While gold production is expected to rise to 142,174 or a drop is envisaged in interest income.

Net earnings for next year after preferred dividends are now forecast at C\$19.7m compared with C\$31.5m originally.

This is based on a price of

U.S.\$500 for "normal" as opposed to hedging sales of gold.

On the basis of a price of

U.S.\$400 for unhedged gold sales, the earnings projection falls to C\$6.3m. Echo Bay estimates that its production cost per ounce of gold, excluding depreciation and amortisation, will be equal to U.S.\$228 per year compared with the original estimate of £244, but should fall to U.S.\$201 in 1984.

The company's 1983 earnings are based on a price of U.S.\$400 per ounce.

The latest joint venture concerns a gold venture on Hampton Areas' location 51 with Western Mining. The latter is committed to a minimum exploration spending of A\$75,000 (£46,500) in the first 12 months and a total of A\$500,000 within

three years in order to retain a 7.5 per cent interest in the venture.

Hampton Areas' 25 per cent interest is carried forward until the latter stage after which it may elect to contribute the 25 per cent of further spending or allow its interest to fall to 15 per cent.

Other joint ventures of Hampton Areas include the recently announced gold exploration deal over location 53 with EZ Industries and Australia Pacific Resources plus two other gold ventures with America's Newmont Mining over locations 48 and 50.

Inca gets high gold drill values at Rich Gulch

HIGH GRADE gold values are announced by Canada's Inca Resources from latest drilling of five holes at its shallow Rich Gulch property in Plumas County, California.

The best result came from hole 196 which intersected a 3.75 feet width (thickness) of mineralisation assaying 0.332 ounces (10.3 grammes) gold per ton.

Other good values included hole 186 which cut 22.75 ft of 0.059 oz per ton material; 1.5 feet grading 0.281 oz in hole 193; and 41 ft of 0.131 oz in the discovery hole 181. The high grade extension is open along strike (lateral direction) and at depth.

Inca envisages a gold production of over 100,000 oz a year from the property. The expected mining operation will involve 3,000 tons of ore per day from open-pits being processed through a conventional flotation mill.

Canada's Falconbridge Copper

is going ahead with the sinking of an exploration shaft to a depth of 510 metres at its Winston Lake zinc-copper-gold-silver prospect north of Schreiber in north-western Ontario, at a cost of C\$10m (£2.2m).

Surface work is to start this year with shaft sinking scheduled to begin next spring.

Winston Lake is estimated to contain 2.85m tons of ore with average grades of 17.8 per cent

zinc and 0.94 per cent copper, with 0.7 ounces of silver and 0.025 oz (0.6 grammes) of gold per ton, after allowing for a 20 per cent dilution on recovery.

* * *

Australia's Peko-Wallensend mining and industrial group has sold its 60 per cent interest in the Indonesian lead company PT Jayapura Lead Products. Details of the terms were not disclosed.

What all serious investors think about every week...

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INTERNATIONAL FUND MANAGEMENT

The Financial Times Survey on International Fund Management will now be published on Monday, November 28

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Interim Report

for the six months to 30 September 1983

	Half Year* ended 30.9.83	Half Year† ended 30.9.82	Full Year‡ ended 31.3.83
	£'000	£'000	£'000
Turnover	41,351	33,707	73,289
Profit before taxation	6,460	5,349	11,214
Profit attributable to shareholders	3,883	3,161	7,170
Earnings per ordinary share	7.8p	6.3p	14.3p

*Half-year results unaudited

+Restated

Profit before tax increased by 21%. Further progress is expected to be made in the second half.

A heavy emphasis on research and development is being sustained with an increased proportion on non-radioactive products.

An interim dividend of 1.90p net per ordinary share has been declared (equivalent to 2.71p per share gross).

Copies of the full interim report 1983 are available from the Secretary,

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FINANCIAL TIMES SURVEY

Wednesday November 23, 1983

Andalucía

The largest of Spain's autonomous communities, Andalucía has a lively interest in its regional identity. Modernisation of farming to compete in the EEC is in prospect, but proposals for associated land reform are an area of deep conflict

Package holidays and too few jobs

SURVEY BY DAVID WHITE AND TOM BURNS

EUROPE'S FLORIDA or Spain's Third World? Andalucía, the only European region with both Atlantic and Mediterranean shores, the largest of the autonomous communities into which today's Spain is divided, is a bit of both.

By its size (that of Scotland, with some to spare) and population (6.5m) it comprises 17 per cent of Spain, but last year accounted for less than 12 per cent of national income—a gap that is more visible looked at close-to, since in the south the poor are poorer, and the rich richer, than the national average.

Andalucía is the Costa del Sol, the Torremolinos of the package holidays, the Marbella of the rich, the Benalmádena, Huelva, Tarifa, Roquetas, Spanish aristocrats, social vagrants and people undergoing treatment for obesity. It is also somewhere where almost one adult in four, and among the under 25s who have left school almost one in two, according to unions, are out of work; where 15 per cent of the over-16s are illiterate, twice the Spanish average; and from where regular tales of daylight robbery.

It is a region where modern horse-farming has boomed, and where anarchist traditions live on among landless peasants. The most Arab part of

administrative unit it is a relatively modern invention, its name a revival of the one the Arabs gave to their Spanish territory: Al-Andalus. It is not a "region" in the same sense that the Basque country or Catalonia can be held to be. Internal rivalry is strong, with Seville, Córdoba and Granada—different like the imperial cities of Morocco which are their cousins—asserting contradictory claims as centres of influence.

The nationalist movements which grew up in the two northern regions in the last century were founded on the presence of a powerful bourgeoisie. Andalucía never had this, nor a large degree of local control of its economy. The word on heard frequently used is "colonial" both from the rest of Spain, standing from the mountains, and from abroad.

The sherry trade is largely run, if not by foreigners, by Spanish families of foreign origin. The architecture of Huelva betrays the British mining presence of the 19th century, when the railway time-table for the Rio Tinto line carried footnotes: "Not on Queen Victoria's birthday."

Even today, much of the initiative comes from outsiders—Catalans, Germans or Scandinavians in the tourist developments, people from Valencia in the new force-farming ventures.

Most big companies have wanted their base outside Andalucía. The entrepreneur has never achieved the same status in the south as in Bilbao and the region has produced hardly any major oilfield in the 20th century, except for the Sr José María Ruiz-Mateos, the small sherry merchant's son who built up an immense empire—worth more on paper than in fact—and who has ended up being

expropriated by the government and sought by the courts.

The lack of business spirit is blamed for having prevented industrialisation in the eastern part of the region in the 19th century and the economic difficulties that have hit Spain since the 1970s of crisis have not helped to foster it today. Privately held land has tended to be in land, source of status and security. Olives, wine and tourism provide an easy bonus

Initiatives

Governments have always wanted to bring industry to Andalucía. Early state initiatives included Seville's shipyards, still functioning, and the Royal Tobacco Factory, now used as a university.

Under Franco, industrial programmes for the west of Andalucía focused on Seville and Cádiz, where Spain's biggest shipyard was completed in 1972, just before the crisis in petro-chemicals in Huelva, and on the Campo de Gibraltar, the proletarian Spanish side of Britain's Rock colony.

With few jobs in petro-chemicals and with the shipyards under the shadow of nationwide restructuring, Andalucía's economic planners consider that the only really important industrial sector they can count is food-processing. Olive oil, wine and tobacco belong to the region's traditions, and the sector is regarded as offering immense possibilities.

Modernisation of the farm sector with a view to becoming a power in the EEC food industry is the keynote of the autonomous government's agrarian reform proposals. But the agrarian issue is the one that sparks most emotions and

conflicts in Andalucía, so long as it has been fought over.

The proposed laws, which will allow the authorities rather wider use of expropriation in order to promote more intensive kinds of farming, have stirred up both the traditional camp—the landowning class—and the left-wing advocates of more classic and drastic land reform.

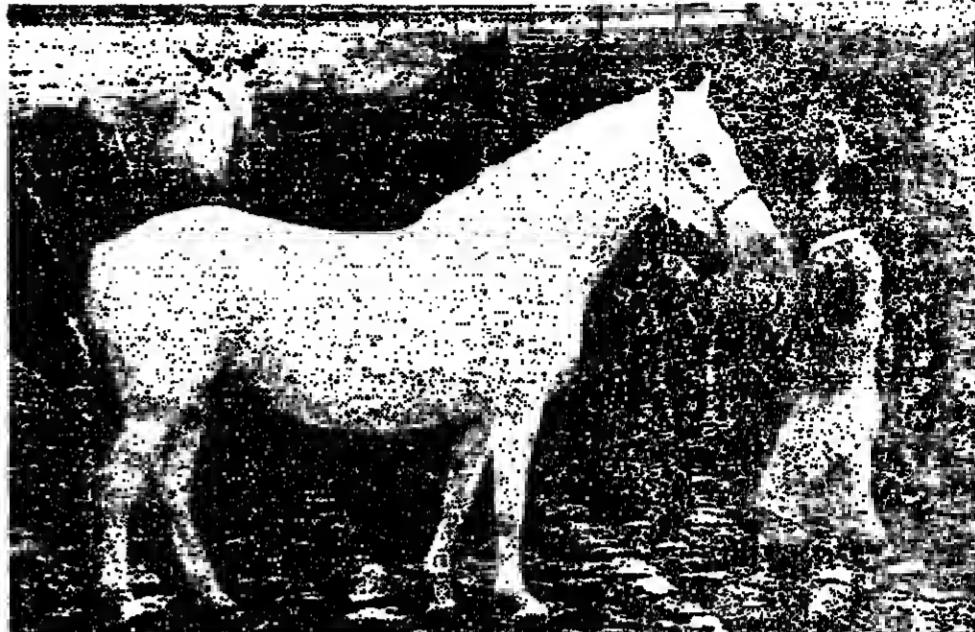
Rural Andalucía is a land of emigration, par excellence, but the once-dwindling ranks of day-labourers have been swollen in recent years by a reversal of the flow, back to the villages.

Discontent has not been assuaged by the unpopular system of community work, which was introduced under the Franco regime to absorb the rural unemployed. It is due to be replaced next year by an alternative benefit system and a new employment fund.

The other traditional sector, fishing, for which Andalucía is the second most important region in Spain after the north-west, faces serious problems as a result of Morocco's cutback on Spanish fishing rights and Portugal's pressure to do the same.

On the other hand, with its relatively small industrial base, Andalucía is one of the regions of Spain least affected by impending large-scale redundancies. Jobs stemming from tourism—which after utterly deforming a large stretch of Andalucía's 500-mile coastline is close to saturation—are unlikely to vary much one way or the other.

Under the arrangements between the central Madrid Government and the autonomous communities, Andalucía will receive the largest proportion—more than a quarter—of the share of Government investment destined for the regions. But this share, distributed



Training racing and showjumping mares at a farm in Jerez. Heritage and traditions run deep in Andalucía and are much stronger than modern business spirit

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Sherry: Poor harvest a relief to growers

Profile: Enrique Osborn

Political profiles: Rafael Escuredo, President of regional Junta

Julio Anguita, Mayor of Córdoba

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Tourism: Trying to attract more visitors

Profiles: Curro Romero, revered bullfighter

Rafael Alberti, honoured poet of Andalucía

IPIA is an autonomous organisation, depending on the Council of Labour, Industry and Social Security of the Government of Andalucía. It was created to promote industrial activities in Andalucía. Andalucía is geographically the largest Spanish region. Besides its pleasant year-round climate, it offers tremendous

possibilities, still unexploited, in natural and human resources. These aspects have motivated a growing interest among domestic and foreign investors in the important benefits that are available for the industrial promotion of Andalucía.

IPIA offers:

Co-ordination with companies operating with all the organisations in the industrial development of Andalucía; assistance and information in obtaining official benefits and credits; processing of all administrative documentation; any other matter relating to industrial investment.

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ORNAMENTAL ROCKS FROM ANTEQUERA: of high quality both for the domestic and foreign market.

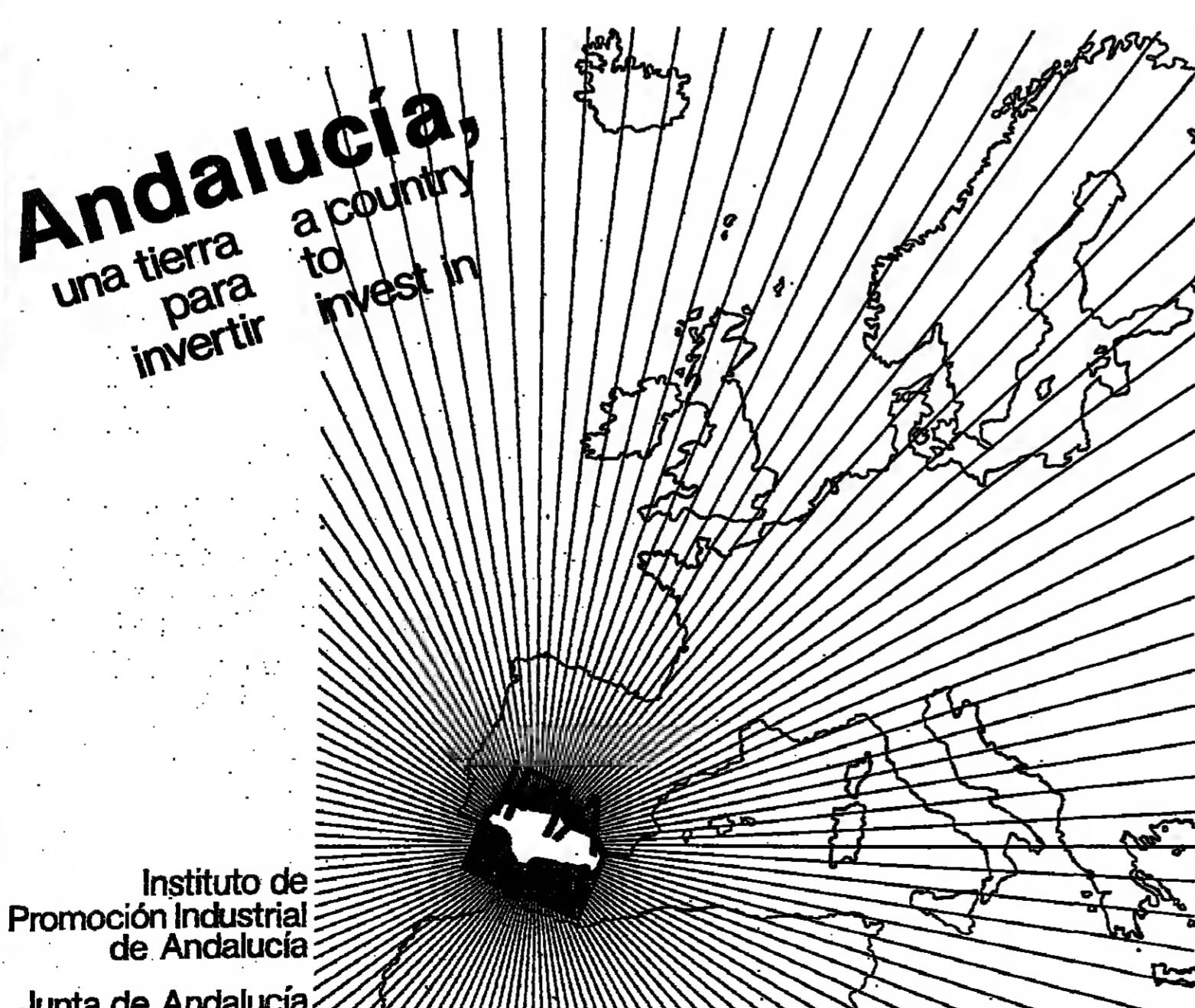
ANDALUCIAN FURNITURE SECTOR: new designs and styles are being launched based on, and inspired by, old furniture used by the different cultures that formed the basis of this region.

IPIA is trying to develop through research and investigation, all the resources, natural and cultural, of this ancient region.

IPIA
Instituto de
Promoción Industrial
de Andalucía

Plaza de España—
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Tel: 23 26 15-23 25 84
Telex: 72716

AN INVESTMENT IN ANDALUCIA TODAY
IS AN INVESTMENT WITH A FUTURE



Instituto de
Promoción Industrial
de Andalucía
Junta de Andalucía

ANDALUCIA II

Economic problems a shadow over promotion efforts

Industry

TOM BURNS

THE PROMOTION of industry in Andalucia is a daunting task. Economists both in the Junta and in the employers' association, the Confederación de Empresarios de Andalucia (CEA), talk in terms of a Third World, dependent economy and speak of the need for import substitution.

This sombre overview of the region's economic problems is highlighted by the situation of the labour market. With 22.5 per cent of its active population jobless, Andalucia's unemployment figure is five points higher than the national statistic. In medium-sized urban centres such as Antequera or Alcalá de Guadaira, with populations of 50,000, close to 50 per cent are jobless.

The rural population in Andalucia is 43 per cent which is five points lower than the national figure. The overwhelming labour activity is in the services sector, concentrated in small businesses, which accounts for close on 60 per cent of the labour force — every Andalucian town is teeming with boot blocks and lottery ticket sellers.

Indicator

The classic Third World indicator is the north-south migration statistic. Between 1951 and 1980 1.6m left the region — half of them in the 1950s.

Industry is a rare commodity in Andalucia. Franco's five-year plans in the 1950s and 1960s promoted two specific industrial development zones or "Polos de desarrollo" in Huelva and in the Campo de Chira, between Algeciras and the Rock. The Huelva Zone, concentrated heavily on petro-chemicals while the Campo area, although more diversified, is primarily dependent on a refinery.

Twenty years later hopes for the two "polos" have dimmed.

"They have failed to act as a pull for the surrounding areas, they are isolated outposts," said Sr Julie Rodríguez, chief executive of the Junta's Economic and Planning Department. Other promotional returns have fared worse, such as a shipyard in Cádiz or an ill-fated attempt to develop a textile industry in Málaga, which centred on the currently bankrupt Intelhorce plant.

The Junta is due, before the end of the year, to announce a three-year economic plan which Sr Rodríguez claimed will "diligently tackle" the issues of industrialisation and the

creation of an adequate industrial infrastructure. Already the Junta has created its own financing agency, with a Pta 3bn (\$19.4m) annual budget, for industrial promotion and reconstruction in Andalucia.

The agency, Sopresa, will compete initially with a similar regional development agency, Sodian, that is administered from Madrid and largely funded by the state holding institute, INI. By 1986 the two agencies are expected to merge with a total regional compensation fund.

Andalucia will receive Pta 57.7bn from the Junta's Pta 208bn budget for 1984, a substantial slice of the cake representing 27.6 per cent of the total.

Fund

Unfortunately, the fund's legislation bars direct industrial investment — a curious quirk in which is ostensibly a redistributive fund designed to correct regional imbalances and one which Sr Rodríguez, among others, would like to see changed. The major investment from the fund's allocation will be Pta 15.8bn promotion of low-cost housing while a further Pta 10bn has been set aside for agrarian reform.

The infrastructure issue needs Andalucia's employers association, CEA's president, Sr Manuel Martínez Almendros, recalls how CEA's members drew up a detailed feasibility study of Andalucia when it began prospecting the location of its Spanish plant. "It was a well-researched catalogue of demands," said Sr Martínez Almendros. "It documented the state of our roads and access points, the level of technical schooling, everything and they were absolutely right."

CEA finally established its gigantic assembly line near

the state-owned Cadiz shipyards.

The shipyard group, Astilleros Espanoles, hopes to return to profit in 1986

Drought and land reform dominate

Agriculture

DAVID WHITE

DRUGHT and land reform occupied this summer's headlines. They convey an image of southern Spain's interior: the sunbaked lotusland, the absentee landowner, the ill-paid day-labourer: these are all part of Andalucia. But the region, similar in size to Portugal, is too large and disparate for it all to conform to the same image.

There are not only the great estates, although that is virtually all one sees when travelling through Huelva, Cádiz, Seville, and Cordoba, but also the small and inefficient mini-farms of the depressed areas of the eastern Andalucian highlands to the rich plastic-covered vegetable patches along the protected coastal belt of the south-east.

The land is not as poor as its reputation. It is more productive than the rest of Spain, and a bigger proportion of it — more than half — is cultivated. The wealth present and potential is concentrated in the triangle of the Guadalquivir Valley, where irrigation evolved enormously during the Franco era, on the coast and around Granada, an area irrigated 500 years ago by the Arabs.

In a normal year Andalucia, which comprises 17 per cent of Spain's territory, contributes between 18 and 20 per cent of its agrarian output and some 24 per cent of its more narrowly defined farming income. It produces a third of the country's cereals for human consumption, almost 60 per cent of its oil seeds, more than 90 per cent of its natural textile fibres and three-quarters of its olive oil.

This year's drought, the third consecutive one in this region as in most of Spain, brought heavy losses — in an early estimate by a senior official as much as Pta 100bn or a third of production — compounded by subsequent torrential rains in the western areas. A new tobacco plan was prevented from being implemented, winter cereals, sunflowers and sugar beet suffered badly and the rice crop

was wiped out by the drought.

It was in this unpropitious situation that the head of the Andalucia Junta (autonomous government), Sr Rafael Escuredo, announced the preparation of a Bill to tackle the issue that has been fought over in the south for a century: land reform.

In pushing through its proposed legislation the Junta faces vociferous opposition both from the Left, including the well-organised Communist trade union, Comisiones Obreras, which staged a six-week march around Andalucia to press for widespread land take-overs, and from the traditional Right.

Typical in this respect was the conservative national daily ABC, which described the law as a cover declaration of war, not only on farming business, but on business generally.

However, the plan stops far short of proposing a mass share-out. The kind of collectivisation sought at the

PROFILE: PACO CASERO

Fighting ownership structure

PACO CASERO heads the rural workers' union (SOC). Andalucia's radical peasant movement, the union of which he was one of three founders in 1974, inherited a long tradition of anarchism in the south. Its campaign against the big landowners is favoured with local nationalism and something long-forgotten in other parts of Europe: Luddism.

Though non-violent, it has been determined to stop the process of mechanisation in labour-intensive activities such as cotton-picking.

"When we have the land," says Casero, "we'll look into what kind of mechanisation is needed."

Arguing for a thorough land reform, aimed at breaking not only the ownership structure but also Andalucia's economic dependence, the SOC exerts a powerful romantic appeal. It holds sway in a handful of villages, including one, Marineda, where it forms the whole of the local council. Its leaders include a parish priest.

government hands. Among the unemployed day-labourers, whose cause it upholds, it still appears to have more pull than the big communist union, the Workers' Commissions, which has started campaigning in other parts of Andalucia.

But then it is not like other unions. It has no bureaucracy, no paid officials, and draws its funds from private donations and collections at meetings. The 35-year-old Casero, who has dropped the title of secretary-general, has no car, relying on lifts to places where supporters provide food and a bed. His wife, a nurse, supplies the family income.

Within its ranks are several divergent currents, one more firmly anarchist, another closer to the communists. Casero represents the faction closer to the ruling socialists. He says he has received indirect approaches for a government job, but "would rather go back to village life than accept a post."

DAVID WHITE

Farm occupations have become a regular occurrence, the union's latest campaign being against the reparation of estates belonging to the Rumasa group, currently in



PROFILE: RAFAEL ESCUREDO

Pragmatic socialist

opportunities outside Andalucia.

The infrastructure, in turn, is still woefully deficient: it can take four hours by road to cover the 220 km from Seville to Granada and a further two hours to reach Almeria. The Junta has set aside Pta 3bn for improving the communications network in the region, government's third-largest investment item out of the budget, to be received next year from the Junta holding a majority share.

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the state-owned Cadiz shipyards. The shipyard group, Astilleros Espanoles, hopes to return to profit in 1986

PROFILE: JULIO ANGUITA

Personal victory in Cordoba

Zaragoza, production started there last year, and a small component plant was opened in Cadiz to pacify local feelings and to defuse considerable government pressure.

The employers fear that under the three-year plan there will be an overt "ideological commitment" as one businessman put it, "to health and education" and that the "belligerence" to rationally promote industry, as Sr Rodríguez promises, will take a back seat.

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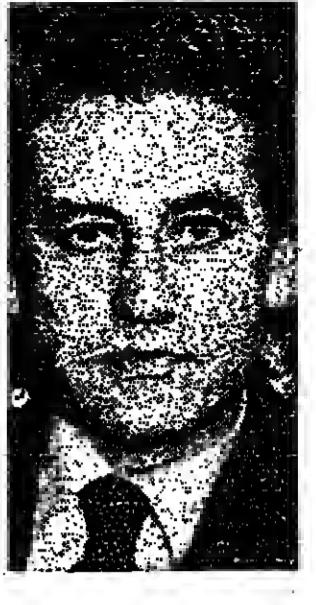
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To the sharp exporters' perpetual chagrin, however,



or Catalan Nationalist parties chose to fight along class lines, was eclipsed.

Mr Escuredo's relations with the Socialist Party and with its regional boss in Andalucia, Sr Jose "Pepe" Rodriguez de la Borbolla, who is number two in the junta, are now said to have improved greatly.

As that latter admitted before last year's election, Rafael Escuredo is the person who has known how to connect with our people."

DAVID WHITE

Majority

Heralding the general election result of October 1982, it was the first time an absolute majority had been won in democratic Spain. The rival Andalucian party, the PSA, of Catalonia, the Basque country and Galicia.

The crucial point came in

Poor harvest brings relief to growers

Sherry

DAVID WHITE

they have failed — in marked contrast to the champagne authorities, faced with the same problem — to assert the exclusive right to the name (sherry, the Spanish form Jerez or the older spelling Xeres, used in French) in most of the places where it counts.

The exclusive label has been successfully defended in Continental Europe, but in the UK, Ireland, the U.S. and many other countries, Spain's producers have to share the sherry, the African and Cypriot producers and the assemblies of what is amusing

Fresh discoveries!

All great Sherries are delicious when chilled. Discover chilled dry (Fino) Sherry - light and refreshing, the perfect aperitif; and discover chilled Medium (Amontillado) Sherry - nutty with a mellow, rounded taste. You are probably already familiar with the smooth, sweeter styles of Cream, Pale Cream and Oloroso Sherries. Try them chilled! You'll find them full-bodied yet refreshing.

The great Sherries are also delicious served on-the-rocks.

True Sherries come only from Spain

The word Sherry is derived from the old English for Jerez (pronounced *Hereth*). Long ago, the wine-makers of Jerez developed the art of constantly blending younger and older



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wines in a process known as the solera system. This assures the exact character of each of the Sherries, year after year and bottle after bottle.

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The true taste of sherry is

DOMEQ DOUBLE CENTURY

ALMERIA
Almeria's beauty lies in its very arid landscape, camouflaged by sand to the surface of the moon. But Almeria also has a far more temperate climate, with strong and warm temperatures to be found. And where, in a near subtropical climate, the gardens grow early vegetables and fruits for export throughout Europe. Almeria offers a different style in the construction of architecture, its power of Moorish influence, with an interesting fort and cathedral in the capital.

CORDOBA
With its history, art and landscape, and the evolution of its towns and cities, Cordoba is better known for its sea, in a challenge to the visitor's imagination. Built on the Guadalquivir around 1100 B.C., Cordoba is the oldest city in the Western world, and its lands are the southernmost lands of Spain, with the influence of Europe. A mosaic landscape of astonishing diversity, a glaze of colours, of light and dreams, a land of fogging Jerez, the birthplace of sherry.

GRANADA
In Granada, you will find yourself dreaming, wishing that time could stand still for you to wander through its broad streets, its plazas, its highest peaks in the Iberian peninsula will take your breath away. And less than three hours by car will take you to the coast (from Almeria) and to the mountain climate in Europe and to the Sierra Nevada with an Alpine micro-climate where the contrasts with the Spanish subtropical climate, Granada's cultural, artistic and historical heritage is probably unparalleled in any city in Spain or elsewhere in Europe.

ANDALUCIA (Southern Spain)



Regional Government of Andalucia (Spain)
Department of Tourism, Commerce and Transport
Andalucian Tourist Authority

Investment plan to bring more visitors to region

Tourism

TOM BURNS

TOURISM WAS one of the first of the bureaucratic, legislative and executive packages to be handed over to the Junta de Andalucia under the decentralising process of Spain's newly inaugurated framework of autonomous regions.

With most of the necessary data in their hands, the Junta's tourism team woke up to an uncomfortable, disconcerting paradox. Perhaps 70 to 80 per cent of the image that Spain sells to the world is Andalucia's sun, Flamenco, bulls and sherry, and the smouldering Carmen with a red carnation between her lips. And yet the statistics tell a different story. Andalucia's share of the national tourist market is hardly commensurate with such global projection.

Nationally there are 26.8 hotel beds per 1,000 population while in Andalucia there are only 15.7 beds per 1,000. This not very auspicious figure is in any case deceptive as the greatest share of the region's tourist business is in Malaga province (the Costa del Sol) where there are 52.6 beds per 1,000. The rest of Andalucia is under-exploited and, in extreme cases such as the province of Huelva or of Cordoba, frankly barren.

Only 13 per cent of the tourists entering Spain spend a night in Andalucia, and it is not because there is nothing to see in the region: there is nothing to see in the region: almost 60 per cent of what the Madrid administration deems to be "centres of national touristic interest," whether cathedral or castle, Roman ruins or nature reserves, are in Andalucia. But as a study paper prepared by the Junta's Tourism Department concluded, only 15 per cent of the region's "interest" points has been properly developed for visitors.

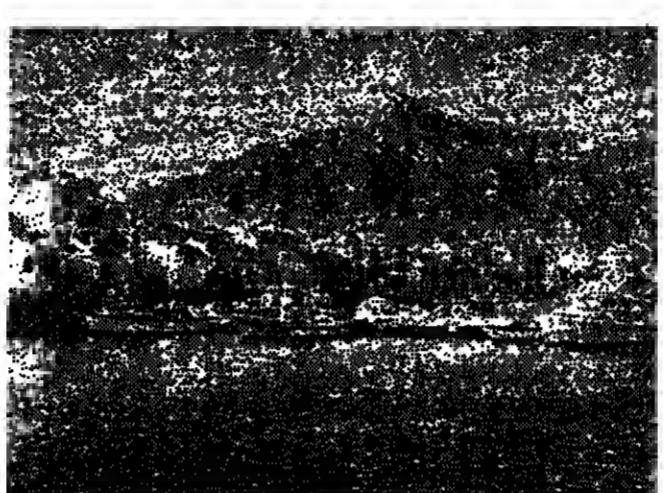
Enthusiasm

It is small wonder that the Junta's Tourism Department is buzzing with ideas and enthusiasm. At entry points to the region, from the west from Portugal, from the north, down the main highway from Madrid, or from the east, along the Levant coast, there will be major service areas under the slogan of "Andalucia starts here."

Near Malaga, the Andalucia Tourist Board is setting up a data bank which agents and individual tourists will be able to consult on apparently anything from the availability of beds in a far-flung village pension to what matador is bullfighting where and when.

The largest single item, rising to Pta 725m (\$47m), in the Tourism Department's investment programme over the next three years is, curiously, devoted to modernising largely run-down thermal water spas, once popular with the Spanish. More surprising with the times, the department is earmarked Pta 250m for a share in projected conference centres in Seville and Granada.

A touch of glamour and



Yachting harbour at Puerto José Banús, Costa del Sol

relevance is evidenced by the decision to spend Pta 100m on building up a "school of Andalucian equestrian art" in Jerez. Andalucia has always rightly prided itself on its knowledgeable love of horses and the Vienna "Spanish" riding school touches a raw nerve. "Would the Jerez venture attract British pony clubs?" asked one Junta official somewhat ingeniously.

An ambitious investment

concerns the establishment of "tourist villages," with 200 beds apiece and with an initial investment of Pta 150m. In two of the least-known areas of Spain, let alone Andalucia, the Alpujarra Sierra, south from Granada, where the Bloomsbury group expatriate Gerald Brenan successfully isolated himself between the wars, and the Sierra de Cazorla, in Jaén Province, which is at present visited solely by the hardiest of hikers.

Both "villages" will be run by a public tourist company formed by the Junta. This company will also sponsor four camping sites in Huelva and Cádiz provinces, two inland and two on the coast. The underlying philosophy of these public ventures as much as the budget allocations for the spas and the riding schools is to correct the present Malaga province/Costa del Sol imbalance of Andalucia's tourism and, more generally, to diversify the tourist industry.

A new project in the blueprint stage at the Tourism Department involves extending the irrigation of the Costa del Sol

third generation of his family to own and run Seville's Hotel Inglaterra and a former executive of Spain's Hoteliers Association says that the planned "tourist villages" in the faraway sierras will become white elephants.

The underlying accusation is that the public tourism company will provide publicly-funded "display competition" to the private sector. This charge echoes one widely expressed by hoteliers at a Spanish national level when viewing the "parador" hotel network run by Madrid national tourist agency and the more exclusive hotels owned by the state holding company Instituto Nacional de Industria (INI). "If the paradores and the INI lose money, how is the junta going to make out with its ventures?" asks Sr Otero.

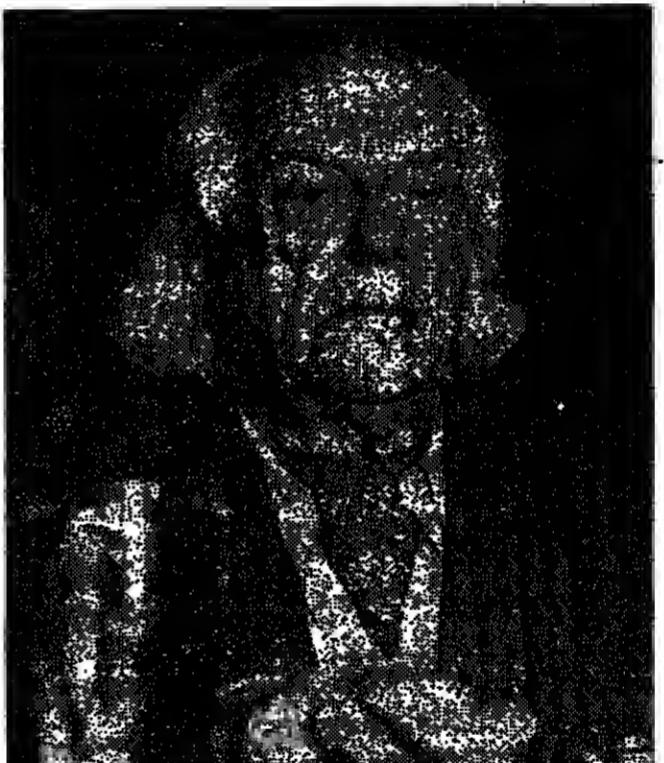
The private sector is further concerned at the prospect of having the Junta establish regional regulations, prices and labour legislation for the hotel industry.

Sharing a general lack of confidence in the Socialist-dominated Andalucia Junta with the region's business class as a whole, the hoteliers feel that the more fundamental problems facing the tourism sector, such as a good road communications, are being ignored.

Just as disconcerting is the brochure put out by the local Seville Tourism Board that hopes to entice English-speaking visitors with the slogan "put a moth in your holiday" (sic). It informs the prospective tourist that "many a time did Columbus dream by the river Guadalquivir of his enterprise across (sic) the sea." With Pta 455m set aside by the Tourism Department for the promotion of Andalucia abroad, aficionados of pidgin English are likely to have a field day.

At least one irony is that the Convent of la Rábida, near Huelva, where Columbus plotted his discovery course, levied his ships and crew and finally set off for the New World does not boast a single English-speaking guide, much less a guide book.

PROFILE: RAFAEL ALBERTI



Passionate poet who speaks for Andalucia

RAFAEL ALBERTI, who will be 82 in December, with his now grey straggly hair and proverbial piercing eyes, looks every inch the poet about whom people say "beware, beware." In fact, Sr Alberti, a Communist Party member, was under wraps throughout the Franco years and lived mostly in Rome where his home was an obligatory rendezvous for Spanish exiles by the regime.

In November in the extraordinary language which he was known on such occasions, the Junta honoured him with the title "famous Son of Andalucia." The award, the citation read, was in recognition of the poet's "universally recognised merits, having spoken with the voice of the people of his land in his pilgrimages and in his exile and having borne an unfaltering witness at all times to a commitment and to a dedication that went beyond the confines of Andalucia."

Popular

Sr Alberti is a popular, public professional artist and, with Salvador Dali, is a residual link with the crop of talents that Spain produced at the turn of the century—Picasso, the film maker Luis Bunuel and Garcia Lorca. With Lorca he shared a poetic passion for Andalucia drawing from the Flamenco "coplas" for his rhythms and taking his imagery from the region's colours, smells and sounds.

Sr Alberti was born in Cadiz into an enlightened and prosperous wine business family. Cadiz and its bay, the shimmering Atlantic antechamber of

the Indies, has been a constant reference point of his work.

Marinero en Tierra ("Seaman on Dry Land"), published when he was 23, precociously called on readers to be:

"On alert for in these eyes Of the South, and in this song, I bring you all of the sea. Look at me, the sea is passing by."

The book gained Sr Alberti lasting prominence. Just four years later he published what critics consider his masterpiece *Sobre los Angeles* ("On Angels"). Garcia Lorca had had the same year produced "Romancero Gitano" ("Gypsy Ballads") and the two books marked the highpoint of modern Spanish lyricism.

During the Spanish Civil War Sr Alberti toured the Republican lines giving poetry recitals and became a major propagandist against Franco. He returned to Spain as a Communist Member of Parliament, representing Cadiz, elected in the first post-Franco elections held in 1977. He soon resigned his seat in favour of a professional politician and devotees himself fulltime to giving poetry readings which draw sizable crowds.

Sr Alberti's most recent literary accolade has been the 1984 "Cervantes" Prize awarded by the Madrid Ministry of Culture for services to Hispanic literature. Past winners of the prize, worth Pta 10m (\$65,000) and considered the top award in Hispanic letters, have been the writers Jose Luis Borges of Argentina and Octavio Paz of Mexico.

TOM BURNS



PROFILE: CURRO ROMERO

Rare bullfighter with an angel's grace

ON ARRIVING at the Maestranza bullring for the afternoon fight in Seville's April Feria, Curro Romero steps out of his limousine and the crowd holds back as he makes his way to the ring's entrance. A ritual which before ever taking a step in hand was invited to him that the Madrid bullring refused to him.

"Did you see how he stepped out of the car?" says a woman onlooker. "Did you see what 'gracia'?" "Gracia," loosely, means "grace" or "natural elegance." It is something which the people of Andalucia say they alone possess and that the bullfighter Curro Romero possesses.

Garcia Lorca gave considerable currency to the word "ghost," understood to mean the mystery and other-worldliness of the people of the south, especially Andalucia. In Andalucia they also talk of somebody having "angel" which is a variation of grace.

Romero, 37, is recognised as "amigo" and "angel" by the shovelful. He is not to be compared by ordinary bullfighting standards much less by those of "gracia."

This is just as well because Romero puts on a disastrous, cover-to-cover performance nine fights out of ten. And yet, in the hope of seeing "Curro," as he is known throughout the bullfighting world, on one of his rare, inspired days, aficionados have been flocking to see him ever since he took his alternative to become a fully-qualified matador in 1959.

TOM BURNS

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Tel: 22 03 00 HUELVA

The Huelva factory, located in Andalucia, produces annually 215,000 tons of chlorine dioxide, bisulphite, sulphite eucalyptus pulp. It exports a total of 170,000 tons a year, with a value of 70 million dollars.

Pontevedra factory

Marisma de Lourizán P.O. Box 157

Tel: 85 60 00 PONTEVEDRA

Miranda factory

Ctra. de Logroño, s/n P.O. Box 5

Tel: 31 02 45 Miranda de Ebro (Burgos)

Long-awaited loan package from Crédit National, Page 42

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Wednesday November 23 1983

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WALL STREET

Busy tone set by new AT&T

LEADING shares on Wall Street chalked up a fresh round of gains yesterday and stock in the new AT&T parent moved higher in busy trading, writes Terry Byland in New York.

A modest downward revision of gross national product figures for the third quarter sustained Wall Street's belief that the economy has moved to a more sustainable growth pattern. The bond market held on to the better levels achieved at the end of last week, while turnover on the NYSE remained at the higher end of recent average levels. But the advance was slow to spread beyond the market leaders and several analysts sounded a note of caution.

Both sectors of the market turned sharply higher after the Federal Reserve announced \$1.5bn in customer repurchases, which was followed by a fresh fall in the Federal funds rate to 8% per cent. This reduction in the cost of overnight borrowing buoyed confidence, but the Treasury's hefty pre-Christmas funding programme can be met without an upturn in short-term rates.

The long bond gained a further 5% to \$103, to yield 11.75 per cent. In the stock market, the Dow Jones industrial aver-

age gained ground but slipped back from its best levels to close 7.01 higher at 1,275.61, within 10 points of the year's peak established in mid-October.

Turnover was heavy at 117.8m shares traded, but the total included the new AT&T stocks. Stocks with gains were 977 compared with 856 with falls.

The new AT&T stock quickly moved to the top of the list of active stocks, gaining 5% to \$18.90 on 5m shares, and pushing into second place the old AT&T which added \$1 to \$64.20 on turnover of 4.1m shares.

Trading in the Bell operating companies remained moderate, with Bell Atlantic the most active, falling 5% to \$70 on 167,000 shares and Southwestern Bell least active, easing by 5% to \$61.40 on 5,500 shares.

Price changes in the other Bell companies were small, with Bell South a dull spot at \$89, a fall of 5%.

International Telephone and Telegraph (ITT) traded uncertainly after the announcement of a new small computer, priced just below its IBM rival, but closed unchanged at \$43.

IBM was sold down by 2% to \$123, with investors not impressed by the increase of the group's stake in Intel, which makes the microprocessors and chips for IBM's desk top computers.

But there were some firm spots among the leaders. Honeywell jumped 5% to \$134.40 and a large block trade boosted International Paper 5% to \$66.

The pharmaceuticals sector was unsettled by the court award against Eli Lilly, which fell \$2 to \$83. At \$38.40, Pfizer lost 5%.

Features elsewhere included Long Island Lighting (Lilco), which plunged 5% to \$12.50 after reports that the New York State governor will not play any role in opening Lilco's nuclear powered plant a Shoreham, near Manhattan. Lilco has had difficulty gaining official approval for the plant.

Superior Oil edged up 5% to \$37.70 after the former Chairman told the SEC that his state is for sale, thus resurrecting hopes of a bid.

News that Mr Boone Pickens and his investors' group have been granted early release from the share-buying ban put Gulf Oil up 5% to \$43.40.

Boosted by block trades, stock in Xerox put on 5% to \$47.40. Union Carbide added 5% to \$57.50 on further consideration of the dividends increase, while Merck, another to lift its payout, put on 5% to \$66.40.

With the Brazilian debt situation believed to be under control, bank stocks looked firmer. Chase edged up 5% to \$46.40 while manufacturers Hanover, at \$38.40, gained 5%.

Retail stocks continued to respond to higher retail sales. Toys R Us shed 5% to 34.2% after disclosing third-quarter results within the market's range of forecasts. J. C. Penney was 5% better at \$61.

Buyed by an overnight rise on Wall Street, semiconductor makers like NEC, Fujitsu and Oki Electric rose sharply on active buying in early trading. But persistent light selling of Hitachi, again hit by reports on its agreement with IBM to settle their computer secrets suit quickly eroded bullish sentiment.

Newspaper reports said that in the agreement Hitachi had admitted that its operating system for large Hitachi computers infringed IBM's software copyright, and pledged to ask its users to conclude independent software contracts with IBM or to use less advanced Hitachi-developed software.

Hitachi, the day's volume leader with 9.5m shares changing hands, finished off Y32 at Y810 after declining Y37 at one point. NEC, which gained Y50 initially, closed only Y20 higher at Y1,330, and Oki Electric was up Y3 at Y785. Fujitsu lost Y30 to Y1,270 on increased selling after a morning advance of Y40.

Bolstered by renewed interest in speculative issues, Aoki Construction rose Y9 to Y547. Among other gainers was Iseki, a leading agricultural machinery maker, which climbed Y12 to the year's new high of Y373 on good earnings reports.

Mining financials staged a good rally, boosted by firmer copper, up for the third consecutive trading session on the metal exchanges.

Details, Page 35; Share Information Services, Pages 36-37.

TOKYO

Hitachi's headaches halt rise

HITACHI'S new decline threw cold water on initial active buying of blue chip semiconductor shares in Tokyo yesterday, while investor interest gradually shifted from high-earning to speculative issues in moderately busy trading, writes Shigeo Nishizawa of *Yui Press*.

The Nikkei-Dow average had advanced more than 40 points within 15 minutes of the opening, but then edged down for the rest of the day to finish at 9,416.56, a small gain of 6.76, ahead of a market closure for a public holiday today.

But volume expanded to 282.36m shares from Monday's 183.42m. Declines slightly outnumbered advances 326 to 304, with 228 issues unchanged.

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Y1,770 and Matsushita Communication Y50 to Y3,780.

The Tokyo Stock Exchange announced after the close that margin buying positions on the Tokyo, Osaka and Nagoya markets had dropped by Y25.5bn to Y2,279.9bn at the end of last week, registering the fifth consecutive weekly decline. Margin selling increased Y2.3bn to Y223bn.

There was little activity on the bond market. The yield on the barometer 7.5 per cent government bonds, due in January 1993, edged down one basis point from the previous session to close at 7.60 per cent.



EUROPE

Frankfurt unmarked by VW skid

WALL STREET'S firmer tone and encouraging corporate news from several centres yesterday inspired renewed confidence on the European bourses. Although still restrained, the buying pressure left most key indicators higher.

Volkswagen (VW) was the one break sport for Frankfurt, but news of its nine-month loss was counterbalanced by several other strong company results.

Matsushita group shares also continued to attract buyers, with Matsushita Electric Industrial advancing Y20 to Y20.50 and Daimler DM 2 to DM 625.

Chemicals were sought after on news of BASF's nine-month profits. BASF rose DM 2.80 to DM 167.30 and was followed forward by Bayer, which firmed DM 2.40 to DM 166.90, and Hoechst, DM 1 to DM 179.50. Bayer is due to report next week and the market anticipates a strong performance.

The Commerzbank index climbed back through the 1,000 barrier with a 3.8 point advance to 1,003.3.

West German bond prices closed generally lower after a firm opening. Bond prices were down by as much as 1/4 point and the Bundesbank sold DM 4.1m worth of paper.

Activity in Paris picked up from the lethargic tone which has characterised trading during the past week. All major sectors improved.

Dealers attributed the brighter tone to a 1/4 point decline in the local call money rate as well as Wall Street's overnight performance.

Insurance groups dominated Amsterdam attention following news of the proposed offer by Nat-Ned to increase its holding in fellow insurer Amfas.

The exchange lifted the suspension on trading in Amfas shares imposed on Friday, and they quickly rose to close F1.26 higher at F1.15, still well below Nat-Ned's considered offer of F1.17 per share. Nat-Ned eased 50 cents to F1.17. Brussels activity also stepped up, although gains were modest and turnover thin.

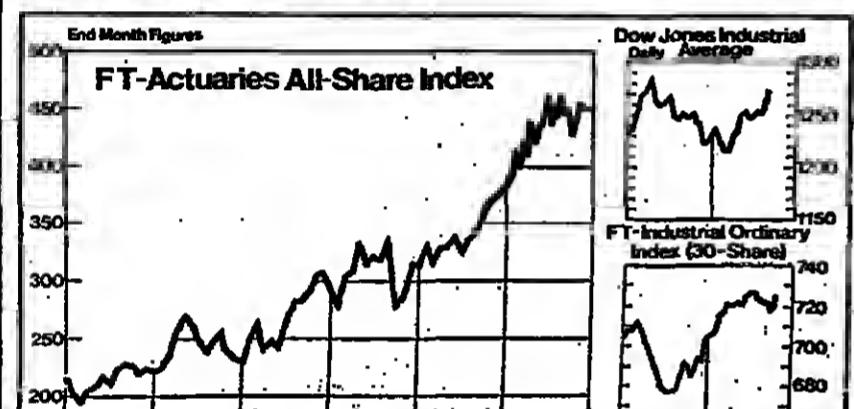
Some trading companies were sheltered from the heightened activity by the start of trading in their new rights issues. Groupe Bruxelles Lambert, for example, fell BFr 250 to BFr 1,965, while among the electrical holding companies engaged in new rights issues, Electrafa fell BFr 225 to BFr 3,085 and Electrotel BFr 220 to BFr 6,180.

Support for the Italian coalition provided by results from local elections underwrote a generally stronger Milan session. Support moderated during the afternoon, though, and most leading issues closed below their peaks.

Montedison, the diversified industrial group, was the subject of intense buying interest and closed up L3.75 at L213.75, although after-bourse dealing pushed it to L215.

Stockholm continued Monday's trend and finished higher on reduced turnover. Ericsson shares were cut back, erasing some of Monday's gain made on news of a substantially higher nine-month profit. The stock closed down SKr 8 at SKr 430.

KEY MARKET MONITORS



STOCK MARKET INDICES

	Nov 22	Previous	Year ago
NEW YORK	1275.81	1268.80	1000.00
DJ Industrials	453.36	451.95	382.85
DJ Transport	612.57	609.40	420.64
DJ Utilities	138.25	136.71	117.94
S&P Composite	165.84	165.05	134.22

LONDON

	FT Ind Ord	725.7	718.8	614.1
FT All-share	453.36	451.95	382.85	
FT-A 500	487.28	484.78	426.3	
FT-A Ind	446.08	444.55	400.73	
FT Gold mines	479.8	477.8	400.4	
FT Govt socs	83.46	83.25	81.08	

TOKYO

	9416.56	9409.78	7901.65
Tokyo SE	589.76	580.27	579.83

AUSTRALIA

	717.3	718.1	500.9
Metals & Mfrs.	510.1	511.0	414.9

AUSTRIA

	54.27	54.27	47.61
Credit Aktien	54.27	54.27	47.61

BELGIUM

	125.73	126.38	98.3
Belgian SE	125.73	126.38	98.3

CANADA

	2470.8	2451.6	1812.3
Toronto Composite	2470.8	2451.6	1812.3

FRANCE

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 33

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

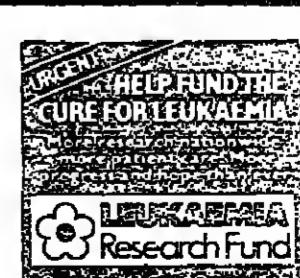
Continued on Page 34

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Figures are unofficial. Yearly highs and lows reflect the 52 weeks plus the current week, but not the latest 52 weeks. There's a split of stock dividend amounting to 25 more has been paid. The year's high-low range and

are shown for the new stock only. Unless otherwise stated, dividends are annual distributions based on declaration.

and also equals b-annual rate of dividend plus dividend c-liquidating dividend d-if called d-new /c-any dividend declared or paid in preceding 12 months g-Canadian funds subject to 15% non-residence tax. h-declared after split-up of stock dividend i-if dividend year, omitted, deferred, or no action taken at least 60 days after dividend declared or paid this year, an accumulation with dividends in arrears i-new issue in the last 60 days. The high-low range begins with the start of trading day delivery. F-P price-earnings ratio g-dividend or paid in preceding 12 months, plus stock dividend split. Dividends begins with date of split, plus 12 months in stock in preceding 12 months. Estimated cash dividend or ex-distribution date is new yearly high. Notted w-if bankruptcy or reorganization or being reorganized under the Bankruptcy Act, or securities acquired by company w-if when distributed w-if when issued w-amount x-ex-dividend or ex-right. xds-a-1-distribution



WORLD STOCK MARKETS

AMERICAN STOCK EXCHANGE CLOSING PRICES

Are you a once-a-week man?

Do you take the FT on, say, a Thursday for the Marketing page, or a Friday for the Property feature, and ignore the rest of the week?

If so, you could be suffering from that over-specialisation which leads to not being able to see the wood for the trees.

No man is an island.

John Donne said it, and he could have been talking about businessmen. As you know, in business everything is related to everything else.

And you can't rely upon all the important issues which effect your business cropping up on one specific day of the week.

FT... To be a really
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tool, the FT
has to go on
working on all
the important
issues of the day.

business (including yours) every working day.

Sorry we can't manage it differently.

CANADA			DENMARK			NETHERLANDS			AUSTRALIA			JAPAN (continued)			
(Closing Price) Stock	Nov. 22	Var.	Nov. 22	Price Knr %	+ or -	Nov. 22	Price Frs.	+ or -	Nov. 22	Price Aust. \$	+ or -	Nov. 22	Price Yen	+ or -	
AMCA Inc.	224	- 1/2	Aarhus Olie	450	- 4	ACF Holding	168	- 1	ANZ Group	5.96	- 0.14	Konishioku	625	- 2	
Abitibi	23	+ 1/2	Andelsbanken	575	- 4	Ahola	164.5	+ 2.0	Arrow Aust.	1.35	-	Kubota	201	-	
Aquion Eagle	157	-	Baltic Skand.	506	+ 4	AKZO	58.4	+ 1.2	Alliance Oil D.	0.85	- 0.05	Kumagai	426	-	
Alberta Energy	184	+ 1/2	Copenhagenbank	204	- 4	ASN	552.0	+ 5.5	Ampol Petrol.	1.98	+ 0.88	Kyoto Ceramic	7,750	-	
Alcan Alum.	477	+ 1/2	D. Sukkerfab.	64.60	- 5	AMEV	141.7	+ 8.8	Aust. Con. Ind.	1.82	+ 0.02	Maeeda Concer.	510	-	
Alcan Steel	264	+ 1/2	Danske Bank	295	- 5	AMERO	65.0	+ 0.4	Aust. Guarant.	2.9	+ 0.38	Makino Milling	1,280	+ 20	
Alstom	114	-	East Asiatic	153	- 2	Bredero Gant	175.2	- 0.8	Aust. Nat. Inds.	2.5	-	Matsubishi	1,190	+ 10	
Alstom	277	+ 1/2	Forde Brygga	1,295	-	Ecociai. Weden	59.0	- 0.1	Matsubishi	2.71	-	Matsubishi	808	- 5	
Alstom	434	+ 1/2	Forde Dampf.	190	+ 2	Emmerson Tel.	53.5	+ 1.0	Matsudai	1.50	-	Matsudai	1,150	+ 10	
Alstom Canada	319	+ 1/2	ONT Hydro	508	- 7	Galaxy Hides	29.1	- 0.1	Matsui	1.720	+ 20	Matsui	570	-	
Alstom Canada	156	+ 1/2	LSB	710	- 16	Credit Lyon Et Ech.	26.8	- 0.8	Mitsui Bank	500	-	Mitsui Corp.	536	-	
Bow Valley	254	+ 1/2	Jyske Bank	561	-	Easier-NDU Inv.	443	+ 2	Mitsui Corp.	418	-	Mitsui Elec.	418	-	
CB. Inc.	294	+ 1/2	Novo Ind.	3,185	-	Ennis	180	+ 4	Mitsui Estate	475	-	Mitsui Estate	475	-	
Capitol Corp.	-	-	Privatbanken	285	- 6	Gist-Brocades	140.5	+ 6.6	Mitsui Denco	1,700	+ 16	Mitsui Denco	1,700	+ 16	
Ericsson	384	+ 1/2	Provinssienbanken	283	- 2	Heineken	124.8	+ 1.8	Mitsui Elec.	1,580	-	Mitsui Elec.	1,580	-	
Ericsson	2.9	-	Smithth (FI)	945	- 1	Hoogovens	56.2	+ 5.5	Mitsui Express	274	-	Mitsui Express	274	-	
E. C. Forest	174	+ 1/2	Sophie Berend	955	- 10	Hunter Douglas	17.2	+ 0.2	Mitsui Gekko	680	-	Mitsui Gekko	680	-	
CB. Inc.	294	+ 1/2	Supertex	486	- 5	Int.-Muller	29.5	+ 0.5	Mitsui Insulat.	602	+ 1	Mitsui Insulat.	602	+ 1	
Capitol Corp.	-	-	FRANCE	Nov. 22	Price	+ or	KLM	171.5	+ 8.0	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-
Capitol Corp.	-	-			FTE	-	Naarden Int'l.	55.2	+ 0.8	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-
Capitol Corp.	-	-	Empreint 462	1,855	- 7	Nel Ned Cert.	177.0	- 0.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Capitol Corp.	-	-	Empreint 72	2,597	+ 57	Ned. Credit Bank	51	-	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Capitol Corp.	-	-	CHE 22	3,071	- 9	Ned Mid Bank	158	-	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Cap. P. Est.	214	+ 1/2	Air Liquide	499.5	+ 4	Nedlloyd	101.5	+ 2.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Carling U.S.	58	+ 1	SiC	780	- 5	Oce Grinten	209.5	+ 1.0	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Carling U.S.	224	+ 1/2	Bouygues	694	- 1	Ommeren (Van)	32.2	+ 0.1	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Charter	184	- 1/2	SGN Gervais	3,620	+ 55	Pakhoed	55.0	- 0.1	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Comico	584	+ 1/2	CIT-Alcatel	1,490	+ 20	Philips	42.6	+ 0.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Coast British A	234	- 1/2	Cartefour	1,295	- 3	Rijn-Schelde	4.0	+ 0.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Coastal Resources	3.55	+ 0.05	Club Mediter'n	713	+ 8	Robacco	522.5	+ 1.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Coxon	574	+ 1	CFACO	521	- 4	Rolino	510.0	+ 0.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Deutsche Meiss.	47	+ 1/2	Cie Bancaire	855	+ 3.5	Ronardo	197.5	+ 0.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Deutsche Meiss.	182	-	Confimed	1,773	+ 0.6	Ruhr. Unilever	220.5	+ 2.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Deutsche Meiss.	582	+ 1/2	Crusot Loire	42.7	- 1.4	VANCO Cork	61.5	+ 0.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Deutsche Meiss.	4.3	- 1/2	Darty	566	+ 8	VNU	111.0	+ 0.2	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Deutsche Meiss.	18	+ 1/2	Sumex	840	- 10	West Utr Bank	96	+ 0.2	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Deutsche Meiss.	21	+ 1/2	Eaux (Cie Gen.)	509	+ 5	NORWAY	Nov. 22	Price	+ or	Hartogen Energy	2,51	- 0.05	Mitsui Insulat.	206	-
Deutsche Meiss.	275	-	Eif-Alsqtaine	166.8	+ 5.5	Kerolde	2,18	+ 0.05	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Deutsche Meiss.	184	- 1/2	Gen. Occidental	651	+ 12	Christiania Bk.	156	- 1.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Deutsche Meiss.	17	-	Imetal	56.4	- 2	Den Norsk Credit	146.0	- 1.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Hudson's Bay	144	+ 1/2	Lafarge Copper	260	+ 1	EIKEN	104.5	+ 4.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Husky Oil	104	- 1/2	L'oreal	2,150	+ 10	Norsk Data	247.5	+ 2.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	244	-	Matra	900	- 15	Norsk Hydro	470	+ 14	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	384	+ 1/2	Michelin B.	906	- 2	Storbrand	159	- 1	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	184	- 1/2	Midi (Cie)	1,182	+ 46	Sergo	1,043	+ 12	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Midi-Hennessy	1,390	+ 60	Siemens	1,255	+ 10	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Moulinex	96.5	- 2.5	Skarpe	1,043	+ 12	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Nord Est	46.1	- 0.1	Spangere	1,255	+ 10	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Permand Ricard	725.0	+ 5	Telefonica	105.5	+ 0.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Perrrier	414	+ 0.5	West	111.0	+ 0.2	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Petroles PB	160.1	- 2.0	Worltd	96	+ 0.2	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Peugeot-PSA	206	+ 9.5	NORWAY	Nov. 22	Price	+ or	Hartogen Energy	2,51	- 0.05	Mitsui Insulat.	206	-
Imco	174	- 1/2	Poche	65	- 1	Kerolde	2,18	+ 0.05	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Prud'Homme	187.1	+ 0.9	Christiania Bk.	156	- 1.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Radiotech	415	+ 4	Den Norsk Credit	146.0	- 1.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Rouault-Union	1,043	+ 12	EIKEN	104.5	+ 4.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Schneider	84.8	- 4.5	Norsk Data	247.5	+ 2.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Schlumberger	241.5	+ 5.5	Norsk Hydro	470	+ 14	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	Storbrand	159	- 1	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	Sergo	1,043	+ 12	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	Skarpe	1,043	+ 12	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	Spangere	1,255	+ 10	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	Telefonica	105.5	+ 0.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	West	111.0	+ 0.2	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	Worltd	96	+ 0.2	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	NORWAY	Nov. 22	Price	+ or	Hartogen Energy	2,51	- 0.05	Mitsui Insulat.	206	-
Imco	174	- 1/2	Siemens	1,255	+ 10	Kerolde	2,18	+ 0.05	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	Christiania Bk.	156	- 1.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	Den Norsk Credit	146.0	- 1.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	EIKEN	104.5	+ 4.5	Mitsui Insulat.	206	-	Mitsui Insulat.	206	-	
Imco	174	- 1/2	Siemens	1,255	+ 10	Norsk Data	247.5	+ 2.5	Mitsui Insulat.	206					

For the first time in history, the world is facing a major challenge to its very existence.

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10. *What is the primary purpose of the following statement?*

19. *Leucosia* (Leucosia) *leucostoma* (Fabricius) (Fig. 19)

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10. *What is the primary purpose of the following statement?*

LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Gilts and equity leaders consolidate early gains

Share index 6.9 up at 725.7

Account Dealing Dates

First Dealing Last Account
Dealing Day
Nov 24 Nov 24 Dec 5
Nov 23 Dec 3 Dec 12
Dec 12 Dec 22 Dec 29 Jan 9
** "New Time" dealings may take
place from 9.30 am two business days
earlier.

The two main investment areas of London Stock Markets made a brighter showing yesterday, but the volume of business remained at a disappointingly low level. Gilts-edged securities moved lower, but closed above the worst with Barclays 5 easier at 480p, after 475p. Discount Houses responded to their rising Gilts-edged portfolios, United advancing 20 to 620p and Carter Allen 8 to 415p. Persistent small demand in a narrow market saw United League 17 to 180p. The interim results are due on December 8.

Government stocks attracted buyers from the opening. After the previous day's rise of around 1, advances to 1 were soon achieved on renewed demand. Treasury 101, 104 per cent 1989, and 104 per cent 1992, dealing at 104 and 105 at 299p, in the new Conversion 104 per cent 1988 stock, resulting from the 295p conversion of Treasury 21 per cent Index Bonds 1989, and the close was 104.5. Some maturities were quiet and ended with movements ranging to +10, with the recently-issued paid to the Exchequer 10 per cent 1989 trading at a premium for the first time, rising 10 to 200p. The FT Government Securities index put in a further 10.4p.

Blue-chip individuals lacked direction after the opening mark-up, but later consideration of Wall Street's firm showing and much better-than-expected interim results from Metal Box helped prices to move forward. Metal Box, which had touched 299p, before finishing 3 up on balance at 285p. Of the index constituents, Lucas Industries made the best showing with a rise of 8 to 143p with demand fuelled by recovery hopes after the director's remarks on financial results. The Financial Times Industrial Share Index reflected the previous day's fall of 2.6 at the first count, recording a gain of 2.8 at 10.00 am, before ending 6.9 up at the day's highest of 252.7. Late sentiment was helped by a further opening summed on Wall Street.

Merchant Banks up

Special situations and company news items again provided the main points of interest in equities. Akroyd and Smithers declined further following comment on the £40.8m agreed terms at which Mercury Securities had to acquire 100 per cent of the stockjobbers' concern. The latter's shares rose 15 to 490p. Execs were not affected by the announcement that the group would not now be acquiring a 29.9 per cent stake in stockbrokers Wood Mackenzie. Among others, cogent 10 to 110p in response to the proposed 100 per cent scrip-issue which accompanied satisfactory results, while Fisons featured drug issues on a broker's circular coupled with vague takeover suggestions.

FINANCIAL TIMES STOCK INDICES

	Nov 23	Nov 21	Nov 18	Nov 17	Nov 16	Nov 10	Year ago (approx)
Government Secs.	83.46	83.25	83.15	83.14	85.52	85.37	81.00
Fixed Interest	86.17	85.00	85.77	85.69	85.87	85.75	84.00
Industrial Ord.	729.7	718.6	721.4	721.6	722.0	722.2	714.0
Gold Mines	479.2	477.8	484.3	495.0	521.0	505.5	406.4
Ord. Div. Yield	5.61	4.85	4.72	4.72	4.73	4.71	4.25
Earnings, 1983 (pct.)	9.71	9.72	9.42	9.40	9.41	9.58	10.22
FT Ratio (Index %)	12.87	12.46	16.36	19.89	18.27	15.32	11.50
Total bargains	80,016	20,600	17,902	19,194	18,543	16,169	25,183
Equity turnover £m.	—	196.25	249.31	308.34	329.70	266.64	172.49
Equity bargains	—	16,025	15,981	17,046	17,092	18,942	17,767
Shares traded (m.)	—	119.8	140.0	150.0	145.8	132.7	132.7

10 am 721.6. 11 am 722.1. Noon 722.4. 1 pm 722.1.
2 pm 722.1. 3 pm 724.1. Fixed Int. 1/2. Industrial 1/7.6.
Gold Mines 12/1/SL. SE Activity 1/74. Latest Index 0/248 2026.
Hut 11/23.

	HIGHS AND LOWS		S.E. ACTIVITY	
	1983	Since Consol'n	1983	Since Consol'n
	High	Low	High	Low
Govt. Secs.	83.70	77.00	127.4	49.18
Fixed Int.	81.17	75.00	85.77	62.75
Industrial Ord.	729.7	718.6	721.4	721.6
Gold Mines	479.2	477.8	484.3	495.0
Ord. Div. Yield	5.61	4.85	4.72	4.72
Earnings, 1983 (pct.)	9.71	9.72	9.42	9.40
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Gold Mines 12/1/SL. SE Activity 1/74. Latest Index 0/248 2026.
Hut 11/23.

10 am 721.6. 11 am 722.1. Noon 722.4. 1 pm 722.1.
2 pm 722.1. 3 pm 724.1. Fixed Int. 1/2. Industrial 1/7.6.
Gold Mines 12/1/SL. SE Activity 1/74. Latest Index 0/248 2026.
Hut 11/23.

the cautiously optimistic tenor of the annual statement and closed 8 dearer at 142p. Durlap added a penny more at 43p, while Dowlby, down to 106p earlier, rallied to finish only a net penny off at 108p. Aerospace Engineers also eased the turn to 75p; the chairman, Mr R. Mercado yesterday placed 2.25p shares, which were 10p up on the day. The chairman, Mr R. Mercado yesterday placed 2.25p shares, which were 10p up on the day.

London Financials staged a good rally, boosted by firmer copper-up for the third successive trading session on the LME—and an improved performance by UK equities.

Rio Tinto-Zinc and Gold Fields put on 6 apiece, to 562p, and 472p respectively, while Charter Consolidated added 7 at 123p. Hampton Areas held at 182p; the special meeting to approve the recent share placement takes place in London today.

And the new issues remained almost devoid of interest with the improved tone of metal prices. The leaders rarely moved by more than a couple of pence either way while the recent speculative favourites showed 1 to 15p common to the new issues.

Volume in Traded Options increased slightly and 2,501 contracts were done—1,804 calls and 897 puts. London were to the fore with 500 lots transacted, with the February 110 series accounting for 285.

row's interim results.

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**AUTHORISED
UNIT TRUSTS**

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COMMODITIES AND AGRICULTURE

Norwegian fishing quota agreed

By Faye Gjeter in Oslo

NORWEGIAN fishing ministry officials say they are well satisfied—"under the circumstances"—with the catch quotas fixed by the 1984 Norwegian-Russian fisheries agreement negotiated in Moscow last week.

The agreement, which regulates exploitation of fish stocks shared between the two countries, has cut the total catch quota for Arctic cod sharply—to 220,000 tonnes from 300,000 tonnes this year. But the Russians did not insist on halving the quota to 150,000 tonnes, as recommended by international marine biologists. Moreover, they have agreed to let Norway take 180,000 tonnes of the total quota—a larger proportion than the two thirds which it was allocated this year.

The 1984 Capelin quota has been fixed at 1.5m tonnes. 500,000 tonnes less than this year's quota, but 400,000 tonnes more than the biologists recommended. Norway gets 60 per cent of the total—reflecting the fact that the Russians are more interested in fishing capelin than cod.

The agreement also allows the Russians to take 355,000 tonnes of blue whiting of the waters of the Norwegian coast and around Jan Mayen (100,000 tonnes less than this year).

Quotas for other varieties of fish are about unchanged from this year.

Crude oil futures

TRADING VOLUME on the London crude oil futures market totalled 187 lots of 1,000 barrels, down from 224 lots on the opening day.

Prices opened a little higher, reflecting the early tone in gas oil futures, and remained steady. The May position closed 5 cents higher at \$38.39 a barrel.

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Quotas for other varieties of fish are about unchanged from this year.

Malaysian group to join London Metal Exchange

By JOHN EDWARDS, COMMODITIES EDITOR

MMC METALS, a subsidiary of the Malaysian Mining Corporation, has been elected a "ring-dealing" member of the London Metal Exchange, it was announced yesterday.

The exchange said the membership had been approved by its board and management committee and would become effective from January 1, subject to the company meeting the usual conditions laid down.

It is believed that the first time that a Malaysian controlled company has been elected as a "ring-dealing" member of the LME. The Malaysian Government has a major shareholding in Malaysian Mining Corporation through a state agency—Permodalan Nasional—so it will have a direct representation on the exchange.

Malaysian has been highly critical in the past of the tin market in particular.

Speculative interest has been encouraged by rumours of renewed Chinese buying.

Potato industry considers options in marketing

By JOHN EDWARDS, COMMODITIES EDITOR

Possible changes in the UK potato regime, and the way the Potato Marketing Board operates, are to be discussed at a meeting in January, Mr Robin Pooley, board chairman, said yesterday.

Mr Pooley told a UK potato marketing conference in London that a series of options ranging from a system of total control to other extremes of total monopoly were being considered. After the January meeting formal consultations would start leading no doubt to a public inquiry and a poll. If all went well, legislation would be put through in the autumn of next year to affect the 1985

crop. Mr Pooley said the move to keep the guaranteed price for potatoes unchanged for six years could be taken as a sign of the Government's determination to dismantle support levels in real terms. Asking the Potato Marketing Board to run a scheme that had not been in operation for 60 years was like running a business with this year's costs but with 1978 market prices, he added.

It was unrealistic to suggest that in some magical way this or any government would guarantee potato growers a living wage for ever. The Government has rejected appeals from the companies to dismantle the levy.

Talks start on bauxite levy

By Canute James in Kingston

THE Jamaican Government and the five North American companies mining and refining bauxite on the island have started negotiations on a controversial production levy the government imposed unilaterally nine years ago.

The companies have argued consistently that the production levy increases their operating costs, making operations in Jamaica, the world's third largest bauxite producer, uncompetitive. The levy took Jamaica's earnings from \$27m in 1973 to \$170m the following year.

The Government has rejected

appeals from the companies to dismantle the levy.

Drop in farm incomes predicted

By Richard Mooney

BRITISH FARMERS' incomes are likely to fall by up to 15 per cent this year, Sir Michael Franklin, permanent secretary at the Ministry of Agriculture, said yesterday.

He told the National Agricultural Outlook Conference in Sutton Coldfield that 1982, when total farm incomes rose by 45 per cent, would go down in history as an exceptional year.

Arahie farmers were expected to do better this year than the livestock sector, he said.

Meanwhile, copper prices advanced on the London Metal Exchange yesterday for the third consecutive day. The higher-grade cash price closed at \$16.15 higher at \$260.5 a tonne.

The market was boosted by U.S. buying and a firmer trend in early dealing on the New York copper market. Leading U.S. copper producers yesterday announced increases in their domestic selling prices of 1 cent to 67 cents a pound.

Speculative interest has been encouraged by rumours of renewed Chinese buying.

U.S. wheat sales under pressure

By NANCY DUNNE IN WASHINGTON

REAGAN Administration reluctance to increase funding for export financing so far this year bodes ill for U.S. wheat sales at a time when stocks are still at near-record levels.

No word has yet been heard from the Department of Agriculture on a resumption of the blended (subsidised) credit programme. Announcements of the less expensive credit guarantees have been delayed pouring fourth in the past two weeks, but almost half the \$3bn has been level for 1985. The House agreed to the Administration's proposal to cut wheat sales by 10 per cent.

Among the favoured recipients are Iraq, \$400m in guarantees with just \$100m for wheat sales; South Korea, \$350m, with \$150m for wheat; Portugal, \$321m, with \$112m for wheat; and Peru, \$160m for wheat.

The department is reported to be rushing through its guarantees in order to pressure the OMB for more funds when the coffers are empty. However, after spending more than

\$20bn for last year's expensive farm programmes, the OMB is decidedly reluctant to commit extra funds to this year's agricultural budget.

Meanwhile, in the flurry of last-minute Bill-passing last week, the House of Representatives approved legislation cutting the target price for 1984 wheat from \$5.45 per bushel to \$5.30 and freezing it at that level for 1985. The House agreed to the Administration's proposal to cut wheat sales by 10 per cent.

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In any case, the legislation has still to be approved by Senate, which has indicated that the Bill seems acceptable. However, Congress is in adjournment until January 23.

Australian grain 'record'

By MICHAEL THOMPSON-NOEL IN SYDNEY

THE Bureau of Agricultural Economics (BAE) in Canberra yesterday confirmed its forecast that Australia is heading for a record wheat crop in 1983/84 of 26m tonnes, up 2.4m tonnes from 1982/83.

Wheat harvest in New South Wales is forecast at 7.4m tonnes, in Western Australia at 4.6m tonnes, and in Victoria at 3.4m tonnes.

The bureau forecasts a national average wheat yield of 1.58 tonnes per hectare, about 22 per cent above normal.

On Monday, the Australian Wheat Board said it had contracted to sell a record 1.5m tonnes of wheat to the first half of 1984.

Other deals already announced include 2m tonnes to Egypt, 1.25m tonnes to Iraq, 2.5m tonnes to China and 120,000 tonnes to Yemen.

Sugar moves ahead strongly

WORLD SUGAR values moved up strongly yesterday helped by reports of further Philippines buying interest.

In the morning, the London daily raw price was fixed 210 higher at \$145 a tonne and on the London futures market the March position closed \$6.50 up to \$167.25 a tonne.

The net value of Australian sugar production in 1983/84 is expected to rise by 12 per cent to \$4.5bn—contribution significantly to the recovery in the Australian economy now under way.

Exports of rural origin are expected to rise by 12 per cent in value to \$8.3bn, reflecting an expected increase of about 8 per cent in export prices, and a rise of about 3 per cent in export volumes.

Crop production is expected to rise by 60 per cent on the drought-struck levels of last year,

AMERICAN MARKETS

By MICHAEL THOMPSON-NOEL IN SYDNEY

With the farm sector now fully recovered from the ravages of drought, grain borrowing by farmers is rising dramatically. In the 12 months to July, advances to farmers rose by 15 per cent to \$8.1bn (\$1.9bn).

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AMERICAN MARKETS

By MICHAEL THOMPSON-NOEL IN SYDNEY

WHEAT oil was \$145.00 (U.S. cents per pound) for Nov 21; Comp daily average 138.41 (136.21).

GRAINS

By MICHAEL THOMPSON-NOEL IN SYDNEY

Business rates—Wheat: Nov 120.20, 105.50-10.50, July 123.50, 105.50-10.50, Nov 120.50, 105.50-10.50, Sept 114.30-13.30, Sales: 209 lots of 100 tonnes.

GRANES—Soybeans: Nov 120.50, 105.50-10.50, Sales: 209 lots of 100 tonnes.

WHEAT—Soybeans: Nov 120.50, 105.50-10.50, Sales: 209 lots of 100 tonnes.

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CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar eases on profit taking

The dollar lost ground in currency markets yesterday as profit-taking eroded its recent sharp gains. A lower Federal funds rate was also a contributory factor. However, the dollar remained unperturbed by continued Middle East tension and fears of higher U.S. interest rates.

Sterling was a little firmer overall although there were no new factors in the market to reinforce this.

DOLLAR — Trade weighted index (Bank of England) 128.4 against 122.7 six months ago. The dollar has been appreciating steadily recently and is once again threatening levels touched during the growing tension around the world. In supporting the currency but a equal factor is speculation that a squeeze in money supply will combine with heavy Government borrowing and inflationary pressures from strong economic recovery to prevent further gains in Federal funds rates.

The dollar closed at \$1.28000 from DM 2.7045 and £1.27100 compared with \$1.28100 and DM 2.71870. It was also lower against the yen at ¥234.50 from ¥233.50 and FF 1.28050 from FF 1.2875.

STERLING — Trading range against the dollar in 1983 is £1.245 to £1.246. October average 1.2477. Trade weighted index

83.5 against 83.6 at noon and 83.4 in the morning and compared with 83.6 on Monday and 83.1 six months ago. The dollar has shifted lower against the dollar but remains very firm in terms of continental currencies. This trend has been encouraged by unsettled conditions in the Middle East and the threat to Western oil supplies plus indications that London interest rates will stay firm.

Sterling traded between \$1.4675

and \$1.4745 against the dollar, before closing at \$1.4730-\$1.4760, a rise of 65 points. Against the Deutsche Mark it rose to DM 1.36800 from DM 1.36500 and FF 1.28150 from FF 1.28075.

EUROPEAN CURRENCY UNIT RATES

ECU Current amount % change from % change in % divergence from ECU latest rate Nov 22 Nov 22 latest rate latest rate

Belgian Franc 44,8008 +0.0011 +1.77 +2.47 +1.77

Deutsch Krone 8,14104 +0.28 +0.42 +2.15 +2.15

Danish D-Mark 2,26184 +0.38 +0.23 +2.03 +2.03

French Franc 1,00000 +0.15 +0.15 +2.00 +2.00

Dutch Guilder 2,82065 +0.47 +0.23 +2.14 +2.14

Irish Punt 1,72509 +0.25 +0.45 +2.09 +2.09

Italian Lira 1,04000 +0.22 +0.45 +2.06 +2.06

Swiss Fr 3.20000 +0.20 +0.20 +2.00 +2.00

DEUTSCHE MARK — Trading

range against the dollar in 1983 is DM 1.36800 to 1.37200. October average DM 1.37000. Trade weighted index

123.4 against 123.6 six months ago.

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DEUTSCHE MARK — Trading

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CHANGES IN ECU, therefore positive changes denote a weak currency. Adjustment calculated by Financial Times.

Belgian rate is for convertible francs. Financial franc 81.05-81.75.

12-month forward dollar 0.47-0.52. 12-month 1.05-1.15c. ds.

THE POUND SPOT AND FORWARD

Nov 22	Day's spread	Close	One month	% p.m.	Three months	% p.m.
U.S. 1,4675-1,4745	0.04-0.06	1.4730-1.4760	-0.63	0.22-0.2750	-0.58	
Canada 1,4450-1,4525	0.04-0.06	1.4470-1.4525	-0.66	0.06-0.1650	-0.58	
Netherlands 1,420-1,425	0.04-0.06	1.4210-1.4250	-0.44	0.13-0.23	-0.58	
Denmark 14.25-14.35	0.14-0.20	14.25-14.35	-0.20	0.20-0.25	-0.58	
W. Ger. 1.35-1.38	0.04-0.06	1.35-1.38	-0.78	0.35-0.45	-0.58	
Portugal 1.28-1.29	0.04-0.06	1.28-1.29	-0.25	0.20-0.25	-0.58	
Spain 1.24-1.25	0.04-0.06	1.24-1.25	-0.25	0.20-0.25	-0.58	
Norway 10.98-11.00	0.04-0.06	10.98-11.00	-0.25	0.20-0.25	-0.58	
France 12.04-12.10	0.04-0.06	12.04-12.10	-0.48	0.17-0.23	-0.58	
Sweden 2.20-2.25	0.04-0.06	2.20-2.25	-0.25	0.20-0.25	-0.58	
Japan 242-247	0.04-0.06	242-247	-0.25	0.20-0.25	-0.58	
Austria 27.00-28.00	0.04-0.06	27.00-28.00	-0.25	0.20-0.25	-0.58	
Switzerland 3.19-3.20	0.04-0.06	3.19-3.20	-0.25	0.20-0.25	-0.58	

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12-month forward dollar 0.47-0.52. 12-month 1.05-1.15c. ds.

OTHER CURRENCIES

Nov. 22	A	B	C	Note Rates
Argentina Peso 26,57-34,64	10,0001-16,111	8,0000-10,0000	Austria 27,80-31,10	Belgium 1,05-1,10
Australian Dollar 1,5055-1,5075	1,0005-1,0085	1,0000-1,0000	Belgium 10,10-10,15	Denmark 24,00-24,00
Brazilian Drachma 2,4600-2,4650	1,9700-2,0000	1,9700-2,0000	Denmark 24,00-24,00	Germany 2,90-3,00
Greek Drachma 141,90-142,20	96,40-96,70	96,40-96,70	Germany 2,90-3,00	Hong Kong Dollar 1,4740-1,4790
Hong Kong Dollar 1,4740-1,4790	97,70-97,70	97,70-97,70	Hong Kong Dollar 1,4740-1,4790	Iceland 2,45-2,47
Kuwaiti Dinar (KD) 0,4395-0,4397	0,3298-0,3318	0,3298-0,3318	Iceland 2,45-2,47	Iceland 2,45-2,47
Luxembourg Fr. 10,70-10,80	8,44-84,26	8,44-84,26	Iceland 2,45-2,47	India 1,10-1,12
Malta Lira 1,10-1,12	0,95-0,97	0,95-0,97	India 1,10-1,12	Indonesia Rupiah 1,15-1,17
New Zealand Lira 8,2950-8,2945	1,5716-1,5730	1,5716-1,5730	Indonesia Rupiah 1,15-1,17	Iran 1,05-1,07
South African Rand 1,7600-1,7700	1,3000-1,3000	1,3000-1,3000	Iran 1,05-1,07	Iran 1,05-1,07
U.S.A. Dollar 5,3975-5,4030	3,6780-3,6780	3,6780-3,6780	Iran 1,05-1,07	Italy 1,35-1,37

* Selling rates.

EXCHANGE CROSS RATES

Nov. 22	1 Pound Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	French Franc	Italian Lira	Canadian Dollar	Belgian Franc
Pound Sterling 1.00	1.4745	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
U.S. 0.6710	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Dutch Guilder 0.858	0.8720	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Japanese Yen 1,000	1.4650	1.1446	1.0800	1.0400	1.0400	1.0400	1.0400	1.0400	1.0400
French Franc 10	0.8888	1.1800	1.2000	1.2000	1.2000	1.2000	1.2000	1.2000	1.2000
Swiss Franc 0.310	0.4600	1.2500	1.0812	1.0773	1.0773	1.0773	1.0773	1.0773	1.0773
Dutch Guilder 0.836	0.8311	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Belgian Franc 0.416	0.4164	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Italian Lira 1.000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Canadian Dollar 1.000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Belgian Franc 1.000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000

Asian \$ (closing rates in Singapore): Short term 9%—9% per cent; seven days 9%—9% per cent; one month 9%—9% per cent; three months 9%—9% per cent; six months 9%—10% per cent; one year 10%—10% per cent. Long-term 11%—11% per cent; seven days 11%—11% per cent; one month 11%—11% per cent; three months 11%—11% per cent; six months 11%—12% per cent; nominal closing rates. Short-term rates are cast for U.S. dollars and Japanese yen; others two days notice.

MONEY MARKETS

UK rates ease slightly in quiet trading

Interest rates were slightly easier where changed in the London money market yesterday. Three-month interbank money slipped to 9.4 per cent from 9.4 per cent while the bid rate on three-month eligible bank bills was marginally easier at 8.8 per cent from 8.9-9.0 per cent. Overnight interbank money opened at 8.4-8.5 per cent and closed at 8.4 per cent before closing back to 8.4 per cent. Closing balances were taken at 7 per cent. Short term funds were in ample supply with the

UK clearing bank base lending rate 9 per cent (since October 4) and the Bank of England's early forecast of a £200m surplus, the largest since figures were published from August 1981.

The Bank of England's forecast of a £200m surplus was revised to £200m after factoring in the market's included funding assistance and a take up of Treasury bills together with £100m, offset by Eurocheque transactions of £200m and a fall in the

